

**Resolution Thanking the E.O. 1048 Mandatory Early Start Working Group  
(Approved by Faculty Senate, December 9, 2010)**

*Whereas* the E.O. 1048 Mandatory Early Start initiative has been an awkward top-down effort to improve retention in the California State University; and

*Whereas* a core group of faculty and staff at California State University, Northridge (CSUN) nonetheless saw value in the nub of the idea and formed a Working Group; and

*Whereas* this Working Group insured that the “E.O. 1048 Mandatory Early Start Plan for CSU Northridge” document has academic integrity; and

*Whereas* they linked it to other thoughtful efforts to improve learning and reduce time to degree as in stretch; therefore be it

*Resolved:* that the Faculty Senate of California State University, Northridge congratulate this team for spinning gold out of straw, and for alchemizing bureaucratic mandate into campus innovation for students; and be it further

*Resolved:* that the Faculty Senate extend a special “thank you” to Cheryl Spector for her leadership in this endeavor and her superb skills as the editor of CSUN’s document; and be it finally

*Resolved:* that a copy of this Resolution be preserved in the formal Minutes of the Faculty Senate.

**E.O. 1048 Mandatory Early Start Working Group Membership:**

**Mathematics:**

Werner Horn, Chair, Mathematics Department  
Magnhild Lien, Mathematics Department  
Katherine Stevenson, Director, Developmental Mathematics

**Reading Writing:**

Ian Barnard, English Department  
Pamela Bourgeois, Chair, University Writing Council; English Department  
Douglas Carranza, Coordinator, Central American Studies Program  
Irene Clark, Composition Director, English Department  
Beatriz Cortez, Writing Coordinator, Central American Studies Program  
Anne Kellenberger, S.I. Coordinator for Writing; Coordinator, University Writing Center  
Sharon Klein, Coordinator, Writing & Reading Across Disciplines; English; Linguistics  
Renee M. Moreno, Writing Coordinator, Chicana/o Studies Department  
Mira Pak, Department of Secondary Education  
David Rodriguez, Chair, Chicana/o Studies Department  
Johnie Scott, Writing Director, Pan African Studies Department  
Karin Stanford, Chair, Pan African Studies Department  
Sandra Stanley, Interim Chair, Asian American Studies Department  
Maria Turnmeyer, Writing Coordinator, Asian American Studies  
George Uba, Chair, English Department  
Steven Wexler, English Department

**Logistics:**

Elizabeth Adams, Associate Dean, College of Humanities  
Suzy Babikan, Interim Director, Admissions & Records  
E. Dwayne Cantrell, Interim Director, Student Outreach and Recruitment Services  
Bettina J. Huber, Director, Institutional Research  
David Levin, Senior Director, Academic Technology  
Janet Rienbolt, Associate Director, Admissions & Records  
Bonnie Paller, Director, Academic Assessment and Program Review  
Maureen Rubin, Associate Dean, Mike Curb College of Arts, Media, and Communication  
Neida Salazar, Early Assessment Program Coordinator  
José Luis Vargas, Director, Educational Opportunity Program  
Lili Vidal, Director, Financial Aid and Scholarships

**Mandatory Early Start Plan Coordinator:**

Cheryl Spector, Director, Academic First Year Experiences