



CALIFORNIA
STATE UNIVERSITY
NORTHBRIDGE

APPROVAL OF BUDGET

Parking Services

FISCAL YEAR 2021/2022

The attached budget for fiscal year 2021/2022 is hereby approved

Chief of Police/Director
Police Services:

Greg L. Murphy

29-Jul-2021

Date

Chief Financial Officer:

Colin Donahue

29-Jul-2021

Date

University President:

Dr. Erika D. Beck

03-Aug-2021

Date

California State University, Northridge

47201 - Tsf Park Rev Fnd-Parking Fee

Budget Variance to Projection - Favorable (Unfavorable)

As Of: June 30, 2021

	Full Year Budget 20/21	Full Year Projection 20/21	Var Budg 20/21	Full Year Budget 21/22	Var to FY Proj 20/21
Parking Permits Stdnt Parking	2,881,746	65,180	(2,816,566)	3,318,530	3,253,350
Parking Permits-Fac/Staff	622,778	90,684	(532,094)	567,326	476,642
Parking Permit-Ticket Disp Rev	2,495,261	132,252	(2,363,009)	1,351,234	1,218,983
Parking Permits Special Events	91,749	172,109	80,360	336,858	164,749
Pkg Permits - Aux and Contrac	8,638	22,200	13,562	12,500	(9,700)
Parking Information Booths	184,579	7,459	(177,120)	124,522	117,064
Reimbursements-External	0	4,202,781	4,202,781		(4,202,781)
External Investment Income	146,652	241,107	94,455	145,641	(95,466)
Escheat Unclaim Cks-Wrmts-etc	0	142	142		(142)
Reimbursement - Univ Corp	53,652	12,213	(41,439)	54,917	42,704
Reimbursement- Foundatn	65,001	388	(64,613)	40,788	40,400
Reimbursement-Assoc Stdnts	21,510	2,520	(18,990)	26,572	24,052
Reimbursement-Univ Stnt Un	29,320	2,083	(27,237)	31,023	28,940
Revenues	6,600,886	4,951,117	(1,649,769)	6,009,912	1,058,795
Management and Supervisory	129,108	126,832	2,276	122,268	4,564
Support Staff Salaries	1,262,796	1,052,350	210,446	1,113,085	(60,735)
Overtime	74,262	80,244	(5,982)	79,750	494
Shift Differential	8,939	10,517	(1,578)	10,068	448
P.O.S.T. Cert:Spec Assignment	4,710	4,335	375	4,830	(495)
Salaries	1,479,815	1,274,277	205,538	1,330,001	(55,724)
Benefits	1,135,977	923,299	212,678	1,013,736	(90,437)
Operating Expenses					
Purchasing Item Type Default	0	0	0		-
Supplies and Services	198,775	72,069	126,706	210,675	(138,606)
Misc Financials Expense	43,560	3,831	39,729	45,626	(41,795)
Repairs and Maintenance	66,885	63,404	3,481	66,734	(3,330)
Postage and Freight	250	121	129	250	(129)
Printing	9,000	6,298	2,702	19,000	(12,702)
Advertising and Promo Publ	2,000	0	2,000	2,000	(2,000)
Insurance and Litigation	183,388	183,323	65	228,695	(45,372)
Non Library Subscriptions	1,967	0	1,967	1,967	(1,967)
Workshop and Conference Fees	4,000	190	3,810	4,000	(3,810)
Contractual Services	401,122	51,725	349,397	733,262	(681,537)
State Pro Rata Charges	15,600	15,600	0	15,600	-
Serv Frm Other Funds Agencies	1,880,098	1,577,700	302,398	1,874,237	(296,537)
Other Expenses	107,023	99,647	7,376	100,060	(413)
Travel	2,500	0	2,500	2,500	(2,500)
Communications	41,844	33,686	8,158	40,593	(6,907)
Technology	41,784	31,627	10,157	41,784	(10,157)
Equipment	162,500	122,073	40,427	92,500	29,573
Capital Outlay	3,984	3,984	(0)	3,504	480
Operating Expenses	3,166,280	2,265,278	901,002	3,482,987	(1,217,709)
Total Expenditures	5,782,072	4,462,855	1,319,217	5,826,725	(1,363,870)
Net Revenue	818,814	488,262	(330,552)	183,187	(305,075)
Transfers In and Out					
Transfers In	0	0	0		-
Debt Service	4,539,137	4,181,081	358,056	4,227,345	(46,264)
Transfers Out	0	0	0	319,513	(319,513)
Transfers In and Out	4,539,137	4,181,081	358,056	4,546,858	(365,777)
Change in Fund Balance	(3,720,323)	(3,692,819)	27,504	(4,363,671)	60,703
Beginning Fund Balance	0	14,564,090	14,564,090	10,871,271	
Ending Fund Balance	(3,720,323)	10,871,271	14,591,594	6,507,600	
Restricted For Encumbrances	(382,526)	(341,035)	41,491	(341,035)	
Unrestricted Fund Balance	(4,102,849)	10,530,236	14,633,085	6,166,565	

California State University, Northridge

47101 - Tsf Park Rev Fnd-Fines_For

Budget Variance to Projection - Favorable (Unfavorable)

As Of: June 30, 2021

	Full Year Budget 20/21	Full Year Projection 20/21	Var Budg 20/21	Full Year Budget 21/22	Var to FY Proj 20/21
<i>Parking Fines-Ofc Collections</i>	592,798	175,539	(417,259)	360,000	184,461
<i>Parking Fines-Refunds</i>	(2,376)	(151)	2,225	(100)	51
<i>Parking Permits Provision</i>					
<i>External Investment Income</i>	3,577	6,185	2,608	322	(5,863)
<i>Escheat Unclaim Cks-Wrnts-etc</i>	0	261	261		(261)
Revenues	593,999	181,834	(412,165)	360,222	178,388
<i>Support Staff Salaries</i>	292,920	196,907	96,013	159,894	37,013
<i>Overtime</i>	20,485	24,769	(4,284)	30,197	(5,428)
<i>Shift Differential</i>	4,194	3,244	949	2,381	863
<i>P.O.S.T. Cert:Spec Assignment</i>	1,950	1,838	113	1,950	(113)
Salaries	319,549	226,758	92,791	194,422	32,335
Benefits	242,756	166,420	76,335	155,910	10,511
<i>Operating Expenses</i>					
<i>Purchasing Item Type Default</i>	0	0	0		-
<i>Supplies and Services</i>	18,584	17,728	856	18,584	(856)
<i>Misc Financials Expense</i>	438	257	181	442	(186)
<i>Printing</i>	695	0	695	695	(695)
<i>Contractual Services</i>	44,124	19,728	24,396	38,304	(18,576)
<i>Other Expenses</i>	18,905	18,925	(20)	18,925	-
<i>Travel</i>	2,500	0	2,500	2,500	(2,500)
<i>Communications</i>	68	67	1	68	(1)
<i>Technology</i>	0	0	0		-
<i>Equipment</i>	0	0	0		-
Operating Expenses	85,313	56,705	28,609	79,518	(22,814)
Total Expenditures	647,618	449,882	197,735	429,850	20,032
Net Revenue	(53,619)	(268,048)	(214,430)	(69,628)	198,420
Change in Fund Balance	(53,619)	(268,048)	(214,430)	(69,628)	198,420
Beginning Fund Balance	0	404,569	404,569	136,521	
Ending Fund Balance	(53,619)	136,521	190,139	66,893	
<i>Restricted For Encumbrances</i>	<i>(46,294)</i>	<i>(24,947)</i>	<i>21,347</i>	<i>(24,947)</i>	
Unrestricted Fund Balance	(99,913)	111,573	211,486	41,945	

California State University, Northridge

47401 - Tsf Park Rev Fnd-Maint_Equip

Budget Variance to Projection - Favorable (Unfavorable)

As Of: June 30, 2021

	Full Year Budget 20/21	Full Year Projection 20/21	Var Budg 20/21	Full Year Budget 21/22	Var to FY Proj 20/21
External Investment Income	0	1,347	1,347	1,049	(298)
Revenues	0	1,347	1,347	1,049	(298)
Salaries	0	0	0		0
Benefits	0	0	0		0
Operating Expenses					
Repairs and Maintenance	10,860	0	10,860	319,513	(319,513)
Operating Expenses	10,860	0	10,860	319,513	(319,513)
Total Expenditures	10,860	0	10,860	319,513	(319,513)
Net Revenue	(10,860)	1,347	12,207	(318,464)	(319,811)
Transfers In and Out					
Transfers In	0	0	0	(319,513)	319,513
Debt Service	0	0	0		-
Transfers Out	0	0	0		-
Transfers In and Out	0	0	0	(319,513)	319,513
Change in Fund Balance	(10,860)	1,347	12,207	1,049	(639,324)
Beginning Fund Balance	0	19,565	19,565	20,912	
Ending Fund Balance	(10,860)	20,912	31,772	21,961	
Restricted For Encumbrances	0	0	0	0	
Unrestricted Fund Balance	(10,860)	20,912	31,772	21,961	

**California State University, Northridge
Department of Police Services - Parking Services
Fiscal Year 2021/22 Financial Model**

Fiscal Year	2018/19 Actual	2019/20 Actual	2020/21 Actual	2021/22 Budget	2022/23 Projected	2023/24 Projected	2024/25 Projected	2025/26 Projected	2026/27 Projected	2027/28 Projected	2028/29 Projected	2029/30 Projected	2030/31 Projected
OPERATIONS FUND													
Fee Revenues													
Student permit sales	\$ 6,708,191	\$ 5,667,412	\$ 59,907	\$ 3,136,239	\$ 5,784,073	\$ 5,957,595	\$ 6,136,323	\$ 6,320,413	\$ 6,510,025	\$ 6,705,326	\$ 6,906,486	\$ 7,113,680	\$ 7,327,091
Faculty/staff permit sales	946,269	851,913	90,684	567,326	1,105,379	1,114,001	1,127,906	1,142,601	1,157,364	1,172,943	1,188,616	1,205,133	1,221,772
Estimated summer permit sales	270,025	3,587	5,273	182,291	285,085	293,638	302,447	311,521	320,866	330,492	340,407	350,619	361,138
Permit dispensers	2,646,858	2,052,094	132,252	1,351,234	2,133,194	2,133,194	2,133,194	2,133,194	2,133,194	2,133,194	2,133,194	2,133,194	2,133,194
Information booth permits	184,542	119,090	7,457	124,522	184,542	184,542	184,542	184,542	184,542	184,542	184,542	184,542	184,542
Parking meters	0	0	0	0	0	0	0	0	0	0	0	0	0
Other permits and revenues	765,788	524,652	211,657	502,657	652,611	652,611	652,611	652,611	652,611	652,611	652,611	652,611	652,611
Total Fee Revenues	\$11,521,674	\$9,218,748	\$507,229	\$5,864,270	\$10,144,884	\$10,335,582	\$10,537,024	\$10,744,882	\$10,958,603	\$11,179,109	\$11,405,856	\$11,639,780	\$11,880,348
Other Revenues													
Interest & Earnings on Invest.	\$ 181,495	\$ 256,978	\$ 241,107	\$ 145,641	\$ 108,713	\$ 65,076	\$ 59,108	\$ 53,300	\$ 47,649	\$ 42,471	\$ 38,032	\$ 35,506	\$ 39,145
CARES Act Funding		\$ 1,073,876	4,202,781	-									
Total Other Revenues	\$181,495	\$1,330,854	\$4,443,888	\$145,641	\$108,713	\$65,076	\$59,108	\$53,300	\$47,649	\$42,471	\$38,032	\$35,506	\$39,145
Total Revenues	\$11,703,170	\$10,549,602	\$4,951,117	\$6,009,911	\$10,253,597	\$10,400,658	\$10,596,132	\$10,798,182	\$11,006,252	\$11,221,580	\$11,443,888	\$11,675,286	\$11,919,493
Operations Expenses													
Management	\$ 151,118	\$ 210,944	\$ 126,832	\$ 122,268	\$ 224,109	\$ 228,592	\$ 233,163	\$ 237,827	\$ 242,583	\$ 247,435	\$ 252,384	\$ 257,431	\$ 262,580
Support Staff	1,015,146	1,154,888	1,052,350	1,113,085	1,146,478	1,180,872	1,216,298	1,252,787	1,290,371	1,329,082	1,368,954	1,410,023	1,452,323
Overtime	226,102	197,700	80,244	79,750	79,750	79,750	79,750	79,750	79,750	79,750	79,750	79,750	79,750
Other Payroll	16,013	19,485	14,852	14,898	15,196	15,500	15,810	16,126	16,449	16,778	17,113	17,455	17,804
Benefits	986,201	1,046,036	923,299	1,013,736	1,034,011	1,054,691	1,075,785	1,097,300	1,119,246	1,141,631	1,164,464	1,187,753	1,211,508
Total Salaries/Benefits	\$2,394,579	\$2,629,053	\$2,197,577	\$2,343,737	\$2,499,544	\$2,559,404	\$2,620,806	\$2,683,790	\$2,748,399	\$2,814,675	\$2,882,665	\$2,952,413	\$3,023,966
Supplies & Services	\$ 554,285	\$ 514,409	\$ 217,706	\$ 384,549	\$ 393,009	\$ 401,655	\$ 410,491	\$ 419,522	\$ 428,751	\$ 438,184	\$ 447,824	\$ 457,676	\$ 467,745
Misc. Financials Expense	83,888	79,730	2,121	45,626	46,630	47,656	48,704	49,775	50,870	51,989	53,133	54,302	55,497
Repairs & Maint	67,444	57,885	63,404	66,734	68,202	69,702	71,235	72,802	74,404	76,041	77,714	79,424	81,171
Ins. & Litigation	149,067	198,652	183,323	228,695	233,726	238,868	244,123	249,494	254,983	260,593	266,326	272,185	278,173
Contractual Services	681,826	740,851	51,725	411,462	420,514	429,765	439,220	448,883	458,758	468,851	479,166	489,708	500,482
Transportation Programs Cost	374,782	108,685		321,800	321,800	321,800	321,800	321,800	321,800	321,800	321,800	321,800	321,800
State Pro Rata	14,958	15,206	15,600	15,600	15,943	16,294	16,652	17,018	17,392	17,775	18,166	18,566	18,974
Services from Other Agencies	1,762,948	1,874,611	1,577,700		1,707,135	1,745,037	1,783,781	1,823,386	1,863,872	1,905,257	1,947,563	1,990,809	2,035,017
SCO - Centrally Paid Direct Cost				5,045									
LiveScan				0									
MOU - Financial Services				122,081									
MOU - Police Department				1,059,459									
MOU - PPM				655,475									
MOU - HR				32,177									
Energy - MOU				0	182,119	185,781	189,515	193,323	197,205	201,164	205,199	209,314	213,509
Solar panel Maintenance				0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Solar panel Savings				0	0	0	0	0	0	0	0	0	0
Technology	42,053	33,775	31,627	41,784	42,703	43,642	44,602	45,583	46,586	47,611	48,658	49,728	50,822
Equipment	26,417	67,745	122,073	92,500	94,350	96,237	198,354	202,718	107,178	109,536	111,946	114,409	116,926

**California State University, Northridge
Department of Police Services - Parking Services
Fiscal Year 2021/22 Financial Model**

Fiscal Year	2018/19 Actual	2019/20 Actual	2020/21 Actual	2021/22 Budget	2022/23 Projected	2023/24 Projected	2024/25 Projected	2025/26 Projected	2026/27 Projected	2027/28 Projected	2028/29 Projected	2029/30 Projected	2030/31 Projected
<i>Total Other Operating Expenses</i>	\$3,757,668	\$3,691,549	\$2,265,279	\$3,482,987	\$3,531,131	\$3,601,437	\$3,773,477	\$3,849,304	\$3,826,799	\$3,903,801	\$3,982,495	\$4,062,921	\$4,145,116
Total Operating Expenses	\$6,152,247	\$6,320,602	\$4,462,856	\$5,826,724	\$6,030,675	\$6,160,841	\$6,394,283	\$6,533,094	\$6,575,198	\$6,718,476	\$6,865,160	\$7,015,334	\$7,169,082
Net Revenue	\$5,550,922	\$4,229,000	\$488,262	\$183,187	\$4,222,923	\$4,239,816	\$4,201,849	\$4,265,088	\$4,431,054	\$4,503,103	\$4,578,729	\$4,659,952	\$4,750,411
Bond Debt on Parking Structure G6	\$ -	\$ -	\$ 1,757,125	\$ 1,760,625	\$ 1,757,750	\$ 1,758,500	\$ 1,757,750	\$ 1,760,375	\$ 1,761,250	\$ 1,760,375	\$ 1,757,750	\$ 1,758,250	\$ 1,761,625
Bond Debt on Parking Structure B5	625,900	615,281	481,022	494,534	587,182	604,828	606,447	611,810	611,734	548,646			
Bond Debt on Parking Structure B3	842,250	842,650	632,785	659,910	684,717	838,607	839,153	838,086	835,218	835,495	839,213	836,329	837,221
Other Debt Service Impacts		0	0	0	0	0	0	0	0	0	0	0	0
Bond Debt on Parking Structure G3	1,308,250	1,311,400	1,310,150	1,312,275	1,312,650	1,311,275	1,313,025	1,312,775	1,315,400	1,315,775	1,309,025	1,310,025	1,313,400
Total Bond Debt Service	2,776,400	2,769,331	4,181,082	4,227,344	4,342,299	4,513,210	4,516,375	4,523,046	4,523,602	4,460,291	3,905,988	3,904,604	3,912,246
Surplus (deficit)	\$ 2,774,522	\$ 1,459,669	\$ (3,692,820)	\$ (4,044,156)	\$ (119,376)	\$ (273,393)	\$ (314,526)	\$ (257,958)	\$ (92,548)	\$ 42,812	\$ 672,741	\$ 755,348	\$ 838,165
Other Debt Expense/Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers from Oper to DBMR	2,500	-	-	319,513	477,473	307,363	250,606	259,812	351,336	295,431	308,862	128,727	54,733
Transfers from Oper to Construction	215,142	1,560,768	-	-	-	-	-	-	-	-	-	-	-
Transfers Other (from Operations to Fines)	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Transfers	\$217,642	\$1,560,768	\$0	\$319,513	\$477,473	\$307,363	\$250,606	\$259,812	\$351,336	\$295,431	\$308,862	\$128,727	\$54,733
Change In Fund Balance	\$ 2,556,880	\$ (101,099)	\$ (3,692,820)	\$ (4,363,669)	\$ (596,849)	(580,756)	(565,132)	(517,770)	\$ (443,884)	\$ (252,618)	\$ 363,878	\$ 626,621	\$ 783,432
Beginning Net Assets	\$12,108,309	\$14,665,189	\$14,564,090	\$10,871,271	\$6,507,602	\$5,910,753	\$5,329,996	\$4,764,864	\$4,247,094	\$3,803,210	\$3,550,591	\$3,914,470	\$4,541,091
Ending Net Assets	\$14,665,189	\$14,564,090	\$10,871,271	\$6,507,602	\$5,910,753	\$5,329,996	\$4,764,864	\$4,247,094	\$3,803,210	\$3,550,591	\$3,914,470	\$4,541,091	\$5,324,522
Parking Fee DSCR	2.00	1.53	0.12	0.04	0.97	0.94	0.93	0.94	0.98	1.01	1.17	1.19	1.21