



APPROVAL OF BUDGET

UNIVERSITY GENERAL FUND OPERATING BUDGET FISCAL YEAR 2021/22

The 2021-2022 Expenditure Budget of \$525,686,534 is funded with \$258,159,000 in State allocations, \$238,904,160 in student fee revenues, \$19,951,000 in combined Higher Education Emergency Relief Fund (HEERF) reimbursements for indirect cost recovery and the 2020/21 State funding reduction, and \$8,672,374 in one-time reserves. The overall budget plan has been reviewed and vetted with the President's Cabinet and University Planning and Budget Group (UPBG) and is hereby approved.

VP Admin. & Finance/CFO

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Colin Donahue

01-Nov-2021

Date

University President

A handwritten signature in black ink, appearing to read "Erika", is written over a horizontal line.

Erika D. Beck, Ph.D.

01-Nov-2021

Date

2021/22 Campus Operating Budget

Executive Summary

I. Introduction

As we navigate a continuing pandemic impacting all aspects of campus life, the 2021/22 campus operating budget must address unprecedented challenges to support student success while providing a safe, productive learning and working environment. Meeting these objectives will require substantial additional resources beyond the ongoing state appropriations and student fees that comprise CSUN's base operating budget. Funding for CSUN's 2021/22 budget priorities will be comprised of three sources: a) federal Higher Education Emergency Relief (HEERF) grant funds for eligible COVID-related expenses, b) one-time campus operating reserve funds allocated to specific campus priorities and c) State Capital Outlay funds allocated for specific capital improvement projects.

Primary priorities of the 2021/22 budget plan include:

1. Provide vital grant aid to students impacted by the pandemic. *A total \$134M will be distributed directly to CSUN students through three rounds of HEERF grants spanning fiscal years 2020/21 and 2021/22.*
2. Address significant resource needs for academic, student support and administrative operations as a result of the pandemic. Major areas of need include information technology (hardware and software) for remote learning and work, additional instructional costs and course section offerings, student and academic support services, safety supplies and materials, enhanced hygiene and facilities management protocols, and COVID testing for students and employees. *Over \$80M in one-time HEERF funding will be applied to support these needs across fiscal years 2020/21 and 2021/22.*
3. Ensure financial stability of CSUN centers and institutes, enterprise operations, and auxiliary organizations which suffered substantial non-state revenue losses due to the pandemic. *A total of \$49M in HEERF funding is designated for this purpose across fiscal years 2020/21 and 2021/22.*
4. Accelerate investments in programs and initiatives addressing student success goals and elimination of persistent equity gaps. *\$22M in one-time operating fund expenditures are dedicated to this purpose.*
5. Reduce annual reliance on one-time funds to balance the base operating budget, to ensure financial stability for the campus in the coming years. Restoration of the \$16M cut to CSUN's state appropriation in 2020/21, combined with expenditure reduction measures implemented last year, will reduce the overall permanent budget shortfall from \$30M to just \$4M annually.

6. Continue to fund academic/student support facility development and address critical deferred maintenance and infrastructure needs, primarily through pursuit of State Capital Outlay funds. *For 2021/22, CSUN will receive a \$39M allocation of State Capital Outlay funds:*

- \$25M for development of a global Hispanic-Serving Institution (HSI) “Equity Innovation Hub” to accelerate student success in STEM fields.
- \$14M for solar energy installations, facility deferred maintenance, and roadway infrastructure improvements.

The details of these budget priorities are summarized in the following sections. Additional detail is provided within the University General Operating Fund Budget tables on the CSUN Budget Planning and Management website: www.csun.afvp/budget.

II. 2021/22 Campus Operating Budget Overview

Background

At the start of fiscal year 2020/21 (July 1, 2020), we were less than 6 months into the COVID-19 pandemic and California was facing a projected \$54.3B multi-year state budget deficit. While CSUN had received its first infusion of vital federal relief funding through the Higher Education Emergency Relief Fund (HEERF), the campus also received a \$16M state appropriation reduction representing its share of the CSU’s \$299M state budget cut. To meet unprecedented financial and operational challenges and overcome a \$33M operating budget deficit, CSUN implemented a number of measures, including significant expenditure reductions, labor savings through an “early exit” program, strategic use of one-time operating reserves, and use of one-time federal grant funds to offset additional costs associated with the pandemic.

At this time last year, it would have been difficult to envision an ongoing pandemic resulting in CSU campuses continuing to operate in a largely virtual instructional and work environment a year later. Fortunately, a strong national and state economic recovery occurred much more quickly than expected, buoyed by massive federal funding assistance across the public and private sectors. As a result, the CSU has received substantial new recurring and one-time state funds within the 2021/22 state budget. Additionally, CSU campuses have received two additional rounds of federal HEERF grants to assist with the direct financial burdens of COVID-19 and provide millions of dollars in direct aid to students.

As students, faculty and staff begin fall 2021/22 with substantially increased on-campus academic courses, student life and work activities, CSUN is in a much stronger position to fund its ongoing base operating budget needs through permanent sources. The daunting \$33M ongoing operating budget deficit CSUN faced in 2020/21 has been reduced to just +/- \$4M for 2021/22:

Permanent budget shortfall entering FY2020/21	(\$33M)
Campus permanent operating budget reductions in FY 2020/21	\$13M
Permanent budget shortfall entering FY2021/22	(\$20M)
Restoration of 2020/21 State Appropriation cut for FY2021/22	\$16M
Remaining permanent budget shortfall	<u>(\$4M)</u>

As described below, this dramatic improvement will allow the campus to put substantial one-time reserve funding to work toward the elimination of persistent equity gaps and student success initiatives.

Enrollment Projections

Entering the fall 2021 semester, resident enrollment has remained stable and is projected to be approximately 0.2% above 2020/21 annual levels. While non-resident enrollment continues to be far below relatively recent historical levels, this year's figures have leveled-off. The 2021/22 campus operating budget is based on the following annualized enrollment projections.

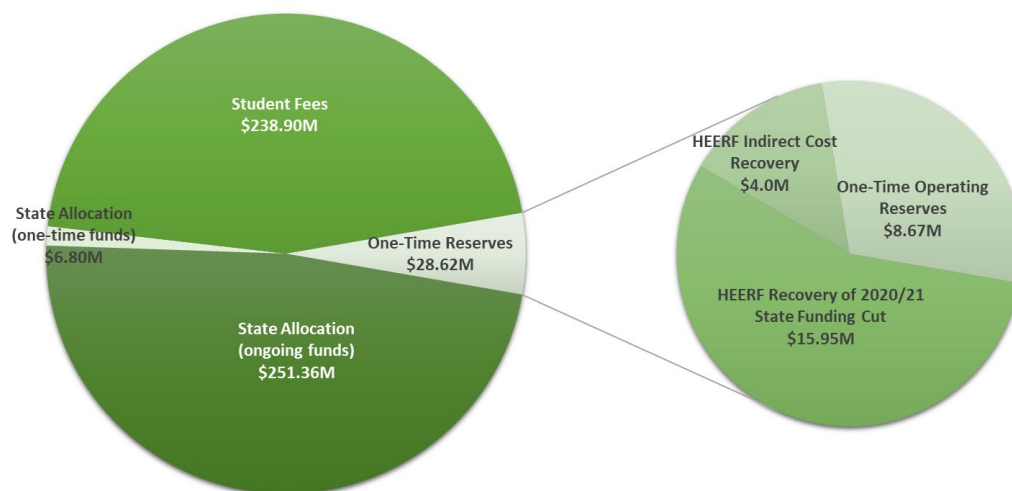
	Enrollment (FTES)		Variance	
	CO Funded Target	Actual*	from CO Target	from Prior Year
<u>Residents:</u>				
2020/21	27,833	30,208	8.5%	2.2%
2021/22	27,833	30,275	8.8%	0.2%
<u>Non-Residents:</u>				
2020/21	N/A	1,120	N/A	-15.23%
2021/22	N/A	1,136	N/A	1.45%

**Note: 2021/22 annual enrollment figures projected based on fall 2021 estimates as of 8/3/21.*

Revenue Sources and Expenditure Plan

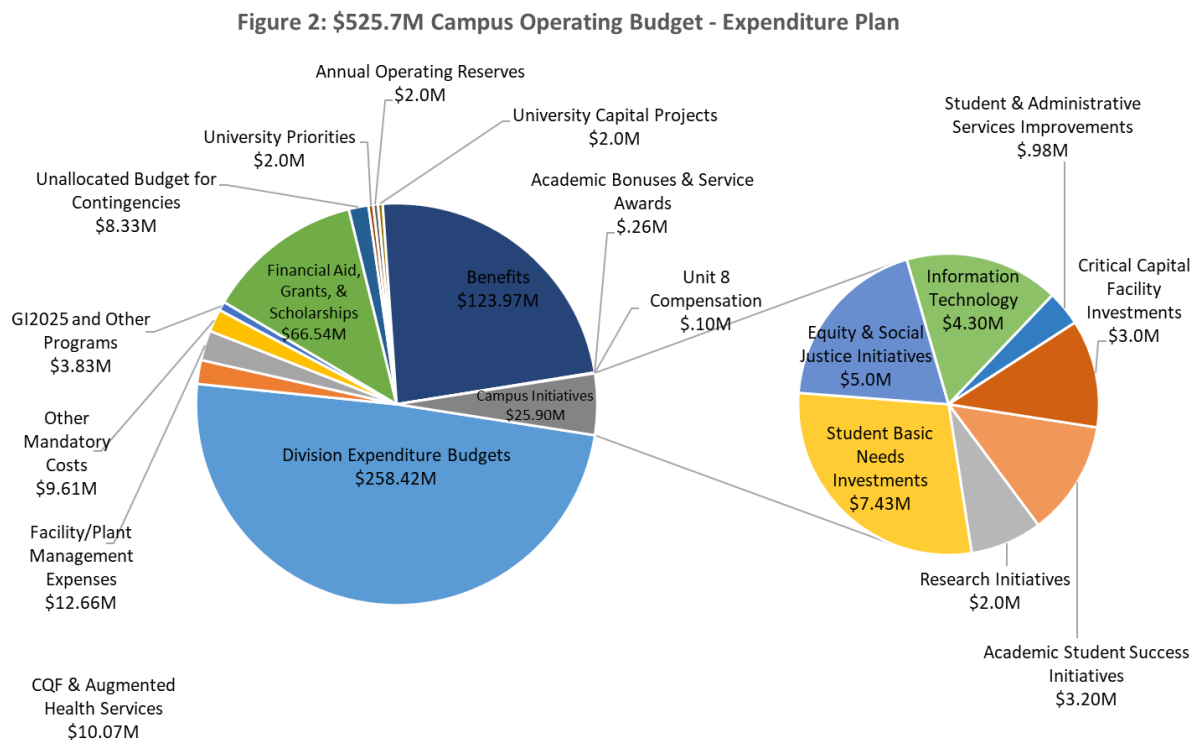
The revenue sources for CSUN's 2021/22 operating budget are shown in figure 1 below:

Figure 1: \$525.7M Campus Operating Budget - Revenue Sources



The ongoing funding CSUN received this year includes restoration of the \$16M 2020/21 General Fund reduction, \$12M to fund student success, \$765K in AB 1460 Ethnic Studies funding, \$1.7M in other mandatory costs, and a budget cut of (\$8.7M), totaling a net increase of \$22M.

Figure 2 below summarizes the overall \$525.7M campus operating budget for FY2021/22:



Priority One-Time Expenditures

In FY2020/21 CSUN was forced to use approximately \$20M in one-time campus operating reserves to achieve a balanced operating budget. As a result of restoration of the \$16M state appropriation cut from 2020/21—along with one-time HEERF funding available to defray COVID related eligible expenses—CSUN now has the ability to deploy substantial one-time operating funds toward campus priorities. *This year's operating budget provides a one-time allocation of \$26M toward campus priorities, primarily aimed at student success and elimination of equity gaps:*

• Academic Student Success Initiatives	\$3.2M
• Research Initiatives	\$2.0M
• Student Basic Needs Investments	\$7.4M
• Equity and Social Justice Initiatives	\$5.0M
• Information Technology to Support Academic Needs	\$4.3M
• Student and Administrative Services Improvements	\$1.0M
• Critical Capital Facility Renewal	<u>\$3.0M</u>
Total	\$26M

III. Higher Education Emergency Relief Fund (HEERF) Grant Funds

With one of the largest populations of Pell Grant students among universities nationwide, CSUN has received \$264M in combined HEERF grant awards. More than half of this funding is dedicated to direct student grants, with the remainder eligible to assist with direct expenditures associated with COVID-19 and recovery of substantial lost revenue as a result of the pandemic. To date, CSUN has incurred a total of \$131M in HEERF eligible expenditures, including \$53M in direct aid to students. In addition, \$65M in direct student aid grants will be disbursed after fall 2021 census. The remaining \$68M, which includes an additional \$16M of Institutional Portion committed to student aid, is required by the Department of Education to be fully expended by early May, 2022. The table below summarizes the details of the three rounds of HEERF grant awards.

HEERF Award		HEERF 1		HEERF 2		HEERF 3		Total
Grant Type	Grant No.	Date Funded	Amount	Date Funded	Amount	Date Funded	Amount	
Student Aid Portion	P425E200073	4/21/2020	\$ 22,326,164	3/11/2021	\$ 22,326,164	6/23/2021	\$ 64,816,899	\$ 109,469,227
Institutional Portion	P425F202848	5/12/2020	\$ 22,326,164	1/15/2021	\$ 51,677,924	5/17/2021	\$ 64,463,694	\$ 138,467,782
Minority Serving Inst.	P425L200289	6/1/2020	\$ 3,383,018	3/7/2021	\$ 4,883,311	8/3/2021	\$ 7,796,442	\$ 16,062,771
Total			\$ 48,035,346		\$ 78,887,399		\$ 137,077,035	\$ 263,999,780

Table 1. Higher Education Emergency Relief Fund (HEERF) Award Summary

Table 2 below provides CSUN's overall HEERF expenditure plan. HEERF expenditure details are available on CSUN's HEERF accountability webpage: <https://www.csun.edu/afvp/budget/heerf-information>

COVID-19 Relief Bill - Higher Education Emergency Relief Fund (HEERF)				
All HEERF Institutional Portion expenses must be <u>incurred</u> by May 13, 2022				
EXPENDITURE PLAN	HEERF 1	HEERF 2	HEERF 3 (Proposed) ²	TOTAL
Direct student aid ¹	\$ 26,187,568	\$ 27,223,466	\$ 80,816,899	\$ 134,227,934
Student support & academic support services	\$ 383,307	\$ 8,550,000	\$ 3,858,000	\$ 12,233,307
Employee support services / student employment	\$ 34,337	\$ 13,275,000	\$ 7,385,694	\$ 20,095,031
Increased instructional costs & course sections	\$ 777,115	\$ 3,660,000	\$ 4,450,000	\$ 10,045,115
Instructional and administrative technology	\$ 6,117,103	\$ 9,770,000	\$ 7,800,000	\$ 23,937,103
Enhanced hygiene and plant management protocols/facility modifications	\$ 3,791,473	\$ 2,675,000	\$ 1,010,000	\$ 7,476,473
COVID-19 surveillance testing & vaccination programs	\$ -	\$ 4,400,000	\$ -	\$ 4,400,000
Lost revenue recovery for campus activities dependent upon non-GF resources	\$ 1,000,000	\$ -	\$ 8,196,442	\$ 9,196,442
Enterprise and Auxiliary - support for long-term financial viability, meal plans, student refunds	\$ 9,029,169	\$ 9,200,000	\$ 21,710,000	\$ 39,939,169
Facilities projects for COVID-19/pandemic mitigation	\$ -	\$ -	\$ 1,850,000	\$ 1,600,000
Emergency pay for essential staff	\$ 715,274	\$ -	\$ -	\$ 715,274
Undesignated	\$ -	\$ 133,933	\$ -	\$ 133,933
Total	\$ 48,035,346	\$ 78,887,399	\$ 137,077,035	\$ 263,999,780

^{1, 2} Direct student aid grants from HEERF 1 and 2 are now fully disbursed; HEERF 3 direct student aid grants will be disbursed after fall 2021 census.

Table 2. Higher Education Emergency Relief Fund (HEERF) Expenses

IV. State Capital Outlay Funds for Deferred Maintenance & Capital Facility Projects

The CSU received significant one-time allocations in the final state budget, primarily for deferred maintenance and capital improvements. CSUN received \$25M for the development of a global Hispanic-Serving Institution (HSI) "Equity Innovation Hub" designed to provide educational pathways to inspire belonging in STEM fields. The facility will provide cutting-edge research and collaborative learning

spaces vital to the advancement of CSUN's outstanding engineering and computer science programs, while promoting an interdisciplinary focus critical for the future of work. It will also serve as a hub to bring community and grade 6-14 partners together to facilitate new educational pathways and support the innovators and creators of the future. The \$25M in state funding provides 50% of the total funding for this ground-breaking project. As the campus begins schematic design this fall, we will develop a financial plan to fund the balance of the project, primarily through a variety of donor and non-operating funds.

CSUN will also receive approximately \$14M for systemwide deferred maintenance and infrastructure priorities, which is expected to be allocated late fall 2021. This funding is critical to CSUN's ongoing effort to address its substantial deferred maintenance backlog, as well as to advance energy efficiency and renewable energy goals. The projects include:

- | | |
|---|-------------|
| • Plummer/Darby Intersection Improvements: | \$3,400,000 |
| • Campus-wide Perimeter Door Locking Improvements: | \$214,000 |
| • Energy Resiliency - Solar Power | \$5,000,000 |
| • Microgrid Vista Elec. Switch/ Motor Controls | \$814,000 |
| • Redwood Hall Locker Room Renovation/Reconfiguration | \$1,600,000 |
| • Roof Replacements | \$3,200,000 |



CALIFORNIA
STATE UNIVERSITY
NORTHridge

UNIVERSITY GENERAL FUND OPERATING BUDGET

	2020/21 Adjusted Budget	Adjustments	2021/22 Total Budget
SOURCES OF FUNDS			
State Allocation			
<i>Recurring Funds</i>			
State General Fund Appropriation	230,219,800	\$ 15,951,000	\$ 246,170,800
State Funded Retirement Adjustment	\$ 2,866,000		\$ 2,866,000
State University Grant (SUG) 5% Redistribution	\$ (663,800)	\$ (29,000)	\$ (692,800)
State-Funded Retirement Adjustment (2020/21)	\$ (3,070,000)	\$ -	\$ (3,070,000)
Unit 8 Compensation Adjustment (2020/21)	\$ 50,000	\$ -	\$ 50,000
Unit 8 Compensation Adjustment (2021/22)		\$ 50,000	\$ 50,000
Employer-Paid Health Care Premiums (2021/22)		\$ 1,629,000	\$ 1,629,000
Systemwide Priorities - Budget Cut		\$ (8,685,000)	\$ (8,685,000)
AB 1460 Ethnic Studies		\$ 765,000	\$ 765,000
GI2025		\$ 12,273,000	\$ 12,273,000
<i>Subtotal Ongoing Funds</i>	<i>\$ 229,402,000</i>	<i>\$ 21,954,000</i>	<i>\$ 251,356,000</i>
<i>One-Time Funds</i>			
Emergency Financial Assistance Grants for Low-Income Students		\$ 2,754,000	\$ 2,754,000
Faculty Professional Development		\$ 800,000	\$ 800,000
Enrollment Funding in Support of GI2025		\$ 3,249,000	\$ 3,249,000
<i>Subtotal One-Time Funds</i>		<i>\$ 6,803,000</i>	<i>\$ 6,803,000</i>
Subtotal State Allocation	\$ 229,402,000	\$ 28,757,000	\$ 258,159,000
Student Fees			
Tuition Fee Revenue	\$ 204,029,201	\$ (85,248)	\$ 203,943,953
Non-Resident Tuition Fee Revenue	\$ 12,676,212	\$ (312,912)	\$ 12,363,300
Graduate Business Fee Revenue	\$ 729,486	\$ 202,864	\$ 932,350
Ed Doc Fee Revenue	\$ 731,787	\$ (220,581)	\$ 511,206
DPT Fee Revenue	\$ 2,540,900	\$ (101,785)	\$ 2,439,115
Audiology Doctorate Fee Revenue	\$ 492,250	\$ 189,792	\$ 682,042
Application Fees	\$ 1,425,000	\$ (102,800)	\$ 1,322,200
Student Health Fee	\$ 5,847,097	\$ -	\$ 5,847,097
Augmented Health Services	\$ 693,000		\$ 693,000
Campus Quality Fee	\$ 9,260,581	\$ 113,153	\$ 9,373,734
WUE		\$ 311,163	\$ 311,163
Other Revenues	\$ 537,356	\$ (52,356)	\$ 485,000
Subtotal Student Fees	\$ 238,962,870	\$ (58,710)	\$ 238,904,160
One-Time Reserves (to balance the budget)			
HEERF Recovery of 2020/21 State Funding Cut		\$ 15,951,000	\$ 15,951,000
HEERF Indirect Cost Recovery		\$ 4,000,000	\$ 4,000,000
One-Time Operating Reserves		\$ 8,672,374	\$ 8,672,374
Subtotal One-Time Reserves		\$ 28,623,374	\$ 28,623,374
TOTAL SOURCES OF FUNDS	\$ 468,364,870	\$ 57,321,664	\$ 525,686,534

USES OF FUNDS

	2020/21			2021/22		
	Adjusted Budget	Adjustments		Total Budget		
Division Expenditure Budget	\$ 250,391,994	\$ 8,025,058		\$ 258,417,052		
Central University Expenditure Budget	\$ 231,798,944	\$ 9,570,538		\$ 241,369,482		
2021/22 Campus Initiatives/Projects	\$ -	\$ 25,900,000		\$ 25,900,000		
TOTAL USES OF FUNDS	\$ 482,190,938	\$ 43,495,596		\$ 525,686,534		

Sources of Funding		
State Allocation & Student Fees Revenue	One-Time Operating Reserves	HEERF Lost Revenue & Indirect Cost Recovery
\$ 258,417,052	\$ -	\$ -
\$ 225,418,482	\$ -	\$ 15,951,000
\$ 13,227,626	\$ 8,672,374	\$ 4,000,000
\$ 497,063,160	\$ 8,672,374	\$ 19,951,000



2021/22 GENERAL FUND OPERATING BUDGET ALLOCATION TABLE

				Sources of Funding		
	2020/21 Adjusted Budget	2021/22 Adjustments	2021/22 Total Budget	State Allocation & Student Fees Revenue	One-Time Operating Reserves	HEERF Lost Revenue & Indirect Cost Recovery
Division Expenditure Budget (see Appendix 1 for Detail)						
Academic Affairs	\$ 171,216,907		\$ 172,558,807	\$ 172,558,807	\$ -	\$ -
<i>AB 1460 Ethnic Studies (permanent funding)</i>		\$ 765,000				
<i>GI2025 Faculty Hire (from 2019/20 funding) (permanent)</i>		\$ 526,900				\$ -
<i>Transfer of staff salary (partial)</i>		\$ 50,000				
<i>Excess Enrollment (one-time funding) (see Appendix 3)</i>		\$ 2,979,158	\$ 2,979,158	\$ 2,979,158	\$ -	\$ -
<i>Faculty Professional Development (one-time CO funding)</i>		\$ 800,000	\$ 800,000	\$ 800,000		
Administration and Finance	\$ 28,762,061		\$ 28,822,061	\$ 28,822,061	\$ -	\$ -
<i>Public Request Act Coordinator</i>		\$ 60,000				
Student Affairs	\$ 25,177,604		\$ 25,177,604	\$ 25,177,604	\$ -	\$ -
<i>WUE Program Administration (one-time funding) (Admissions & Records)</i>		\$ 90,000	\$ 90,000	\$ 90,000	\$ -	\$ -
<i>Emergency Financial Assistance Grants for Low-Income Students (one-time CO funding)</i>		\$ 2,754,000	\$ 2,754,000	\$ 2,754,000		
Information Technology	\$ 12,066,805		\$ 12,066,805	\$ 12,066,805	\$ -	\$ -
University Advancement	\$ 6,050,234		\$ 6,050,234	\$ 6,050,234	\$ -	\$ -
Intercollegiate Athletics	\$ 5,281,370		\$ 5,281,370	\$ 5,281,370	\$ -	\$ -
President's Administrative Unit	\$ 1,056,367		\$ 1,056,367	\$ 1,056,367	\$ -	\$ -
Diversity & Inclusion	\$ 780,646		\$ 780,646	\$ 780,646	\$ -	\$ -
Subtotal	\$ 250,391,994	\$ 8,025,058	\$ 258,417,052	\$ 258,417,052	\$ -	\$ -
2021/22 Campus Initiatives and Projects						
Academic Student Success Initiatives		\$ 3,200,000	\$ 3,200,000	\$ 2,200,000	\$ 500,000	\$ 500,000
Research Initiatives		\$ 2,000,000	\$ 2,000,000	\$ 2,000,000		
Student Basic Needs Investments						
Basic Needs Suite Construction (Partnership with USU for ongoing operation)		\$ 6,300,000	\$ 6,300,000	\$ 6,300,000	\$ -	
Student Basic Needs Initiatives (undesignated)		\$ 1,125,000	\$ 1,125,000	\$ 1,125,000		
Equity & Social Justice Innitiatives						
Social Justice Grant Program		\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	
Equity Innovation Hub Construction (pursuing non-GF operational funds)		\$ 4,000,000	\$ 4,000,000		\$ 4,000,000	
Information Technology						
Academic Software Licences to Support Hybrid Learning		\$ 3,500,000	\$ 3,500,000			\$ 3,500,000
Campus Wide Website Upgrades- PH2 (Assist w/ divisional webpage development)		\$ 800,000	\$ 800,000		\$ 800,000	
Student & Administrative Services Improvements						
Admininstrative Support Campus Pool (5 ongoing temp. positions)		\$ 375,000	\$ 375,000	\$ 375,000		



2021/22 GENERAL FUND OPERATING BUDGET ALLOCATION TABLE

	2020/21 Adjusted Budget	2021/22 Adjustments	2021/22 Total Budget
Campus-wide Business Continuity Strategic Plan		\$ 100,000	\$ 100,000
One-Card/Data Dashboard		\$ 500,000	\$ 500,000
Critical Capital Facility Investments			
Campus Library building façade concrete panel- structural remediation		\$ 3,000,000	\$ 3,000,000
		\$ -	\$ -
Subtotal	\$ -	\$ 25,900,000	\$ 25,900,000

Sources of Funding		
State Allocation & Student Fees Revenue	One-Time Operating Reserves	HEERF Lost Revenue & Indirect Cost Recovery
	\$ 100,000	
\$ 227,626	\$ 272,374	
	\$ 3,000,000	
\$ 13,227,626	\$ 8,672,374	\$ 4,000,000
\$ 101,923,247		\$ 15,951,000
\$ 501,683		
\$ 1,823,572		
\$ 1,456,586		
\$ 842,985		
\$ 1,347,392	\$ -	
\$ 120,000		
\$ 50,000		
\$ 50,000		
\$ 63,534,000		
\$ 310,473		
\$ 51,121		
\$ 812,225		
\$ 68,204		
\$ 1,706,698		
\$ 58,423		
\$ 9,373,734		
\$ 693,000		
\$ 9,546,852		\$ -
\$ 1,627,966		
\$ 1,357,360		
\$ 130,770		

Central University Expenditure Budget

Benefits

Centralized Benefits Pool	\$ 115,927,850	\$ -	\$ 117,874,247
Employer-Paid Health Care Premiums		\$ 1,629,000	
Retirement Adjustment		\$ 252,582	
Communications Specialist and Public Request Act Coordinator		\$ 64,815	
Centralized Benefits Pool - GI2025 (staff)	\$ 501,683		\$ 501,683
Centralized Benefits Pool - GI2025 (2017/18)	\$ 1,823,572		\$ 1,823,572
Centralized Benefits Pool - GI2025 (2018/19)	\$ 1,456,586		\$ 1,456,586
Centralized Benefits Pool - GI2025 (2019/20)	\$ 593,905	\$ 249,080	\$ 842,985
Centralized Benefits Pool - for Excess Enrollment	\$ -	\$ 1,347,392	\$ 1,347,392
Centralized Benefits Administration	\$ 120,000		\$ 120,000

Compensation

Unit 8 Compensation Adjustment (2020/21)	\$ 50,000	\$ -	\$ 50,000
Unit 8 Compensation Adjustment (2021/22)	\$ -	\$ 50,000	\$ 50,000

Financial Aid, Grants & Scholarships

State University Grant (SUG)	\$ 63,563,000	\$ (29,000)	\$ 63,534,000
Graduate Business Financial Aid	\$ 240,730	\$ 69,743	\$ 310,473
EdDoc Financial Aid	\$ 68,890	\$ (17,769)	\$ 51,121
DPT Financial Aid	\$ 800,130	\$ 12,095	\$ 812,225
AuD Financial Aid	\$ 49,225	\$ 18,979	\$ 68,204
EOP Grants	\$ 1,706,698		\$ 1,706,698
Graduate Equity Fellowships	\$ 58,423		\$ 58,423

Student Fees

Campus Quality Fee	\$ 9,260,581	\$ 113,153	\$ 9,373,734
Augmented Health Services	\$ 693,000		\$ 693,000

Facility/Plant Management Expenses

Utilities	\$ 9,218,018	\$ 328,834	\$ 9,546,852
Space Rental	\$ 1,735,137	\$ (107,171)	\$ 1,627,966
Deferred Maintenance/Capital Projects	\$ 1,357,360		\$ 1,357,360
New Space	\$ 130,770		\$ 130,770



2021/22 GENERAL FUND OPERATING BUDGET ALLOCATION TABLE

	2020/21 Adjusted Budget	2021/22 Adjustments	2021/22 Total Budget	Sources of Funding		
				State Allocation & Student Fees Revenue	One-Time Operating Reserves	HEERF Lost Revenue & Indirect Cost Recovery
<i>Other Mandatory Costs</i>						
Risk Pool Insurance Costs	\$ 7,574,421		\$ 7,574,421	\$ 7,574,421		
Repayment for SB 84 Loan	\$ -	\$ 1,290,600	\$ 1,290,600	\$ 1,290,600		
CMS Pool	\$ 427,621		\$ 427,621	\$ 427,621		
Postage	\$ 260,000		\$ 260,000	\$ 260,000		
Revenue Transaction Processing Charges	\$ 55,000		\$ 55,000	\$ 55,000		
<i>Academic Bonuses & Service Awards</i>						
Unit 3 Exceptional Service Awards	\$ 108,000		\$ 108,000	\$ 108,000		
Unit 4 Budget Shortfall Mitigation (BSM) Bonus Program	\$ 75,345		\$ 75,345	\$ 75,345		
Unit 4 Long Term Service (LTS) and Educational Achievement Stipend (EAS) Bonus Programs	\$ 79,400		\$ 79,400	\$ 79,400		
<i>Graduation Initiative 2025 and Other Programs</i>						
Graduation Initiative 2025 (2018/19)	\$ 45,896	\$ (45,896)	\$ -	\$ -		
Graduation Initiative 2025 (2019/20)	\$ 1,309,078	\$ (730,084)	\$ 578,994	\$ 578,994		
Graduation Initiative 2025 (2021/22)						
<i>Basic Needs \$1,364,000 (permanent)</i>		\$ -	\$ -	\$ -	\$ -	
<i>Mental Health \$1,364,000 (permanent)</i>		\$ -	\$ -	\$ -	\$ -	
<i>Other \$9,545,000</i>		\$ -	\$ -	\$ -	\$ -	
<i>Enrollment Funding in Support of GI2025 (one-time CO funding)</i>		\$ 3,249,000	\$ 3,249,000	\$ 3,249,000		
<i>University Priorities, Contingency, and Reserves</i>						
Enrollment Growth Funding Designated for Administrative Needs	\$ 174,815		\$ -	\$ -		
Transfer of staff salary (partial) (Academic Affairs)		\$ (50,000)				
Public Request Act Coordinator (Administration & Finance)		\$ (60,000)				
Benefits @ 59%		\$ (64,815)				
University Priorities	\$ 2,000,000		\$ 2,000,000	\$ 2,000,000		
Annual Operating Expense Reserves	\$ 2,000,000		\$ 2,000,000	\$ 2,000,000		
University Capital Project (one-time)		\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	
Unallocated Budget for Contingencies	\$ 8,333,810		\$ 8,333,810	\$ 8,333,810		
Subtotal	\$ 231,798,944	\$ 9,570,538	\$ 241,369,482	\$ 225,418,482	\$ -	\$ 15,951,000
TOTAL ALLOCATION	\$ 482,190,938	\$ 43,495,596	\$ 525,686,534	\$ 497,063,160	\$ 8,672,374	\$ 19,951,000



Appendix 1. 2021/22 DIVISION EXPENDITURE BUDGET

	2020/21 Adjusted Budget	Adjustments	Subtotal	Permanent Reduction	2021/22 Total Budget
ACADEMIC AFFAIRS	\$ 171,216,907		\$ 176,337,965		\$ 176,337,965
Colleges					
Mike Curb College of Arts, Media & Communication	\$ 17,461,758		\$ 17,461,758		
David Nazarian College of Business and Economics	\$ 15,052,986		\$ 15,052,986		
Michael D. Eisner College of Education	\$ 10,121,215		\$ 10,121,215		
Engineering & Computer Science	\$ 10,037,707		\$ 10,037,707		
Health and Human Development	\$ 16,764,489		\$ 16,764,489		
Humanities	\$ 16,288,113		\$ 16,288,113		
Science and Mathematics	\$ 18,752,182		\$ 18,752,182		
Social and Behavioral Sciences	\$ 17,820,294		\$ 17,820,294		
Academic First Year Experience	\$ 489,670		\$ 489,670		
Total Instruction	\$ 122,788,414	\$ -	\$ 122,788,414		
Academic Support Services					
Library	\$ 7,978,873		\$ 7,978,873		
Educational Opportunity Program	\$ 3,128,541		\$ 3,128,541		
Learning Resource Center	\$ 1,222,198		\$ 1,222,198		
Matador Achievement Center	\$ 612,121		\$ 612,121		
Community Engagement	\$ 153,176		\$ 153,176		
Academic Support Services	\$ 13,094,909	\$ -	\$ 13,094,909		
Academic Affairs Administration	\$ 35,333,584		\$ 35,333,584		
Faculty Professional Development (one-time CO funding)		\$ 800,000	\$ 800,000		
AB 1460 Ethnic Studies (permanent funding)		\$ 765,000	\$ 765,000		
Graduation Initiative (permanent funding)		\$ 526,900	\$ 526,900		
Transfer of staff salary (partial)		\$ 50,000	\$ 50,000		
	\$ 35,333,584	\$ 2,141,900	\$ 37,475,484		
Excess Enrollment					
Excess Enrollment (one-time funding)		\$ 2,979,158	\$ 2,979,158		
	\$ -	\$ 2,979,158	\$ 2,979,158		
ADMINISTRATION AND FINANCE	\$ 28,762,061		\$ 28,822,061		\$ 28,822,061
Physical Plant Management	\$ 13,904,507		\$ 13,904,507		
Financial Services	\$ 3,827,631		\$ 3,827,631		
Human Resource Services	\$ 2,706,843		\$ 2,706,843		
Younes and Soraya Nazarian Center for the Performing Arts	\$ 2,445,548		\$ 2,445,548		
Police Services	\$ 2,285,845		\$ 2,285,845		
Facilities Planning	\$ 1,411,408		\$ 1,411,408		
Office of the Vice President	\$ 618,236		\$ 678,236		
Public Request Act Coordinator		\$ 60,000			
Environmental Health and Safety	\$ 601,685		\$ 601,685		
Budget Planning & Management	\$ 347,383		\$ 347,383		
Risk Management	\$ 174,001		\$ 174,001		
Office of the University Auditor	\$ 132,856		\$ 132,856		
Division Contingency	\$ 306,118		\$ 306,118		



Appendix 1. 2021/22 DIVISION EXPENDITURE BUDGET

	2020/21 Adjusted Budget	Adjustments	Subtotal	Permanent Reduction	2021/22 Total Budget
STUDENT AFFAIRS	\$ 25,177,604		\$ 28,021,604		\$ 28,021,604
Student Health Center	\$ 5,913,590		\$ 5,913,590		
Financial Aid	\$ 1,684,233		\$ 1,684,233		
Counseling Services	\$ 1,471,910		\$ 1,471,910		
Disability Resources & Educational Services	\$ 873,856		\$ 873,856		
National Center on Deafness	\$ 3,523,852		\$ 3,523,852		
The Career Center	\$ 850,805		\$ 850,805		
Office Student Involvement and Development	\$ 1,216,811		\$ 1,216,811		
International Exchange Student Center	\$ 572,477		\$ 572,477		
Student Outreach & Recruitment / Testing	\$ 1,794,153		\$ 1,794,153		
Office of the Vice President	\$ 1,143,371		\$ 3,897,371		
Emergency Financial Assistance Grants for Low-Income Students (one-time CO funding)		\$ 2,754,000			
Student Affairs: Central Operations	\$ 501,929		\$ 501,929		
Student Affairs: Technology	\$ 196,848		\$ 196,848		
Admissions and Records	\$ 5,433,769		\$ 5,523,769		
WUE Program Administration (Admissions & Records) (one-time)		\$ 90,000			
INFORMATION TECHNOLOGY	\$ 12,066,805		\$ 12,066,805		\$ 12,066,805
UNIVERSITY ADVANCEMENT	\$ 6,050,234		\$ 6,050,234		\$ 6,050,234
INTERCOLLEGIATE ATHLETICS	\$ 5,281,370		\$ 5,281,370		\$ 5,281,370
PRESIDENT'S ADMINISTRATIVE UNIT	\$ 1,056,367		\$ 1,056,367		\$ 1,056,367
DIVERSITY & INCLUSION	\$ 780,646		\$ 780,646		\$ 780,646
Total Divisions	\$ 250,391,993	\$ 5,121,058	\$ 261,396,209	\$ -	\$ 258,417,051



Appendix 2. Definitions and Additional Information

Terms	Definition / Additional Information
SOURCES OF FUNDS	
<i>State Allocation</i>	
State General Fund Appropriation	This is the allocation provided annually that is approved by the Governor and distributed by the Chancellor's Office via a coded memo to the 23 CSU campuses and the CO.
State-Funded Retirement Adjustment	This is an adjustment to campus retirement funding that is calculated using the actual retirement percentage for any given year against the campuses employee FTES database as of 2013/14 fiscal year.
State University Grant (SUG)	The State University Grant (SUG) program provides need-based awards to eligible undergraduate and graduate/post baccalaureate students who are California residents or otherwise determined as eligible, such as AB 540-eligible students. The CSU sets aside 33.33% of tuition revenue for the SUG program.
State University Grant (SUG) 5% Redistribution	Each year the Chancellor's Office gleans 5% from each of the 23 campuses SUG allocation to redistribute based on financial need of each campus.
Unit 8 Compensation Adjustment	Statewide University Police Association (Unit 8) compensation increases were determined after the 2020-21 final budget allocations were made. Those increases were effective January 1, 2021. Therefore, the equivalent of six months of recurring funding was allocated to CSUN in 2020-21; the other six months is allocated in 2021-22.
Employer-Paid Health Care Premiums	This is CSUN's share of funding for the estimated annualized cost of employer-paid healthcare rate increases effective January 2021.
Systemwide Priorities - Budget Cut	This is CSUN's share of \$90.1M that the Chancellor's Office is holding for systemwide priorities.
AB 1460 Ethnic Studies	Assembly Bill 1460 requires every CSU campus to offer ethnic studies courses and every CSU student to complete a three-unit course in ethnic studies to graduate. Campuses that have no ethnic studies courses must develop them and campuses that have ethnic studies departments or courses must expand them to ensure that every student has access to an ethnic studies course. The cost to the CSU to provide an ethnic studies course to all students is comprised of instructional, administrative, and one-time Associate Degree for Transfer review activities.
GI2025	Graduation Rate Initiative 2025 funding (see Coded Budget Memo B 2021-02 for details).
<i>Student Fees</i>	
Tuition Fee Revenue	Tuition fee is a systemwide mandatory Category 1 fee based on student level (i.e., undergraduate, graduate, credential) and unit load (i.e., 0-6 units and 6.1+ units). Category I fees are established by the CSU Board of Trustees used to support basic instruction and other mandatory university costs. For a list of latest rates of Tuition and Other Fees, visit https://www.csun.edu/stufin/tuition
Non-Resident Tuition Fee Revenue	Per-unit fee for non-resident students paid in addition to the basic tuition fee and is a Category I fee.
Graduate Business Fee Revenue	Per unit fee applied to students in the Master of Business Administration (M.B.A.) and Master of Professional Accountancy (MPAcc) programs, in addition to tuition and other fees. A Category I fee.

Terms	Definition / Additional Information
Ed Doc Fee Revenue	Varying tuition fee rates applied to specific doctoral programs. Category I fees.
DPT Fee Revenue	
Audiology Doctorate Fee Revenue	
Application Fees	Charged when a student applies, to fund the cost of the application review and acceptance process. Category I fees.
Student Health Fee	Charged to all students, to make a basic concert of campus-based health services available.
Augmented Health Services	Augmented services shall be those health services offered by the Student Health Center that are elective or specialized in nature and not included in basic services. Funding is generated through charges for specific tests / services / prescriptions above what is covered by the mandatory health services fee.
Campus Quality Fee	Established in 2008, the Campus Quality Fee provides technological and enhanced support services to CSUN students annually and is a mandatory Category II fee. Refer to Executive Order 1035.
Other Revenues	Revenue from various Category IV fees, which are paid to receive materials, services, or facilities. Examples include Transcript Fee, Late Registration Fee, Orientation Fee, etc.
<i>One-Time Reserves</i>	
HEERF Recovery of 2020/21 State Funding Cut	The 2020/21 State budget reduction was claimed by the campus as revenue loss from Higher Education Emergency Relief Fund (HEERF) grant in the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA). See Lost Revenue FAQs: https://www2.ed.gov/about/offices/list/oep/heerflostrevenuefaqs.pdf
HEERF Indirect Cost Recovery	Per guidance from the Department of Education, the campus charges indirect cost to its HEERF Institutional Portion grants on eligible expenses. See FAQ #43 https://www2.ed.gov/about/offices/list/oep/arpfaq.pdf
One-Time Operating Reserves	One-time campus operating reserve funds allocated to specific campus priorities.
USES OF FUNDS	
Excess Enrollment	Additional funding for enrollment, expressed in "Full Time Equivalent Students" or FTES), that exceeded the budgeted enrollment in Academic Affairs. For 2020/21, this is based on 1,203 excess FTES calculated as follows: 2020/21 Projected FTES 31,464.95 minus funded FTES in Academic Affairs 30,262 = 1,203 FTES.
<i>Benefits</i>	
Retirement Adjustment per 2021/22 Budget Memo #1	This is to allocate the State-Funded Retirement Adjustment to the University benefits pool ("State-Funded Retirement Adjustment" above).
Centralized Benefits Pool	University Central pays for all benefits expenses incurred in the State General Operating Funds via the State Benefits Pool. Funding for the State Benefits Pool are set aside whenever new funds are allocated for salaries calculated using the average benefits rate at the time of funding.
Centralized Benefits Pool - GI2025	Similar to the State Benefits Pool, funding is set aside for benefits when GI2025 funds are used for salaries, calculated using the average benefits rate for full-time faculty or staff at the time of funding
Centralized Benefits Pool - for Excess Enrollment	Similar to the State Benefits Pool, funding is set aside for benefits when GI2025 funds are used for salaries, calculated using the average benefits rate for lecturers at the time of funding
Centralized Benefits Administration	These are charges levied by the State of California for administering the Benefits Program for the CSU.
<i>Financial Aid, Grants & Scholarships</i>	

Terms	Definition / Additional Information
State University Grant (SUG)	The State University Grant (SUG) program provides need-based awards to eligible undergraduate and graduate/postbaccalaureate students who are California residents or otherwise determined as eligible, such as AB 540-eligible students. The University sets aside 33.33% of tuition revenue for the SUG program.
Graduate Business Financial Aid	Per EO 1102, Presidents are directed to set aside a minimum of 25 percent and not more than 33 percent of the Graduate Business Professional Fee revenue for need-based financial aid, with such funds to be used first to meet the demonstrated financial need of students in affected campus professional graduate degree programs in business; and that any part of the revenue that is not awarded to professional business master's degree program students be made available to meet demonstrated financial need of any other undergraduate or graduate students on the campus.
EdDoc Financial Aid	This is a 10% set aside for financial aid from the Doctoral of Education program tuition fee revenue collected.
DPT Financial Aid	This is a 33.33% set aside for financial aid from the Doctorate of Physical Therapy tuition fee revenue collected.
AuD Financial Aid	This is a 10% set aside for financial aid from the Audiology Doctorate tuition fee revenue collected.
EOP Grants	Financial aid for Equal Opportunity Program students
Graduate Equity Fellowships	The program provides a limited number of fellowships from \$2,000-4,000 to economically disadvantaged students especially from groups that are underrepresented among graduate degree recipients in their areas of study. The fellowships are intended to minimize students' debt, allowing them to complete their program more quickly. The award is paid out in two semesters.
<i>Student Fees</i>	
Campus Quality Fee	see definition above
Augmented Health Services	see definition above
<i>Facility/Plant Management Expenses</i>	
Utilities	Funding for the following campus-wide expenditures in fund 48590: electricity, gas, water, sewage, as well as utilities-related equipment, contractual services, technological expenses
Space Rental	Funding for campus-wide space rental expenses such as Office of Student Involvement & Development, International Exchange Student Center, Police Services Building (rent and insurance), Bookstore Building addition, Reseda Building (rent, utilities, and custodial), University House lease and housekeeping, and College Court
Deferred Maintenance/Capital Projects	Campus allocation to manage annual deferred maintenance projects that are vetted and prioritized. Original source of funding is state appropriation for new state facilities put into services in prior years.
New Space	Allocation via coded memo for plant maintenance costs associated with new state facilities.
<i>Other Mandatory Costs</i>	
Risk Pool Insurance Costs	Per EO 638, and later EO 1087, the CSU established a self-insurance program under the California State University Risk Management Authority (CSURMA). Risk Pool Insurance Costs line item budgets for premiums and deductibles for workers' compensation, employer liability, general liability, property damage, and other pooled insurance activities.

Terms	Definition / Additional Information
Repayment for SB 84 Loan (2019/20)	Senate Bill 84 of 2017 authorized the state to borrow \$6 billion from a state cash account and make a one-time supplemental pension payment to CalPERS in 2017-18 to reduce the unfunded pension liability. SB 84 requires all state agencies that participate in CalPERS to repay a proportionate share of the loan through 2024/25.
CMS Pool	This was a permanent budget commitment created in 2007/08 to support ongoing contractual costs to support PeopleSoft (original title SOLAR Upgrade Costs)
Postage	Funding for campus postal costs. This budget is reviewed annually to determine if adjustments need to be made.
Revenue Transaction Processing Charges	Allocation to cover all of the bank charges for student pay transactions.
<i>Academic Bonuses & Service Awards</i>	
Unit 3 Exceptional Service Awards	Allocation for Unit 3 California Faculty Association (CFA) Exceptional Service Awards. The amount was prescribed by the Chancellor's Office when implemented.
Unit 4 Budget Shortfall Mitigation (BSM) Bonus Program	In each fiscal year of the Unit 4 Academic Professionals of California (APC) agreement, all active or on-leave bargaining unit employees with a time base as of May 1 of the applicable fiscal year shall receive a Budget Shortfall Mitigation (BSM) Bonus. The pool of funds that is left over after the LTS and EAS bonuses is evenly divided between all active APC staff at the end of September/early October and is paid out by the State Controller's Office.
Unit 4 Long Term Service (LTS) and Educational Achievement Stipend (EAS) Bonus Programs	Long Term Service (LTS) bonuses begin when a Unit 4 APC staff person hits ten years of service and then repeats the bonus every five years. Educational Achievement Stipend (EAS) bonus is awarded to Unit 4 APC staff that complete a Masters or PhD in the prior year and are still active as of August 1st. An individual campus may augment its General Fund Unit 4 bonus program pool above the amount specified in the Agreement.
<i>Graduation Initiative 2025</i>	
Graduation Initiative 2025 (2018/19)	In 2018/19, CSUN received \$4,662,000 for Graduation Initiative 2025 of which \$528,040 was transferred to Academic Affairs in 2019/20 for four (4) faculty hires and associated operating expenses and \$2,627,302 for twenty-seven (27) faculty hires and associated operating expenses. The balance of \$45,896 will be pooled with the 2019/20 GI2025 tranche.
Graduation Initiative 2025 (2019/20)	In 2019/20, CSUN received \$3,724,000 for Graduation Initiative 2025. This is reserved to fund future faculty hires, student success initiatives and programs, and associated operating expenses.
<i>University Priorities, Contingency, and Reserves</i>	
Enrollment Growth Funding Designated for Administrative Needs	This is a funding set-aside for administrative support units' needs as enrollment grows and other changing needs.
University Priorities	Annual set aside to fund strategic priorities established by campus governance. For 2020/21, major priorities include campus website redesign and diversity/social justice initiatives.
Annual Operating Expense Reserves	Annual set aside to the Central University Reserves, which is established to fund primarily unforeseen expenses as well as miscellaneous unbudgeted university expenses.
University Capital Project	Annual set-aside for capital reserves to serve as campus contribution to major capital projects.

Terms	Definition / Additional Information
Unallocated Budget for Contingencies	Sources of funds for this budget line item is as follows: \$1,899,179 balance from the compensation pool \$2,667,063 enrollment growth funding from 2019/20 less \$1,202,520 base central reduction in 2020/21 \$3,767,568 unallocated permanent budget from previous years Total amount: \$8,333,810



Appendix 3. Coded Budget Memo & Attachments



Systemwide Budget Office
401 Golden Shore, 5th Floor
Long Beach, CA 90802-4210
P: 562-951-4560 / F: 562-951-4970


CODED MEMO B 2021-02

To: CSU Chief Financial Officers

From: Ryan Storm, Assistant Vice Chancellor for Budget 
Jeni Kitchell, Executive Budget Director 

CC: Joseph I. Castro, Chancellor
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer
Fred Wood, Interim Executive Vice Chancellor for Academic and Student Affairs
Evelyn Nazario, Vice Chancellor of Human Resources
CSU Presidents, Provosts, Financial Officers, Budget Officers, Financial Aid Directors,
Enrollment Planning and Resource Officers, and Enrollment Managers

Date: July 13, 2021

Re: 2021-22 Final Budget Allocations 

Attachments: Coded Memo B 2021-02, Attachments A-E

The Budget Act of 2021 includes a \$550.2 million increase in recurring General Fund appropriation for the California State University (CSU) operating fund. A summary of the 2021-22 final operating fund budget can be found on the next page. The attachments contain detailed information by campus. This memo and its attachments only reflect recurring funding. One-time funding will be addressed in separate communications at later dates.

The governor signed two pieces of legislation specific to the Budget Act of 2021 that affect the CSU. The first is the original Budget Act of 2021 signed on June 28, 2021 (Assembly Bill 128, Chapter 21). The second is the amended Budget Act of 2021 signed on July 12, 2021 (Senate Bill 129). As these statutes are referenced today and in the future for the General Fund, it is important to only use Senate Bill 129 as it details the correct CSU General Fund appropriation for 2021-22. Senate Bill 129 is the latter of the two pieces of legislation, making it the final authority. The main CSU General Fund detail in the original budget act (i.e., Item 6610-001-0001) may be disregarded. For all other CSU-related appropriations and provisions found throughout the original Budget Act of 2021, please reference Assembly Bill 128.

The budget includes restoration of the previously enacted \$299 million General Fund reduction to the CSU, a \$186 million base increase for CSU operational costs, \$15 million for the Basic Needs Initiative component of Graduation Initiative 2025, \$15 million for student mental health, \$25 million for additional academic programs for Humboldt State University's new polytechnic designation, \$2 million for a common learning management system, \$1 million for enrollment growth at Stanislaus' Stockton

CSU Campuses

Bakersfield
Channel Islands
Chico
Dominguez Hills
East Bay

Fresno
Fullerton
Humboldt
Long Beach
Los Angeles
Maritime Academy

Monterey Bay
Northridge
Pomona
Sacramento
San Bernardino
San Diego

San Francisco
San José
San Luis Obispo
San Marcos
Sonoma
Stanislaus

Center, \$6 million for summer financial aid, \$1 million for the Mervyn M. Dymally African American Political and Economic Institute at Dominguez Hills, and \$0.2 million for the Corporation for Education Network Initiatives in California.

The following table summarizes the 2021-22 final operating fund budget, including General Fund and tuition and fee revenue.

2021-22 Final Budget Summary	
2020-21 Final Budget, General Fund (Coded Memo B 2020-01)	\$3,722,806,000
2020-21 State-Funded Retirement Adjustment	(42,716,000)
State Transportation Fund Adjustment	(2,000,000)
2020-21 Revised General Fund Budget	\$3,678,090,000
2021-22 General Fund Increase	550,192,000
2021-22 Total General Fund Budget	\$4,228,282,000
2021-22 Gross Tuition & Fees	\$3,036,991,000
2021-22 Total Operating Budget	\$7,265,273,000
2021-22 Expenditure Increases	
Systemwide Priorities	(\$43,110,000)
Employer Paid Health Premiums	23,782,000
Operations and Maintenance of New Facilities	15,206,000
Compensation Adjustment	45,106,000
AB 1460 Ethnic Studies	16,319,000
Restoration of 2020-21 General Fund Decrease	299,043,000
Graduation Initiative 2025	150,000,000
Other Program Adjustments	43,846,000
2021-22 Total Expenditure Increases	\$550,192,000

Detailed explanations of recurring budget allocations are provided in the following pages. Expenditure and General Fund changes by campus are included in the attachments to this coded memorandum.

The attachments to the memo display the following final budget adjustments by campus:

- Attachment A: Operating Budget Sources
- Attachment B: Revisions to 2020-21 Expenditures (Uses)
- Attachment C: 2021-22 Expenditure Adjustments (Uses)
- Attachment D: 2021-22 Enrollment and Tuition & Fee Revenue (Sources)
- Attachment E: 2021-22 State University Grants (Uses)

The 2021-22 final budget also includes \$976.3 million of one-time General Fund augmentations for CSU deferred maintenance and energy efficiency projects (\$325 million); transitioning Humboldt State University to a Polytechnic University (\$433 million); Dominguez Hills capital outlay infrastructure improvements (\$60 million); Stanislaus' Stockton Center improvements (\$54 million); student emergency assistance grants (\$30 million); Northridge's Center for Equity in Innovation and Technology (\$25 million); professional development and equal opportunity practices (\$10 million); Monterey Bay's Computing Talent Initiative (\$10 million); San Francisco's Asian American Studies Department (\$10 million); Bakersfield's nursing and health professional programs (\$6 million); Project Rebound (\$5 million); Humboldt's nursing program (2.5 million); an evaluation of the existing salary structure of represented staff employees (\$2 million); San Bernardino's physician assistant program (\$1.8 million), Fullerton's pedestrian bridge (\$1 million); and Fullerton's arboretum (\$1 million). Separate communications will be provided at later dates.

Questions concerning this memo, or its attachments, may be directed to Ms. Jeni Kitchell, Mr. Jerry Willard or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

Additional References

- [CSU 2021-22 Operating Budget](#)
- Original Budget Act of 2021, [Assembly Bill 128](#)
- Amended Budget Act of 2021, [Senate Bill 129](#)
- [2021-22 Governor's Budget, Department of Finance, State of California](#)
- [CSU Budget Detail in the 2021-22 Governor's Budget](#)

RS: JK: JW

Attachments

2021-22 Final Budget Allocations, Attachment Descriptions

Operating Budget Sources - (Attachment A)

Attachment A summarizes the 2021-22 operating budget by campus after revisions to 2020-21 expenditures (Attachment B) and 2021-22 expenditure and revenue adjustments (Attachment C and D).

Revisions to 2020-21 Expenditures - (Attachment B)

Revisions to the 2020-21 expenditures reflect changes that occurred since adoption of the Budget Act of 2020 and publication of the 2020-21 final budget allocations memo (B 2020-01). These adjustments include:

- **State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

For the first time since 2011-12, a drop in retirement contribution rates resulted in a negative General Fund adjustment instead of the usual increase. In other words, CSU retirement costs declined and, therefore, less state funding is necessary. The 2019-20 to 2020-21 State Miscellaneous First Tier rates decreased from 31.075 percent to 29.370 percent and the State Peace Officer / Firefighter rate decreased from 48.845 percent to 36.100 percent. Consequently, due to the 2020-21 operating budget base retirement cost reduction, the CSU returned \$42.7 million to the state. The distribution of the reduction is based on the 2013-14 pensionable payroll by campus as provided by the State Controller's Office.

- **2020-21 Compensation Adjustment**

Statewide University Police Association (Unit 8) compensation increases were determined after the 2020-21 final budget allocations were made. Those increases were effective January 1, 2021. Therefore, the equivalent of six months of recurring funding (\$1.15 million) was allocated to campuses in 2020-21.

- **Other Program Adjustment**

The first of two adjustments removes base funding from this memo that was incorrectly added some time ago. The Budget Act of 2017 included \$2 million each year for transportation research, training, and education from a state special fund. It is expected that the transportation research appropriation will continue annually through 2026-27. By removing this funding from this memo, it will better reflect the overall purpose of this memo, which is to reflect the General Fund, tuition and fee revenue sources that support the CSU Operating Fund.

The second adjustment is a technical shift of \$2.2 million among systemwide categories. This change more accurately reflects the management of certain aspects of the Graduation Initiative 2025 and Rapid Rehousing programs by the Chancellor's Office.



2021-22 Expenditure Adjustments - (Attachment C)

- **Systemwide Priorities**

The Chancellor's Office is temporarily holding \$90.1 million for systemwide priorities. These funds may be allocated to campuses for various efforts and initiatives that will foster greater student success. Some potential areas of investment would be efforts to eliminate equity gaps in degree completion, additional strategies to improve graduation rates, student technology initiatives and other emerging issues.

- **Employer-Paid Health Care Premiums**

Effective January 2021, the estimated annualized cost to fund employer-paid health care rate increases is \$23.8 million. The number of CSU employee participants and the difference between the old and new employer-paid contribution rates determine health care benefit cost increases. The distribution is based on the percentage share of campus 2019-20 actual operating fund health benefits expenditures. For additional information regarding January 2021 health premiums, please reference Human Resources Technical Letter, ([HR/Benefits 2020-14](#)).

- **Operations and Maintenance of New Facilities**

This allocation includes an increase of \$15.2 million for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape and administrative support. In 2021-22, the CSU is scheduled to open 558,969 new square feet of space. Funding is provided at the rate of \$20.28 per square foot. More details on campus facilities included in this allocation are provided [online](#).

Additionally, an allocation for new facilities opened in 2020-21 is included. The CSU opened 198,880 new square feet of space in 2020-21 and budgeted expenditures were calculated at a rate of \$19.46 per square foot. More details on campus facilities included in this calculation are provided [online](#).

- **2021-22 Compensation Adjustment**

The equivalent of six months of recurring funding (\$1.15 million) was allocated to campuses in 2020-21 for Statewide University Police Association (Unit 8) compensation increases. An additional \$1.15 million adjustment for 2021-22 funds the full 12 months on a recurring basis. Together, the annualized adjustment for Unit 8 compensation increases is \$2.3 million.

Recurring funding equivalent to a two percent compensation pool (\$45 million) is held at the Chancellor's Office for potential California Faculty Association (Unit 3) compensation increases.

- **Assembly Bill 1460 Ethnic Studies Requirement**

Assembly Bill 1460 requires every CSU campus to offer ethnic studies courses and every CSU student to complete a three-unit course in ethnic studies to graduate. Campuses that have no ethnic studies courses must develop them and campuses that have ethnic studies departments or courses must expand them to ensure that every student has access to an ethnic studies course. The cost to the CSU to provide an ethnic studies course to all students is comprised of instructional, administrative, and one-time Associate Degree for Transfer review activities.

For the allocation, each campus is provided a base allocation of \$300,000. Additional amounts are provided to campuses based on campus full-time equivalent students (FTES) and the percentage of ethnic studies courses offered at the campus.

- **Restoration of 2020-21 General Fund Reduction**

Budget allocations for 2021-22 include a restoration of the 2020-21 General Fund reduction (\$299 million). In 2020-21, campus budgets were reduced by \$323.2 million due to a \$299 million recurring reduction in state General Fund and an expected tuition revenue decrease of \$24.2 million due to changes in student enrollment patterns and behavior (reference [Coded Memo B 2020-01](#), Attachment D). The new 2021-22 General Fund allocation reverses the previous campus reductions in state General Fund by the same proportions and amounts.

- **Graduation Initiative 2025**

For Graduation Initiative 2025, an additional \$150 million builds upon the \$195 million in recurring funding allocated for the initiative since 2017-18. Graduation Initiative 2025 is the CSU's ambitious initiative to increase graduation rates for all students while eliminating equity gaps, providing California with the graduates it needs to power the economy.

In January 2021, Chancellor Castro convened a new advisory committee for Graduation Initiative 2025 with an expressed goal to identify new and creative ways to address disparities in graduation rates and eliminate equity gaps. Of the \$150 million for Graduation Initiative, \$15 million is centrally held for campus allocations to address strategies and interventions stemming from the advisory committee's efforts.

For 2021-22, \$135 million is allocated to campuses based on the number of students eligible for federal Pell grants in 2019-20. The allocation methodology acknowledges that while all campuses have ambitious graduation rate targets, differing levels of financial investment will be required to eliminate equity gaps. Each campus may use 78 percent of the 2021-22 Graduation Initiative 2025 allocation in support of their graduation initiative goals, including offering additional academic services such as high-demand course sections to increase average unit load for undergraduate students and student support services. However, of its 2021-22 Graduation Initiative 2025 funding, each campus is required to allocate 11 percent for basic needs initiatives and 11 percent for additional student mental health services. The required use of these funds for basic needs and mental health are necessary to meet state expectations and reporting requirements.

- **Other Program Adjustments**

The CSU regularly explores ways that could lead to better allocation strategies for campuses. One that is being incorporated into the 2021-22 budget allocations is campus funding equalization. Over the past several decades, state and CSU budget decisions have created some funding disparities among similar-sized campuses. The purpose of this new initiative is to augment campus budgets over a multi-year period to better align funding with those of their peers. For 2021-22, \$8.6 million is included for equalization. Campuses are grouped based on certain characteristics and a target funding per FTES is determined. Under-/over-enrollment is not factored into the calculation. Based on the criteria, four campuses (Bakersfield, Fullerton, San Bernardino, and Stanislaus) receive allocations ranging from \$1.5 million to \$2.5 million per campus.

Other program adjustments include several direct allocations for campuses and for systemwide programs. The timing on the availability of these funds will vary. Recurring funds that are immediately allocated to campuses are the Mervyn M. Dymally African American Political and Economic Institute at Dominguez Hills (\$1 million) and an enrollment increase at Stanislaus' Stockton campus (\$1 million). Recurring funding for Humboldt's transition to a polytechnic designation (\$25 million) is initially held centrally but will be allocated when various goals and objectives are met for such efforts as the polytechnic self-study, strategic plan, academic master plan, physical master plan, facility and infrastructure prioritization, enrollment management and budget reorganization. Also, recurring funding is held for Chancellor's Office programs and systemwide responsibilities: Corporation for Education Network Initiatives in California (\$0.2 million); common learning management platform (\$2 million); and summer financial aid (\$6 million).

- **2021-22 State University Grant Five Percent Redistribution**

The expenditure adjustments for State University Grants (SUG) reflect the redistribution of five percent of the SUG pool to align SUG allocations at campuses that have the highest relative share of students with an Expected Family Contribution (EFC) of \$0 to \$4,000. The total adjustment reallocates funding and expenditures among campuses based on the change in relative need. No campus' SUG allocation for 2021-22 is less than 95 percent of its 2020-21 total. Further details on SUG distribution by campus are outlined in Attachment E.

2021-22 Enrollment and Tuition & Fee Revenue - (Attachment D)

Attachment D includes the tuition and fee revenue reported by campuses in the 2020-21 FIRMS final budget submissions. Resident enrollment targets for 2021-22 remain unchanged from 2020-21, apart from an additional 115 FTES for Stanislaus' Stockton center. The nonresident enrollment has been updated to reflect the most recent year (2020-21) actual FTES figures.

2021-22 State University Grants - (Attachment E)

The SUG program provides need-based awards to eligible undergraduate and graduate/postbaccalaureate students. Campus General Fund allocations are adjusted to reflect changes in the required level of SUG expenditures each year. SUG funding is a finite resource, and more students are eligible for SUG than there is available funding. An annual reallocation of a small portion of SUG funding among campuses is necessary to ensure that SUG-eligible students with the greatest financial need receive a SUG award. No campus' 2021-22 SUG allocation is lower than 95 percent of its 2020-21 SUG allocation. The systemwide total SUG allocation of \$701 million in the final 2021-22 operating budget has not changed from 2020-21.

As student enrollment and financial aid demographics change over time and by campus, five percent of the total SUG pool is redistributed to campuses with the highest proportion of students with the greatest financial need. This re-allocation of the total SUG pool (just over \$35 million) addresses these changes in relative share of students on each campus that have an EFC of \$0 to \$4,000. If a campus' share of total need is above 95 percent of its past year allocation, that campus will receive a portion of the \$35 million being reallocated.

ATTACHMENT A - Operating Budget Sources
2021-22 Final Budget Allocations

Coded Memo B 2021-02

(1)	(2)	General Fund		(5)	Tuition & Fees	(7)
		(3)	(4)		(6)	
		Revisions to 2020-21 General Fund Expenditures	2021-22 General Fund Increase for Expenditures		2021-22 Estimated Gross Tuition & Fee Revenue	
2020-21 Gross Operating Budget	2020-21 General Fund			Total 2021-22 General Fund		2021-22 Gross Operating Budget
(Coded Memo B 2020-01)	(Coded Memo B 2020-01)	(Attach. B, Col. 4)	(Attach. C, Col. 10)	(Sum of Cols. 2-4)	(Attach. D, Col. 8)	(Cols. 5 + 6)
Bakersfield	\$144,622,000	(\$844,000)	\$11,397,000	\$94,089,000	\$60,564,000	\$154,653,000
Channel Islands	126,501,000	(799,000)	6,592,000	91,327,000	39,630,000	130,957,000
Chico	240,307,000	(1,593,000)	9,853,000	140,098,000	97,618,000	237,716,000
Dominguez Hills	193,811,000	(1,083,000)	16,986,000	119,296,000	93,045,000	212,341,000
East Bay	208,795,000	(1,416,000)	14,335,000	114,575,000	97,185,000	211,760,000
Fresno	317,693,000	(1,857,000)	17,215,000	183,812,000	147,240,000	331,052,000
Fullerton	456,180,000	(2,915,000)	27,004,000	233,000,000	244,823,000	477,823,000
Humboldt	142,815,000	(1,072,000)	5,967,000	90,475,000	40,481,000	130,956,000
Long Beach	473,053,000	(3,073,000)	24,017,000	247,996,000	246,823,000	494,819,000
Los Angeles	333,370,000	(1,802,000)	11,034,000	189,741,000	150,053,000	339,794,000
Maritime	45,848,000	(313,000)	2,710,000	36,840,000	10,005,000	46,845,000
Monterey Bay	124,979,000	(756,000)	7,513,000	88,135,000	42,124,000	130,259,000
Northridge	461,079,000	(3,020,000)	21,954,000	251,356,000	209,494,000	460,850,000
Pomona	316,749,000	(1,949,000)	22,459,000	178,513,000	158,746,000	337,259,000
Sacramento	361,111,000	(2,244,000)	16,936,000	199,798,000	185,652,000	385,450,000
San Bernardino	253,047,000	(1,606,000)	14,808,000	142,926,000	115,587,000	258,513,000
San Diego	482,668,000	(3,020,000)	31,991,000	227,025,000	265,494,000	492,519,000
San Francisco	390,126,000	(2,964,000)	21,848,000	198,812,000	187,924,000	386,736,000
San Jose	406,565,000	(2,804,000)	22,353,000	193,186,000	228,983,000	422,169,000
San Luis Obispo	349,203,000	(2,427,000)	20,562,000	159,965,000	225,990,000	385,955,000
San Marcos	183,508,000	(1,152,000)	6,475,000	105,648,000	78,577,000	184,225,000
Sonoma	129,433,000	(1,122,000)	8,605,000	80,612,000	43,029,000	123,641,000
Stanislaus	136,304,000	(882,000)	12,263,000	88,196,000	59,767,000	147,963,000
Campus Total	\$6,277,767,000	(\$40,713,000)	\$354,877,000	\$3,455,421,000	\$3,028,834,000	\$6,484,255,000
Chancellor's Office & Systemwide Programs	151,247,000	1,371,000	7,483,000	157,153,000	7,518,000	164,671,000
Center for California Studies	4,663,000	(17,000)	15,000	4,661,000		4,661,000
Summer Arts	674,000			35,000	639,000	674,000
Systemwide Provisions	87,992,000	(5,357,000)	187,817,000	270,452,000		270,452,000
Systemwide Capital & Infrastructure	340,560,000			340,560,000		340,560,000
CSU System Total	\$6,862,903,000	(\$44,716,000)	\$550,192,000	\$4,228,282,000	\$3,036,991,000	\$7,265,273,000

ATTACHMENT B - Revisions to 2020-21 Expenditures (Uses)
2021-22 Final Budget Allocations

	(1) 2020-21 State Funded Retirement Adjustment	(3) 2020-21 Compensation Adjustment ¹	(3) Other Program Adjustments	(4) Revisions to 2020-21 General Fund Expenditures
				(Sum Cols. 1-3)
Bakersfield	(\$877,000)	\$33,000		(\$844,000)
Channel Islands	(834,000)	35,000		(799,000)
Chico	(1,634,000)	41,000		(1,593,000)
Dominguez Hills	(1,141,000)	58,000		(1,083,000)
East Bay	(1,448,000)	32,000		(1,416,000)
Fresno	(1,927,000)	70,000		(1,857,000)
Fullerton	(2,984,000)	69,000		(2,915,000)
Humboldt	(1,101,000)	29,000		(1,072,000)
Long Beach	(3,141,000)	68,000		(3,073,000)
Los Angeles	(1,854,000)	52,000		(1,802,000)
Maritime	(338,000)	25,000		(313,000)
Monterey Bay	(799,000)	43,000		(756,000)
Northridge	(3,070,000)	50,000		(3,020,000)
Pomona	(2,011,000)	62,000		(1,949,000)
Sacramento	(2,305,000)	61,000		(2,244,000)
San Bernardino	(1,658,000)	52,000		(1,606,000)
San Diego	(3,105,000)	85,000		(3,020,000)
San Francisco	(3,029,000)	65,000		(2,964,000)
San Jose	(2,885,000)	81,000		(2,804,000)
San Luis Obispo	(2,477,000)	50,000		(2,427,000)
San Marcos	(1,186,000)	34,000		(1,152,000)
Sonoma	(1,156,000)	34,000		(1,122,000)
Stanislaus	(905,000)	23,000		(882,000)
Campus Total	(\$41,865,000)	\$1,152,000	\$0	(\$40,713,000)
Chancellor's Office & Systemwide Programs	(834,000)		2,205,000	1,371,000
Center for California Studies	(17,000)			(17,000)
Systemwide Provisions		(1,152,000)	(4,205,000)	(5,357,000)
CSU System Total	(\$42,716,000)	\$0	(\$2,000,000)	(\$44,716,000)

¹ Compensation increase for Unit 8 finalized in 2020-21. Total recurring cost is \$2.3 million, half reflected in 2020-21 (Attachment B), other half in 2021-22 (Attachment C).

ATTACHMENT C - 2021-22 Expenditure Adjustments (Uses)
2021-22 Final Budget Allocations

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	Systemwide Priorities	Employer-Paid Health Premiums	Operations & Maintenance of New Facilities	2021-22 Compensation Adjustment ¹	AB 1460 Ethnic Studies	Restoration of 2020-21 General Fund Reduction	Graduation Initiative 2025	Other Program Adjustments	2021-22 State University Grant 5% Redistribution	2021-22 Expenditure Adjustments
	(Attach. E, Col. 4)									(Sum Cols. 1-9)
Bakersfield	(\$3,133,000)	\$537,000		\$33,000	\$672,000	\$5,775,000	\$4,011,000	\$2,308,000	\$1,194,000	\$11,397,000
Channel Islands	(2,607,000)	453,000	\$215,000	35,000	626,000	5,709,000	2,368,000		(207,000)	6,592,000
Chico	(4,243,000)	947,000	104,000	40,000	719,000	8,824,000	4,619,000		(1,157,000)	9,853,000
Dominguez Hills	(4,656,000)	669,000	2,205,000	58,000	672,000	8,785,000	6,084,000	1,000,000	2,169,000	16,986,000
East Bay	(4,642,000)	794,000	2,028,000	33,000	672,000	10,697,000	4,125,000		628,000	14,335,000
Fresno	(7,710,000)	1,239,000		70,000	765,000	16,635,000	8,336,000		(2,120,000)	17,215,000
Fullerton	(9,710,000)	1,694,000	248,000	69,000	905,000	20,273,000	11,232,000	1,500,000	793,000	27,004,000
Humboldt	(2,476,000)	560,000	206,000	29,000	533,000	5,491,000	2,242,000		(618,000)	5,967,000
Long Beach	(9,220,000)	1,664,000	87,000	68,000	858,000	19,038,000	10,879,000		643,000	24,017,000
Los Angeles	(5,429,000)	1,113,000		51,000	626,000	7,995,000	9,499,000		(2,821,000)	11,034,000
Maritime	(940,000)	163,000	415,000	24,000	300,000	2,685,000	151,000		(88,000)	2,710,000
Monterey Bay	(2,884,000)	455,000	175,000	42,000	626,000	6,944,000	2,058,000		97,000	7,513,000
Northridge	(8,685,000)	1,629,000		50,000	765,000	15,951,000	12,273,000		(29,000)	21,954,000
Pomona	(8,132,000)	1,212,000		62,000	812,000	18,375,000	7,957,000		2,173,000	22,459,000
Sacramento	(6,436,000)	1,393,000	144,000	60,000	858,000	10,728,000	9,896,000		293,000	16,936,000
San Bernardino	(4,529,000)	952,000	329,000	53,000	672,000	7,564,000	6,882,000	2,545,000	340,000	14,808,000
San Diego	(11,814,000)	1,748,000		86,000	812,000	32,191,000	6,429,000		2,539,000	31,991,000
San Francisco	(8,762,000)	1,410,000	1,458,000	65,000	579,000	21,607,000	7,059,000		(1,568,000)	21,848,000
San Jose	(8,075,000)	1,517,000	3,340,000	82,000	812,000	19,302,000	6,839,000		(1,464,000)	22,353,000
San Luis Obispo	(7,060,000)	1,400,000	3,211,000	50,000	765,000	20,625,000	2,177,000		(606,000)	20,562,000
San Marcos	(2,429,000)	687,000	91,000	35,000	719,000	3,102,000	4,286,000		(16,000)	6,475,000
Sonoma	(3,259,000)	567,000	773,000	34,000	579,000	8,476,000	1,824,000		(389,000)	8,605,000
Stanislaus	(3,434,000)	573,000	177,000	23,000	672,000	7,017,000	3,774,000	3,247,000	214,000	12,263,000
Campus Total	(\$130,265,000)	\$23,376,000	\$15,206,000	\$1,152,000	\$16,019,000	\$283,789,000	\$135,000,000	\$10,600,000	\$0	\$354,877,000
Chancellor's Office & Systemwide Programs	(2,929,000)	391,000			300,000	9,475,000		246,000		7,483,000
Center for California Studies		15,000								15,000
Systemwide Provisions	90,084,000			43,954,000		5,779,000	15,000,000	33,000,000		187,817,000
CSU System Total	(\$43,110,000)	\$23,782,000	\$15,206,000	\$45,106,000	\$16,319,000	\$299,043,000	\$150,000,000	\$43,846,000	\$0	\$550,192,000

¹ Compensation increase for Unit 8 finalized in 2020-21. Total recurring cost is \$2.3 million, half reflected in 2020-21 (Attachment B), other half in 2021-22 (Attachment C).

ATTACHMENT D - 2021-22 Enrollment and Tuition & Fee Revenue (Sources)
2021-22 Final Budget Allocations

	Enrollment					Tuition		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	2020-21 Resident FTES Target	2021-22 Resident FTES Target Increase	2021-22 Resident FTES Target	2020-21 Nonresident FTES ¹	2021-22 Estimated Total FTES	2021-22 Gross Tuition Revenue	2021-22 Other Fee Revenue	2021-22 Estimated Gross Tuition & Fee Revenue
	(Sum Col. 3-4)					(Campus Reported, 2020-21 FIRMS Budget)		(Sum Col. 6-7)
Bakersfield	8,242		8,242	219	8,461	\$52,814,000	\$7,750,000	\$60,564,000
Channel Islands	6,135		6,135	44	6,179	36,443,000	3,187,000	39,630,000
Chico	15,560		15,560	299	15,859	83,158,000	14,460,000	97,618,000
Dominguez Hills	11,473		11,473	162	11,635	77,720,000	15,325,000	93,045,000
East Bay	12,522		12,522	544	13,066	78,392,000	18,793,000	97,185,000
Fresno	19,875		19,875	533	20,408	131,120,000	16,120,000	147,240,000
Fullerton	29,517		29,517	1,104	30,621	204,649,000	40,174,000	244,823,000
Humboldt	7,603		7,603	307	7,910	32,443,000	8,038,000	40,481,000
Long Beach	29,687		29,687	1,137	30,824	204,614,000	42,209,000	246,823,000
Los Angeles	18,500		18,500	401	18,901	126,981,000	23,072,000	150,053,000
Maritime	1,418		1,418	31	1,449	6,129,000	3,876,000	10,005,000
Monterey Bay	6,128		6,128	196	6,324	37,242,000	4,882,000	42,124,000
Northridge	27,833		27,833	1,128	28,961	186,645,000	22,849,000	209,494,000
Pomona	19,228		19,228	834	20,062	130,773,000	27,973,000	158,746,000
Sacramento	23,771		23,771	666	24,437	161,741,000	23,911,000	185,652,000
San Bernardino	15,889		15,889	378	16,267	99,156,000	16,431,000	115,587,000
San Diego	28,016		28,016	4,247	32,263	185,132,000	80,362,000	265,494,000
San Francisco	24,582		24,582	1,236	25,818	155,205,000	32,719,000	187,924,000
San Jose	23,316		23,316	2,222	25,538	167,236,000	61,747,000	228,983,000
San Luis Obispo	17,275		17,275	3,326	20,601	117,923,000	108,067,000	225,990,000
San Marcos	9,745		9,745	278	10,023	58,152,000	20,425,000	78,577,000
Sonoma	8,429		8,429	90	8,519	37,781,000	5,248,000	43,029,000
Stanislaus	8,012	115	8,127	45	8,172	52,148,000	7,619,000	59,767,000
Campus Total	372,756	115	372,871	19,427	392,298	\$2,423,597,000	\$605,237,000	\$3,028,834,000
Chancellor's Office & Systemwide Programs ²	1,319		1,319	0	1,319	533,000	6,985,000	7,518,000
Summer Arts	56		56	3	59	639,000		639,000
CSU System Total	374,131	115	374,246	19,430	393,676	\$2,424,769,000	\$612,222,000	\$3,036,991,000

¹ Equal to campus reported actual 2020-21 nonresident FTES.

² Reported Systemwide Programs revenue is for International Programs (660 FTES), CalStateTEACH (659 FTES) and CalState Apply application fees.

ATTACHMENT E - 2021-22 State University Grants (Uses)

2021-22 Final Budget Allocations



	(1)	(2)	(3)	(4)	(5)	Data Points for Reference		
						(6)	(7)	(8)
	2020-21 SUG	2021-22 Preliminary Budget SUG	Redistribution of 5%	2021-22 SUG Adjustment	2021-22 Final Budget SUG	% of SUG Eligible Population 2020-21	% of SUG Eligible Population 2021-22	2020-21 SUG Total as a % of Prior Year
	<i>(Coded Memo B 2020-01, Attach. C)</i>	<i>(95% of 2020-21 SUG)</i>	<i>(based on change in relative need)</i>	<i>(Cols. 2+3 - Col. 1)</i>	<i>(Cols. 2 + 3)</i>	<i>(Col. 5 / Col. 1)</i>		
Bakersfield	\$18,516,000	\$17,590,000	\$2,120,000	\$1,194,000	\$19,710,000	2.69%	2.89%	106%
Channel Islands	9,600,000	9,120,000	273,000	(207,000)	9,393,000	1.38%	1.35%	98%
Chico	23,143,000	21,986,000	0	(1,157,000)	21,986,000	3.31%	3.09%	95%
Dominguez Hills	31,976,000	30,377,000	3,768,000	2,169,000	34,145,000	4.65%	5.01%	107%
East Bay	21,641,000	20,559,000	1,710,000	628,000	22,269,000	3.11%	3.24%	103%
Fresno	42,839,000	40,697,000	22,000	(2,120,000)	40,719,000	6.17%	5.81%	95%
Fullerton	55,137,000	52,380,000	3,550,000	793,000	55,930,000	7.92%	8.11%	101%
Humboldt	12,370,000	11,752,000	0	(618,000)	11,752,000	1.74%	1.50%	95%
Long Beach	56,846,000	54,004,000	3,485,000	643,000	57,489,000	8.19%	8.33%	101%
Los Angeles	56,421,000	53,600,000	0	(2,821,000)	53,600,000	8.11%	7.18%	95%
Maritime	1,755,000	1,667,000	0	(88,000)	1,667,000	0.15%	0.08%	95%
Monterey Bay	10,260,000	9,747,000	610,000	97,000	10,357,000	1.47%	1.50%	101%
Northridge	63,563,000	60,385,000	3,149,000	(29,000)	63,534,000	9.13%	9.18%	100%
Pomona	36,331,000	34,514,000	3,990,000	2,173,000	38,504,000	5.27%	5.64%	106%
Sacramento	46,970,000	44,622,000	2,641,000	293,000	47,263,000	6.78%	6.84%	101%
San Bernardino	34,040,000	32,338,000	2,042,000	340,000	34,380,000	4.88%	4.98%	101%
San Diego	40,720,000	38,684,000	4,575,000	2,539,000	43,259,000	5.87%	6.34%	106%
San Francisco	45,545,000	43,268,000	709,000	(1,568,000)	43,977,000	6.57%	6.30%	97%
San Jose	37,111,000	35,255,000	392,000	(1,464,000)	35,647,000	5.13%	5.10%	96%
San Luis Obispo	12,124,000	11,518,000	0	(606,000)	11,518,000	1.20%	1.20%	95%
San Marcos	17,943,000	17,046,000	881,000	(16,000)	17,927,000	2.59%	2.59%	100%
Sonoma	9,134,000	8,677,000	68,000	(389,000)	8,745,000	1.26%	1.25%	96%
Stanislaus	16,965,000	16,117,000	1,062,000	214,000	17,179,000	2.43%	2.49%	101%
Campus Total	\$700,950,000	\$665,903,000	\$35,047,000	\$0	\$700,950,000	100%	100%	100%



Systemwide Budget Office
401 Golden Shore, 5th Floor
Long Beach, CA 90802-4210
P: 562-951-4560 / F: 562-951-4970

CODED MEMO B 2021-03

To: Chief Financial Officers

From: Ryan Storm, Assistant Vice Chancellor for Budget 
Jeni Kitchell, Executive Budget Director 

CC: Joseph I. Castro, Chancellor
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer
Sylvia Alva, Executive Vice Chancellor for Academic and Student Affairs
Larry Salinas, Interim Vice Chancellor of University Relations and Advancement
Evelyn Nazario, Vice Chancellor of Human Resources
CSU Presidents, Provosts, Financial Officers, Budget Officers, Financial Aid Directors,
Vice Presidents for Student Affairs, Enrollment Planning and Resource Officers, and
Enrollment Managers

Date: August 18, 2021

Re: 2021-22 One-Time Allocations

Attachments: Coded Memo B 2021-03, Attachment A

The Budget Act of 2021 includes \$976.3 million of one-time General Fund augmentations for several systemwide and campus-specific initiatives. These new moneys are grouped as follows:

Operations	\$67.0 million
Facilities and Infrastructure	\$898.0 million
Legislative Priorities	\$11.3 million
Total	\$976.3 million

This memo only addresses the Operations group of funding. At this time, \$67 million is allocated for instructional, student and faculty support and other operating programs. The below table summarizes these items:

CSU Campuses	Fresno	Monterey Bay	San Francisco
Bakersfield	Fullerton	Northridge	San José
Channel Islands	Humboldt	Pomona	San Luis Obispo
Chico	Long Beach	Sacramento	San Marcos
Dominguez Hills	Los Angeles	San Bernardino	Sonoma
East Bay	Maritime Academy	San Diego	Stanislaus

<i>Emergency financial assistance grants for low-income students</i>	\$30 million
<i>Faculty professional development and equal opportunity practices</i>	\$10 million
<i>Monterey Bay's Computing Talent Initiative</i>	\$10 million
<i>San Francisco's Asian American Studies Department</i>	\$10 million
<i>Project Rebound</i>	\$5 million
<i>Staff Salary Structure Study and Report</i>	\$2 million
Total	\$67 million

In addition to the one-time allocations from the Budget Act of 2021 listed above, Attachment A also includes the final allocation of \$44.4 million from the one-time enrollment funding per the Budget Act of 2018. Altogether, this memo allocates \$111.4 million in one-time funds to CSU campuses and the Chancellor's Office.

Emergency Financial Assistance Grants for Low-Income Students

The Budget Act of 2021 contains \$30 million of one-time funding for emergency financial assistance grants for low-income students. The \$30 million is allocated to campuses by a pro-rata distribution based on the number of 2019-20 students who were eligible to receive Pell Grant financial aid, as well as those who met the requirements for an exemption from paying nonresident tuition and the income criteria applicable to the California Dream Act application (Attachment A, Column 1).

Additional detail on awarding requirements for these grants will be sent to campus leadership at a later date.

Faculty Professional Development and Equal Opportunity Practices

The Budget Act of 2021 includes \$10 million of one-time funding to support equal opportunity practices and provide culturally-competent professional development for faculty, including leveraging twenty-first century technology to improve learning outcomes. Funding is allocated relative to the size of each campus (Attachment A, Column 2). By April 1, 2022, each campus is required to report to the Division of Academic and Student Affairs, Office of the Chancellor, how this money was allocated.

Enrollment Funding in Support of Graduation Initiative 2025

The Budget Act of 2018 included \$120 million of one-time funding for enrollment. The remaining balance of \$44.4 million is allocated to campuses for enrollment in support of Graduation Initiative 2025. Specifically, funding is targeted to boost degree completion rates for students during their final semester at the CSU. Funding is allocated to campuses by a pro-rata distribution based on the number of Spring 2020 Pell grant-recipient senior-level students who had not yet attained a degree by the end of the Summer 2020 term (Attachment A, Column 3). These one-time funds can be used by campuses for a variety of enrollment-related needs in support of their unique student populations.

Other Program Adjustments

- \$10 million is allocated to the Monterey Bay campus in support of the Computing Talent Initiative.
- \$10 million is allocated to the San Francisco campus in support of the Asian American Studies Department.
- \$5 million is allocated in support of Project Rebound. Several CSU campuses participate in Project Rebound, which is managed by the multi-campus, CSU Project Rebound Consortium. Funds are held centrally pending allocation decisions in consultation with the consortium.
- \$2 million is allocated to the Chancellor's Office for a staff salary structure study and report.

Additional detail on reporting requirements for these allocations will be sent to campus leadership at a later date.

Disposition of Other One-Time Budget Act of 2021 Funds

As mentioned at the beginning of this memo, there are two other groups of one-time funds contained in the Budget Act of 2021 that are not being allocated at this time.

For the Facility and Infrastructure group, these are funds for deferred maintenance, energy efficiency, and capital outlay projects on CSU campuses. These funds are held centrally pending the review by Capital Planning, Design, and Construction and final Chancellor's Office decisions.

For the Legislative Priorities group, the Budget Act of 2021 delays the availability of these funds to the CSU until September 30, 2021. Further, the budget act states that subsequent legislation may be enacted to specify further details concerning the manner of disbursement of these funds. As a result, there is a delay in the CSU's receipt of these funds.

Consequently, the Facility and Infrastructure as well as Legislative Priorities one-time funding contained in the Budget Act of 2021 will be addressed in separate communications at later dates.

Questions concerning this memo, or its attachment, may be directed to Ms. Jeni Kitchell at (562) 951-4560 or jkitchell@calstate.edu.

Additional References

- Original Budget Act of 2021, [Assembly Bill 128](#)
- Amended Budget Act of 2021, [Senate Bill 129](#)
- Budget Act of 2018, [Senate Bill 840](#)

RS: JK: JW

2021-22 One-Time Allocations
ATTACHMENT A

Coded Memo B 2021-03

	(1)	(2)	(3)	(4)	(5)
	Emergency Financial Assistance Grants for Low-Income Students	Faculty Professional Development	Enrollment Funding in Support of Graduation Initiative 2025	Other Program Adjustments	Total
					<i>(Sum Cols. 1-4)</i>
Bakersfield	\$894,000	\$200,000	\$1,184,000		\$2,278,000
Channel Islands	520,000	150,000	733,000		1,403,000
Chico	1,009,000	400,000	1,635,000		3,044,000
Dominguez Hills	1,365,000	300,000	1,687,000		3,352,000
East Bay	919,000	300,000	1,628,000		2,847,000
Fresno	1,852,000	500,000	2,530,000		4,882,000
Fullerton	2,493,000	800,000	3,643,000		6,936,000
Humboldt	483,000	150,000	762,000		1,395,000
Long Beach	2,411,000	800,000	4,675,000		7,886,000
Los Angeles	2,160,000	500,000	3,092,000		5,752,000
Maritime	33,000	100,000	80,000		213,000
Monterey Bay	458,000	150,000	504,000	\$10,000,000	11,112,000
Northridge	2,754,000	800,000	3,249,000		6,803,000
Pomona	1,768,000	600,000	3,486,000		5,854,000
Sacramento	2,178,000	600,000	2,951,000		5,729,000
San Bernardino	1,548,000	400,000	1,934,000		3,882,000
San Diego	1,400,000	800,000	1,985,000		4,185,000
San Francisco	1,566,000	500,000	1,896,000	10,000,000	13,962,000
San Jose	1,514,000	700,000	2,960,000		5,174,000
San Luis Obispo	478,000	500,000	1,253,000		2,231,000
San Marcos	945,000	300,000	1,149,000		2,394,000
Sonoma	414,000	200,000	436,000		1,050,000
Stanislaus	838,000	250,000	975,000		2,063,000
Campus Total	\$30,000,000	\$10,000,000	\$44,427,000	\$20,000,000	\$104,427,000
Chancellor's Office & Systemwide Programs				7,000,000	7,000,000
CSU System Total	\$30,000,000	\$10,000,000	\$44,427,000	\$27,000,000	\$111,427,000



Appendix 5. Tuition Fee Revenue and Excess Enrollment Worksheet

FTES	2019-20	2020-21	2021-22 (Projected)
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FTES from the Chancellor's Office Budget Memo

State Funded FTES (Resident) - CO target	27,833	27,833	27,833
Non-resident FTES	1,806	1,336	1,128

Funded FTES in Academic Affairs

Resident	27,139.0	27,139.0	27,139.0
Non-resident	1,563.0	1,563.0	1,563.0
From 2017/18 GI2025 funding (hired in 2018/19): 44 FTEF * 20	880.0	880.0	880.0
From 2018/19 GI2025 funding (hired in 2019/20): 4 FTEF * 20	80.0	80.0	80.0
From 2018/19 GI2026 funding (hired in 2020/21): 30 FTEF * 20		600.0	600.0
From 2019/20 funding (hired in 2021/22): 5 FTEF*20			100.0
Total Funded FTES in Academic Affairs	29,662.0	30,262.0	30,362.0

Actual/Projected FTES (projected HC x fx = FTES)

Resident	29,548.0	30,208.0	30,275.0
Non-resident	1,321.0	1,119.8	1,136.0
Total Actual/Projected FTES	30,869.0	31,327.8	\$ 31,411.00

HEADCOUNT	2019-20	2020-21	2021-22 (Projected)
Resident	35,055	35,857	35,956
Non-resident	1,544	1,333	1,350
Total	36,597	37,190	37,306

PROJECTING STUDENT FEE REVENUE @ PROJECTED FTES

Tuition Fee Projection (Residents and Non-Residents)

Average Tuition per Headcount	\$ 5,467
Projected Headcount	37,306

Tuition Revenue Projection

\$ 203,943,953

Non-Resident Projected FTES

Average Non Res per Headcount	\$ 9,158
Projected Headcount	1,350

Non-Resident Revenue Projection

\$ 12,363,300



Appendix 5. Tuition Fee Revenue and Excess Enrollment Worksheet

PROJECTING CQF REVENUE		2021-22 (Projected)
Summer Projected Headcount (ExL Matriculated)		5,707
Summer Projected Headcount (State)		903
Fall Projected Headcount		38,916
Spring Projected Headcount		34,793
Summer Fee		72
Fall Fee	\$	122
Spring Fee	\$	122
Summer Revenue (actuals for 2021/22 as of 7/29/21)	\$	471,161
Fall Revenue Projection (always discount by 99% for waivers)	\$	4,700,274
Spring Revenue Projection (always discount by 99% for waivers)	\$	4,202,299
Total CQF Revenue Projection	\$	9,373,734
EXCESS ENROLLMENT CALCULATIONS		
2021/22 Projected FTES		31,411
Less: GE Summer Annualized FTES funded by CO Grant (projected)		(65)
Less: Funded FTES in Academic Affairs		(30,362)
Excess enrollment FTES		984.0
Equivalent FTEF using 22:1 SFR		44.7
Replacement rate	\$	60,552
Excess enrollment funding (one-time)	\$	2,708,326
10% OE	\$	270,833
Total excess enrollment to Academic Affairs (one-time)	\$	2,979,158
Benefits @ 47.95% (average lecturer benefits rate)	\$	1,347,392
Total Excess Enrollment	\$	4,326,550



Appendix 6. Multi-Year Trend of University Reserves for CSU Fund 48501

Area	2020-21	% of area Budget	2019-20	% of area Budget	2018-19	% of area Budget	2017-18	% of area Budget	2016-17	% of area Budget
48501										
<i>Academic Affairs</i>										
Central	\$ 21,762,996		\$ 23,665,999	14%	\$ 15,189,262	9%	\$ 10,062,101	6%	\$ 14,844,128	10%
Colleges & Departments	\$ 15,357,084		\$ 12,514,494	7%	\$ 12,500,028	7%	\$ 13,754,025	9%	\$ 12,193,038	8%
<i>Total for Academic Affairs</i>	\$ 37,120,080		\$ 36,180,493		\$ 27,689,290		\$ 23,816,126		\$ 27,037,166	
<i>Administration and Finance</i>	\$ 4,226,261		\$ 3,485,205	15%	\$ 3,097,889	11%	\$ 4,002,250	14%	\$ 4,497,516	16%
Designated for Construction Projects										
<i>Athletics</i>	\$ -		\$ -		\$ -		\$ -		\$ -	
<i>Information Technology</i>	\$ 2,551,329		\$ 2,487,203	20%	\$ 1,701,755	14%	\$ 1,788,550	15%	\$ 1,562,208	14%
<i>President's Administrative Unit</i>	\$ 182,687		\$ 170,490	16%	\$ 119,992	12%	\$ 386,274	38%	\$ 223,757	20%
<i>Equity & Diversity</i>	\$ 337,411		\$ 350,288	44%	\$ 285,691					
<i>Student Affairs</i>	\$ 2,309,770		\$ 2,177,318	16%	\$ 2,157,552	17%	\$ 3,059,684	24%	\$ 3,115,927	25%
<i>Student Affairs - Designated areas¹</i>	\$ 2,063,579		\$ 1,280,832	23%	\$ 36,989		\$ 265,481	6%	\$ 569,809	13%
<i>University Advancement</i>	\$ 10,386		\$ 147,140	2%	\$ 26,621	0.44%	\$ 234,035	4%	\$ 2,597	0.05%
Divisional Budget Balances	\$ 48,801,504		\$ 46,278,969		\$ 35,115,779		\$ 33,552,400		\$ 37,008,979	
<i>Campus Construction</i>	\$ 509,629		\$ 340,041		\$ 3,553		\$ -		\$ 212,860	
<i>Compensation and Benefits</i>	\$ 9,301,155		\$ 3,310,667		\$ -		\$ -		\$ 2,385,829	
<i>Central University Reserve³</i>	\$ 3,445,638		\$ 5,653,982		\$ 9,454,639		\$ 14,796,307		\$ 18,505,723	
<i>COVID-19 Fund³</i>	\$ 7,573,356		\$ 658,521		\$ -		\$ -		\$ -	
Central Reserves	\$ 20,829,777		\$ 9,963,211		\$ 9,458,192		\$ 14,796,307		\$ 21,104,412	
Other 485xx										
<i>Utilities, Risk Management; Postage</i>	\$ 2,553,747		\$ 1,027,343		\$ 527,811		\$ 912,864		\$ 837,670	
<i>Augmented Health Services</i>	\$ 47,404		\$ 41,455		\$ 49,266		\$ -		\$ 44,950	
<i>CSUPERB</i>	\$ 24,842		\$ 13,646		\$ 51,115		\$ 17,513		\$ 95,767	
<i>COAST</i>	\$ 39,306		\$ 20,005		\$ 11,638		\$ 25,545		\$ 12,174	
<i>RSCA Awards Program</i>	\$ 111,880		\$ 82,337		\$ 76,976		\$ 100,728		\$ 62,118	
<i>Reserve for Capital Projects²</i>	\$ -		\$ -		\$ -		\$ -		\$ 6,600,000	
<i>CMS Pool</i>	\$ -		\$ -		\$ -		\$ -		\$ -	
Other 485xx Balances	\$ 2,777,179		\$ 1,184,786		\$ 716,806		\$ 1,056,650		\$ 7,652,678	
Total GF Reserve Balances for University	\$ 72,408,461		\$ 57,426,966		\$ 45,290,777		\$ 49,405,357		\$ 65,766,069	

¹ Designated areas within Student Affairs are the revenue based budgets -- Student Health Center ;Commencement; and Orientation. In addition, \$561,962 (2019/20) and \$410,159 (2020/21) for CO Grants carry-forward

² Transferred to construction fund 48701

³ Central Reserves advanced \$7,573,356 in fund 48531 for COVID-19 related expenses; these will be reimbursed from HEERF funds.

Appendix 7a. Student Fees

Program		Budgeted Revenue (as provided by DFOs)		Actual	Award Percentage	Initial Award Budget
DPT						
Summer	501816	\$	809,010.00		33.30%	\$ 260,742.33
Fall	501814		849,436.00		33.30%	274,204.19
Spring	501815		858,669.00		33.30%	277,278.78
Provision	501891		-			-
Waiver (Note A)	501898		(78,000.00)		33.30%	-
Total		\$	2,439,115.00	\$ -	33.30%	\$ 812,225.30
EdD						
Summer	501813	\$	222,186.00		10.00%	\$ 18,618.60
Fall	501811		198,510.00		10.00%	\$ 16,251.00
Spring	501812		198,510.00		10.00%	\$ 16,251.00
Provision	501882					
Waiver (Note A)	501897		(108,000.00)		10.00%	
Total		\$	511,206.00	\$ -	10.00%	\$ 51,120.60
MBA						
Summer (Note B)	501826		-		33.30%	\$ -
Fall	501201		471,194.00		33.30%	151,746.10
Spring	501825		492,156.00		33.30%	158,726.45
Provision	501827		-			-
Waiver (Note A)	501896		(31,000.00)			
Total		\$	932,350.00	\$ -	33.30%	\$ 310,472.55
AUD						
Fall	501855		281,811.00	140,049.00	10.00%	\$ 27,014.43
Spring	501856		273,005.00	140,049.00	10.00%	\$ 26,133.83
Summer	501857		162,226.00	51,597.00	10.00%	\$ 15,055.93
Provision						
Waiver (Note C)			(35,000.00)		10.00%	
		\$	682,042.00	\$ 331,695.00	10.00%	\$ 68,204.20

Note (A)

Waiver is estimated based on actual for 2020-21 (as of April's close)

Note (B)

MBA Summer Revenue booked directly to Dept

Note (C)

No waiver amount booked for 2020-21 (as of April's close)

2021-22 estimated waiver at 10%



Appendix 7b. Campus Quality Fee Projections

	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Projection
Fall/Spring Headcount (college year)	37,914	37,500	36,550	36,930	36,855
Summer Headcount	6,484	6,500	5,800	6,932	6,610
Fee amount (fall/spring)	\$114/semester	\$116/semester	\$118/semester	\$120/semester	\$122/semester
Total Fees Collected	\$ 8,968,941	\$ 8,858,864	\$ 8,928,606	\$ 9,243,212	\$ 9,373,734
Carry forward balance	\$ 392,745	\$ 315,596	\$ 127,899	\$ 215,553	\$ 1,065,492
Year-End True Up	\$ 276	\$ 314,429		\$ (146)	
CQF returns from prior year	\$ 452,303	\$ 250,569	\$ 30,429	\$ 304,991	
Total Available	\$ 9,814,265	\$ 9,739,458	\$ 9,086,934	\$ 9,763,610	\$ 10,439,226
Use of Fees Collected					
Course fees (48520)	\$ 1,267,107	\$ 1,270,000	\$ 1,262,336	\$ 1,296,481	\$ 1,312,323 14%
Advancements in technology (48522)	\$ 1,423,010	\$ 1,557,862	\$ 1,055,825	\$ 732,867	\$ 743,186
Student support services (48521)	\$ 2,536,876	\$ 2,652,688	\$ 2,549,967	\$ 2,612,871	\$ 3,292,494
Peer Advisor Mentor		\$ 63,600			
Benefits	\$ 186,212	\$ 251,708	\$ 216,246	\$ 166,455	\$ 255,966
Campus spirit/athletics (48523)	\$ 1,267,107	\$ 1,270,000	\$ 1,262,336	\$ 1,296,481	\$ 1,312,323 14%
Athletic scholarships (48524)	\$ 1,991,168	\$ 2,000,700	\$ 1,983,670	\$ 2,037,328	\$ 2,062,221 22%
Additional funding request to manage increases	\$ 284,143	\$ -			
Athletic equipment & facilities (48525)	\$ 543,046	\$ 545,000	\$ 541,001	\$ 555,635	\$ 562,424 6%
Subtotal of Uses	\$ 9,498,669	\$ 9,611,559	\$ 8,871,381	\$ 8,698,118	\$ 9,540,937
Net Balance	\$ 315,596	\$ 127,899	\$ 215,553	\$ 1,065,492	\$ 898,289
Projected headcount and revenue					
Proposed allocations and associated benefits					

NOTE: The proposed allocation amounts are subject to change.

2020-21 Division BBA sweep to Central University for 2021-22	
University Advancement	
Administration & Finance	
Academic Affairs	
Information Technology	
Student Affairs	
	\$ 745,377.24
19RBLKHOUSE_CTR	
19ROV2NDFLR_REN	
19RBLK_SUCCESS	
19ROVSTUDIO_SW	
19OVSTUDIOTOOLS	
Subtotal of Approved Carry Forwards	273,013.99
20-21 BBA back to AA (Course Materials)	
20-21 BBA back to AF (Athletics)	
	\$ 440,386.67
Net CQF Returns from 2019/20	\$ 304,991

Appendix 7c. Space Rental Costs

Cost per sq. ft. per month for office space (per DGS Price book) - USU Space

	CY	PY	
	\$2.04	2.55	per month

Space	Square Feet	2021-22	2020-21	\$ Variance	Class Code	Note
University House Lease (TUC)		0.00	34,410.00	(34,410.00)	67825	(A)
Housekeeper		0.00	1,476.00	(1,476.00)	67825	
Total University House Lease		0.00	35,886.00	(35,886.00)		
USU Space						
Office of Student Involvement & Development	6,136	150,209.28	187,761.60	(37,552.32)	67803	
International Exchange Student Center	4,010	98,164.80	122,706.00	(24,541.20)	67803	
Total USU Space Costs	10,146	248,374.08	310,467.60	(62,093.52)		
The University Corporation						
Police Services Building	25,917					
Police Services Building - Rent		676,115.65	664,813.82	11,301.83	67802	(B)
Property and Liability Insurance		30,062.00	30,723.00	(661.00)	67802	
Earthquake Insurance		40,814.25	40,814.00	0.25	67802	
Bookstore Building Addition (starting 9/1/16)	18,482	230,177.57	191,661.00	38,516.57	67824	(C)
Offsite Building - Reseda Properties						
Reseda Building (TUC)	11,050	372,192.00	366,696.00	5,496.00	67801	(D)
Utilities & Custodial for Reseda (estimate)		27,500.00	27,500.00	0.00	67801	
College Court - Police Chief Residence		2,730.00	32,760.00	(30,030.00)	67830	(E)
Total TUC Space Costs	55,449	1,379,591.47	1,354,967.82	24,623.65		
Grand Total		1,627,965.55	1,701,321.42	(73,355.87)		
Prior year General Fund base budget		1,701,321.42				
Net Decrease to the General Fund Base Budget			(73,355.87)			

NOTES:

(A) University House was sold February 24, 2021

(B) Contract through 6/30/2024. Annual Increase based on CPI for LA, Riverside, Orange in June/July. Building will be paid in full in 2024/25

(C.) Bookstore Building Addition (BK 200, 220 & Quickcopies) (BK200--\$155,025; BK220--\$39,895, quick copies \$35,257)

(D) Reseda Annex Rent Increase 1.5% for December 2020 CPI ; was budgeted at 1.7% CPI

(E.)College Court Unit 1 lease terminated Aug 2021.

CALIFORNIA STATE UNIVERSITY, NORTHRIDGE

GENERAL FUND RISK POOL COSTS



Appendix 7d. Risk Pool Budget

FOR FISCAL YEAR 2021/22											
Risk Category	Total 20/21 CSUN Payments	Total 20/21 CSUN Payments	Annual Increase (Decrease)	Calculated Payments by Other Funds						Projected GF Payments	NOTES
				Lottery	Housing	Parking	Extended Learning	TUC	USU		
General, Errors & Omissions Liability	\$ 1,426,765	\$ 1,919,897	\$ 493,132	\$ (39,166)	\$ (33,790)	\$ (13,439)	\$ (100,027)	\$ -	\$ -	\$ 1,733,475	Includes SPLIP, SAFECLIP and FTIP premiums. Reflected in July CPO as a lump sum.
Workers Compensation	\$ 3,375,323	\$ 3,303,678	\$ (71,645)	\$ (1,652)	\$ (173,361)	\$ (124,781)	\$ (46,995)	\$ -	\$ -	\$ 2,956,889	Reflected in July CPO as a lump sum.
IDL/NDL/UI	\$ 1,724,034	\$ 1,724,186	\$ 152	\$ -	\$ (30,346)	\$ (12,069)	\$ (89,830)	\$ -	\$ -	\$ 1,591,941	Reflected in July CPO as a lump sum.
Property insurance premium	\$ 1,044,770	\$ 1,321,396	\$ 276,626	\$ -	\$ (174,520)	\$ (76,206)	\$ (36,781)	\$ (6,288)	\$ (82,591)	\$ 945,010	Reflected in July CPO separately
Athletic Injury Medical Insurance	\$ 376,982	\$ 367,959	\$ (9,023)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,959	Reflected in July CPO as a lump sum.
Washington Mutual Art Insurance Policy	\$ 3,271	\$ 3,435	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,435	estimate of 5% annual increase
CTVA Film Insurance	\$ 18,865	\$ 19,808	\$ 943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,808	estimate 5% annual increase; pay this centrally
Club Liability Insurance Program (CLIP)	\$ 12,392	\$ 13,012	\$ 620	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 13,012	
Medical Malpractice (University Counseling)	\$ 12,178	\$ 12,178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,178	
Inland Marine permanent collections and other expenses (est)	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	based on past two years actuals
Foreign Travel Insurance Expenses (est)	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	based on past two years actuals; includes student travel accident premium.
Risk Pool liability deductible reserve (est)	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000	review claims list in April to determine whether to increase this or not
"Workers Comp Trust" reimbursement (est)	\$ (300,000)	\$ (300,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (300,000)	
Total	\$ 8,474,580	\$ 9,165,548	\$ 690,968	\$ (40,818)	\$ (412,017)	\$ (226,496)	\$ (273,633)	\$ (6,288)	\$ (82,591)	\$ 8,123,706	

2020/21 Carry-Forward Balance

\$ (897,741)

2021/22 General Fund Risk Pool Budget

\$ 7,225,965



Appendix 7e. GI2025

GI 2025 Permanent Funding

	2017/18	2018/19	2019/20	Total
Funded amount ¹	\$ 5,919,000	\$ 4,662,000	\$ 3,724,000	\$ 14,305,000
Salary rate to apply ²	\$ 85,630.00	\$ 86,046	\$ 88,197	
Benefits rate to apply (tenure)	48.4%	50.2%	52.0%	
Benefits rate to apply (lecturer)	44.7%	46.3%	48.0%	

ACAF FACULTY HIRING PLAN

	2017/18	2018/19	2019/20	Total
Additional FTES	880	680	100	1,660
Equivalent FTEF	44	34	5	83
Salary Cost (calculated)	\$ 3,767,720	\$ 2,925,569	\$ 440,987	\$ 7,134,276
OE	\$ 327,704	\$ 267,795	\$ 44,099	\$ 639,598
Benefits Cost (calculated)	\$ 1,823,576	\$ 1,468,636	\$ 229,313	\$ 3,521,525
Total Cost	\$ 5,919,000	\$ 4,662,000	\$ 714,398	\$ 11,295,398

ACTUAL FUNDED TO DATE (by Fund Year)

Equivalent FTEF (hired in 2018/19)	32	4		
Equivalent FTEF (hired in 2019/20)	12	30.00		
Equivalent FTEF (hired in 2021/22)			5.00	83
Equivalent FTES (total hired)	880	680.0	100	1,660.0
Salary funded	\$ 3,767,720	\$ 2,887,547	\$ 479,000	\$ 7,134,267
OE	\$ 327,704	\$ 271,971	\$ 47,900	\$ 647,575
Benefits Cost	\$ 1,823,576	\$ 1,456,586	\$ 249,080	\$ 3,529,242
Total Funded	\$ 5,919,000	\$ 4,616,104	\$ 775,980	\$ 11,311,084

2020/21 Permanent Request from Academic Affairs:			\$ 2,414,922	\$ 2,414,922
Balance to Date	\$ -	\$ 45,896	\$ 533,098	\$ 578,994



Appendix 8. TENURE TRACK FACULTY RECRUITMENT

2021-22 TENURE TRACK FACULTY RECRUITMENT							
	Hiring Classification/Salary				Funding Source		
COLLEGE	Enrollment Based / Salary		Tenure Density / Salary		Academic Affairs Funded	College Funded and College Retained Funding ¹	GI 2025 Funded
MCCAMC	5	\$ 402,366	1	\$ 80,628	\$ 482,994		-
DNCBE	1	\$ 134,000	-	-	\$ 107,200	\$ 26,800	-
MDECOE	-	-	1	\$ 76,127	\$ 76,127	-	-
CECS	5	\$ 476,000	1	\$ 92,000	\$ 179,000	\$ 3,000	\$ 386,000
CHHD	1	\$ 93,000	1	\$ 82,000	\$ 41,000	\$ 41,000	\$ 93,000
COH	-	-	1	\$ 76,000	\$ 76,000	-	-
CSM	-	-	-	-	-	-	-
CSBS	-	-	2	\$ 146,016	\$ 146,016	-	-
LIB	-	-	-	-	-	-	-
TOTALS	12	\$ 1,105,366	7	\$ 552,771	\$ 1,108,337	\$ 70,800	\$ 479,000

¹ DNCBE and CECS funded part of position that was over budget; CHHD retained partial funding from position that was vacant

2022-23 TENURE TRACK FACULTY RECRUITMENT						
COLLEGE	CENTRAL FUNDED (University, GI 2025 and Academic Affairs)		COLLEGE RETAINED FUNDING ¹		TOTALS	
MCCAMC	2	\$ 173,680	3	\$ 249,300	5	\$ 422,980
DNCBE	3	\$ 368,000	3	\$ 396,000	6	\$ 764,000
MDECOE	2	\$ 152,256	3	\$ 228,384	5	\$ 380,640
CECS	14	\$ 1,385,000	0	\$ -	14	\$ 1,385,000
CHHD	2	\$ 164,000	4	\$ 356,000	6	\$ 520,000
COH	4	\$ 300,000	2	\$ 150,000	6	\$ 450,000
CSM	1	\$ 84,000	0	\$ -	1	\$ 84,000
CSBS	1	\$ 73,000	1	\$ 73,000	2	\$ 146,000
LIB	0.3	\$ 24,200	3.7	\$ 255,800	4	\$ 280,000
	29.3	\$ 2,724,136	19.7	\$ 1,708,484	49	\$ 4,432,620

¹ Colleges retained position budgets of positions that recently became vacant