

**California State University, Northridge**

**47201 - Tsf Park Rev Fnd-Parking Fee**

**Budget Variance to Projection - Favorable (Unfavorable)**

**As Of: March 31, 2020**

Report ID: CFSSENTBD  
Scope ID: CFS\_ENT\_BD

Run: April 16, 2020 at 15:27

	<b>Full Year Budget 19/20</b>	<b>Full Year Projection 19/20</b>	<b>Var Budg 19/20</b>	<b>Full Year Budget 20/21</b>	<b>Var to FY Proj 19/20</b>	<b>Notes</b>
Parking Permits Stdnt Parking	6,771,933	5,683,137	(1,088,796)	2,881,746	(2,801,391)	a
Parking Permits-Fac/Staff	880,778	855,566	(25,212)	622,778	(232,788)	b
Parking Permit-Ticket Disp Rev	2,772,512	1,388,883	(1,383,629)	2,495,261	1,106,378	c
Parking Permits Special Events	366,997	358,987	(8,010)	91,749	(267,238)	d
Pkg Permits - Aux and Contrac	9,598	12,662	3,064	8,638	(4,024)	e
Parking Information Booths	205,088	119,090	(85,999)	184,579	65,490	f
Parking Permits Provision	0	40	40		(40)	
External Investment Income	143,327	256,978	113,651	146,652	(110,326)	g
Escheat Unclaim Cks-Wrnts-etc	0	450	450		(450)	
Other Operating Rev-Internal	0	5,046	5,046		(5,046)	
Reimbursement - Univ Corp	59,613	55,376	(4,237)	53,652	(1,725)	h
Reimbursement- Foundatn	72,223	97,239	25,016	65,001	(32,239)	
Reimbursement-Assoc Stdnts	23,900	27,211	3,311	21,510	(5,701)	
Reimbursement-Univ Stnt Un	32,578	32,161	(417)	29,320	(2,841)	
Revenue Others - Univ Corp	0	3,803	3,803		(3,803)	
Revenue Others - Main Campus	0	229,531	229,531		(229,531)	
Prior Year Revenue Adjustment	0	30,177	30,177		(30,177)	
<b>Revenues</b>	<b>11,338,547</b>	<b>9,156,339</b>	<b>(2,182,208)</b>	<b>6,600,886</b>	<b>(2,555,452)</b>	
Management and Supervisory	221,316	238,780	(17,464)	129,108	109,672	i
Support Staff Salaries	1,343,220	1,224,608	118,612	1,262,796	(38,188)	j
Overtime	150,000	198,423	(48,423)	74,262	124,161	k
Shift Differential	15,806	13,410	2,396	8,939	4,472	l
P.O.S.T. Cert:Spec Assignment	4,710	4,371	340	4,710	(340)	m
Industrial Disab-Sick Leave	0	139	(139)		139	
<b>Salaries</b>	<b>1,735,052</b>	<b>1,679,732</b>	<b>55,320</b>	<b>1,479,815</b>	<b>199,917</b>	
<b>Benefits</b>	<b>1,218,195</b>	<b>1,104,916</b>	<b>113,279</b>	<b>1,135,976</b>	<b>(31,060)</b>	n
Operating Expenses						
Purchasing Item Type Default	0	0	0		0	
Supplies and Services	515,550	400,379	115,171	188,775	211,604	o
Misc Financials Expense	86,026	82,212	3,814	47,410	34,802	p
Repairs and Maintenance	71,885	66,422	5,463	66,885	(463)	q
Postage and Freight	701	285	416	250	35	r
Printing	9,000	20,196	(11,196)	19,000	1,196	s
Advertising and Promo Publ	2,000	4,847	(2,847)	2,000	2,847	t
Insurance and Litigation	197,964	197,848	116	183,388	14,460	u
Non Library Subscriptions	1,967	0	1,967	1,967	(1,967)	v
Workshop and Conference Fees	4,000	5,199	(1,199)	4,000	1,199	w
Special Training	0	0	0		0	
Contractual Services	818,896	934,990	(116,094)	401,122	533,868	x
State Pro Rata Charges	15,205	15,206	(1)	15,600	(394)	y
Serv Frm Other Funds Agencies	2,056,541	1,884,733	171,808	1,880,098	4,635	z
Other Expenses	41,523	108,524	(67,001)	103,173	5,351	a1
Travel	2,500	3,421	(921)	2,500	921	a2
Communications	36,221	29,553	6,668	41,844	(12,291)	a3
Technology	41,784	35,461	6,323	41,784	(6,323)	a4
Equipment	332,100	139,266	192,834	162,500	(23,234)	a5
Capital Outlay	4,504	4,504	(0)	3,984	520	a6
<b>Operating Expenses</b>	<b>4,238,367</b>	<b>3,933,046</b>	<b>305,321</b>	<b>3,166,281</b>	<b>766,765</b>	
<b>Total Expenditures</b>	<b>7,191,614</b>	<b>6,717,694</b>	<b>473,920</b>	<b>5,782,072</b>	<b>935,622</b>	
<b>Net Revenue</b>	<b>4,146,933</b>	<b>2,438,645</b>	<b>(1,708,288)</b>	<b>818,815</b>	<b>(1,619,830)</b>	

California State University, Northridge

47201 - Tsf Park Rev Fnd-Parking Fee

Budget Variance to Projection - Favorable (Unfavorable)

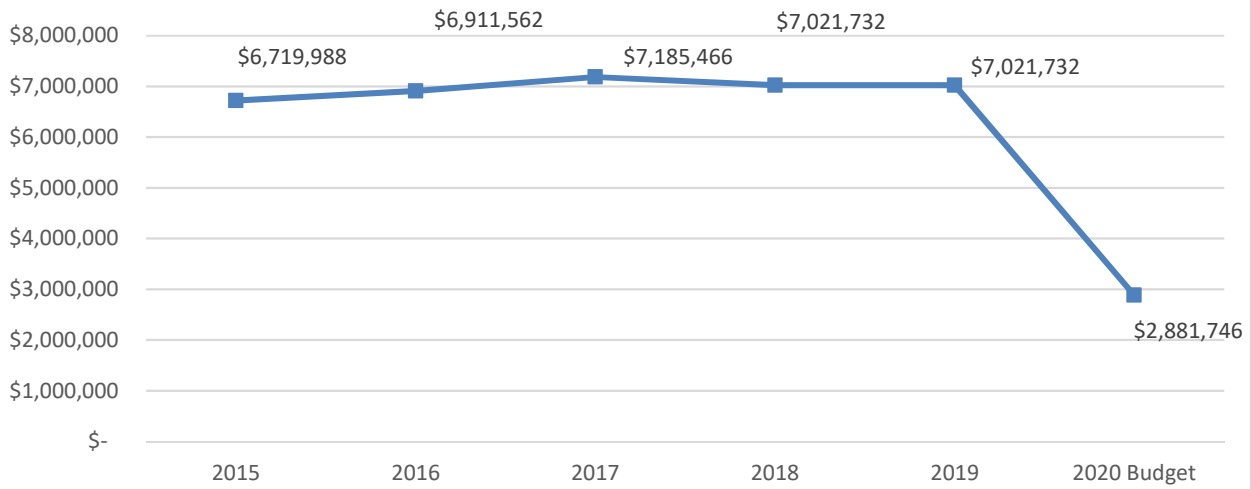
As Of: March 31, 2020

Report ID: CFSSENTBD  
Scope ID: CFS\_ENT\_BD

Run: April 16, 2020 at 15:27

	Full Year Budget 19/20	Full Year Projection 19/20	Var Budg 19/20	Full Year Budget 20/21	Var to FY Proj 19/20	Notes
<b>Transfers In and Out</b>						
Transfers In	(5,308,745)	(7,808,823)	2,500,078		(7,808,823)	a7
Debt Service	2,779,763	2,769,331	10,432	4,539,138	(1,769,807)	a8
Transfers Out	9,145,203	9,396,234	(251,031)		9,396,234	
Transfers In and Out	6,616,221	4,356,742	2,259,479	4,539,138	(182,396)	
<b>Change in Fund Balance</b>	(2,469,288)	(1,918,097)	551,191	(3,720,323)	(1,437,434)	
<b>Beginning Fund Balance</b>	14,665,187	14,665,187	0	12,747,090		
<b>Ending Fund Balance</b>	12,195,899	12,747,090	551,191	9,026,767		
Restricted For Encumbrances			0	(662,451)		
<b>Unrestricted Fund Balance</b>	12,195,899	12,747,090	551,191	8,364,316		

### Student Annual / Semester Permit Revenue



### Student Annual / Semester Permits Sold and Headcount

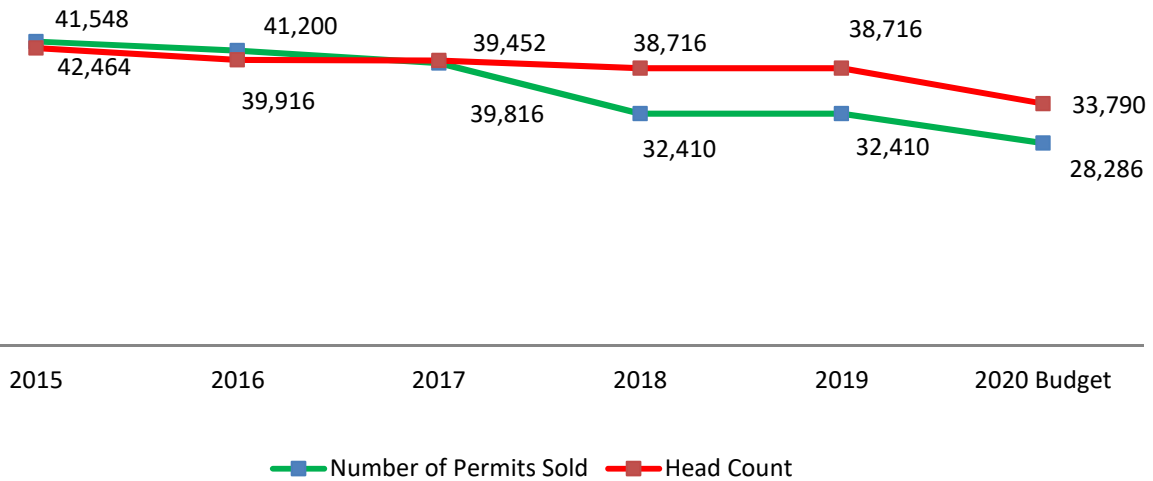


illustration C

### Annual / Semester Permit Participation Rate

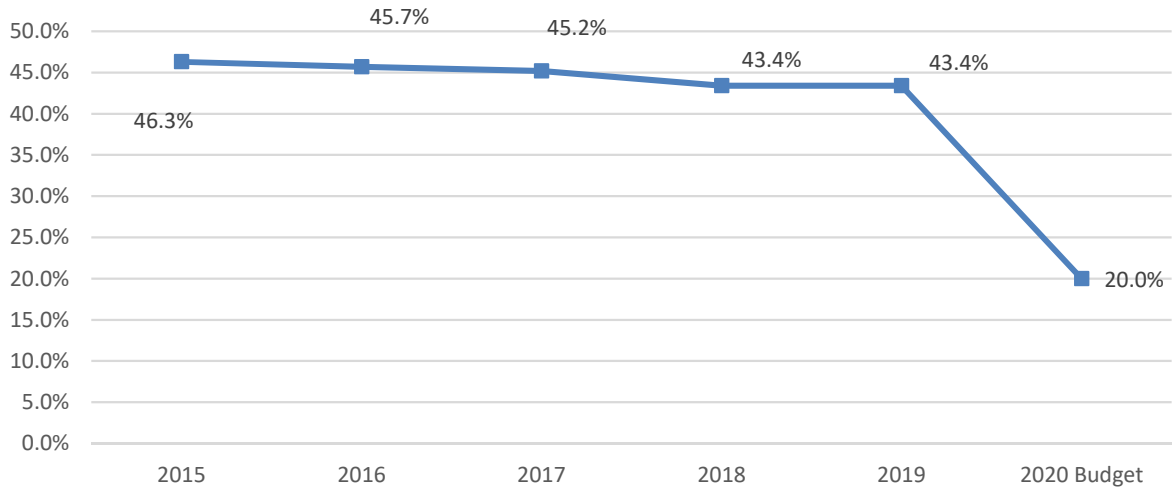
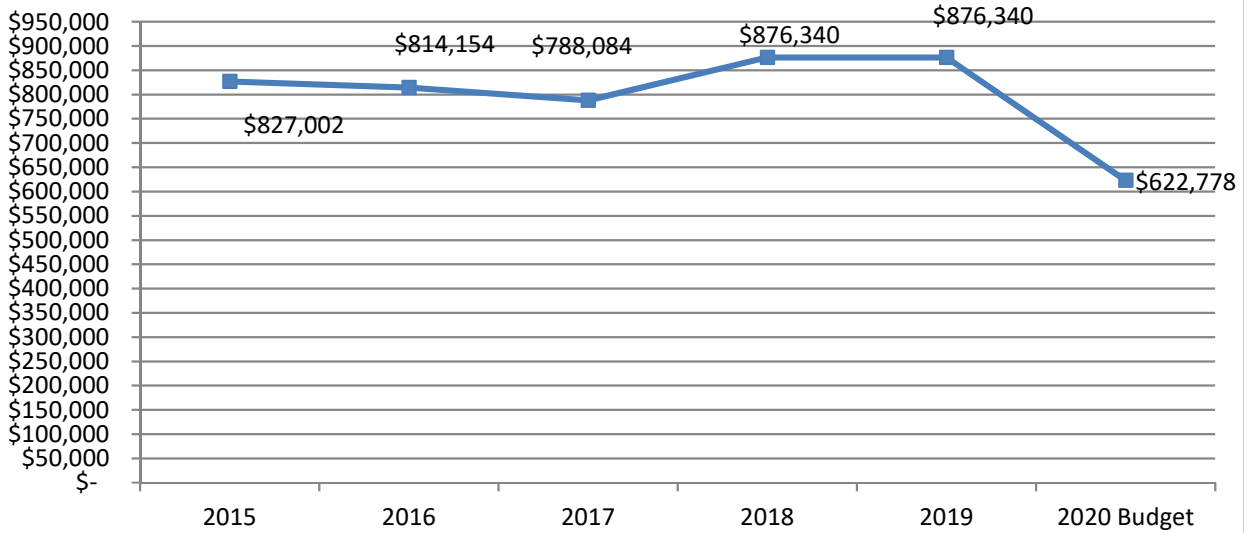
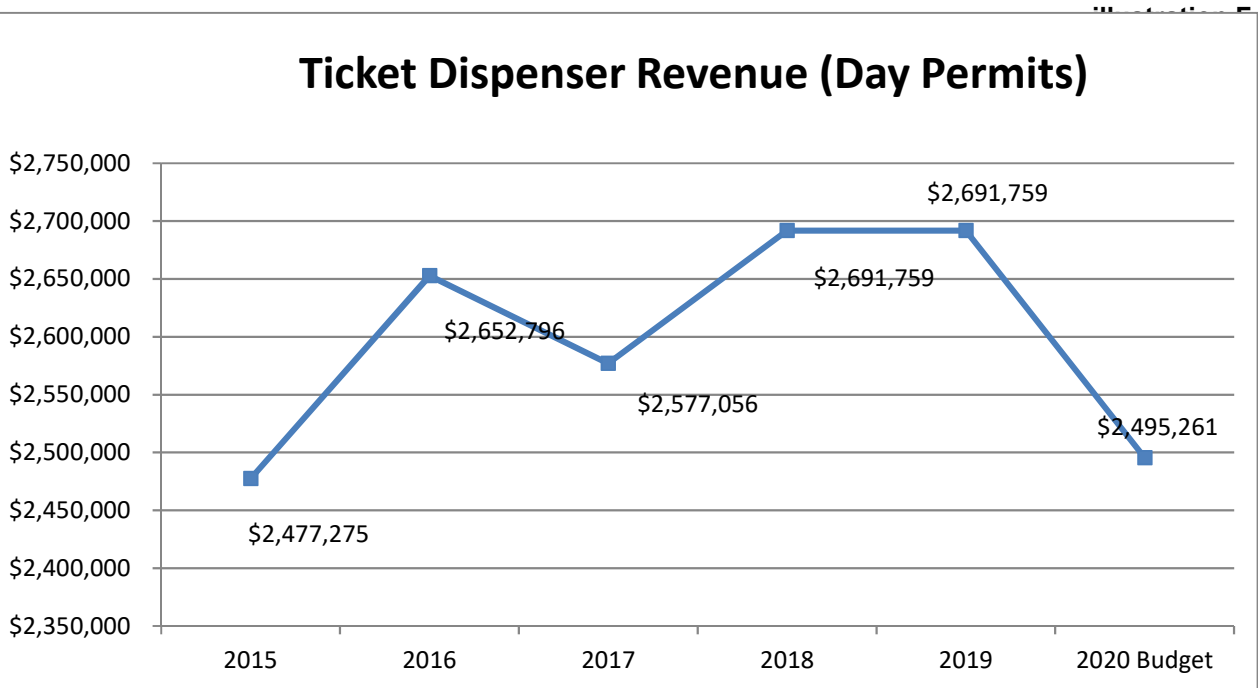
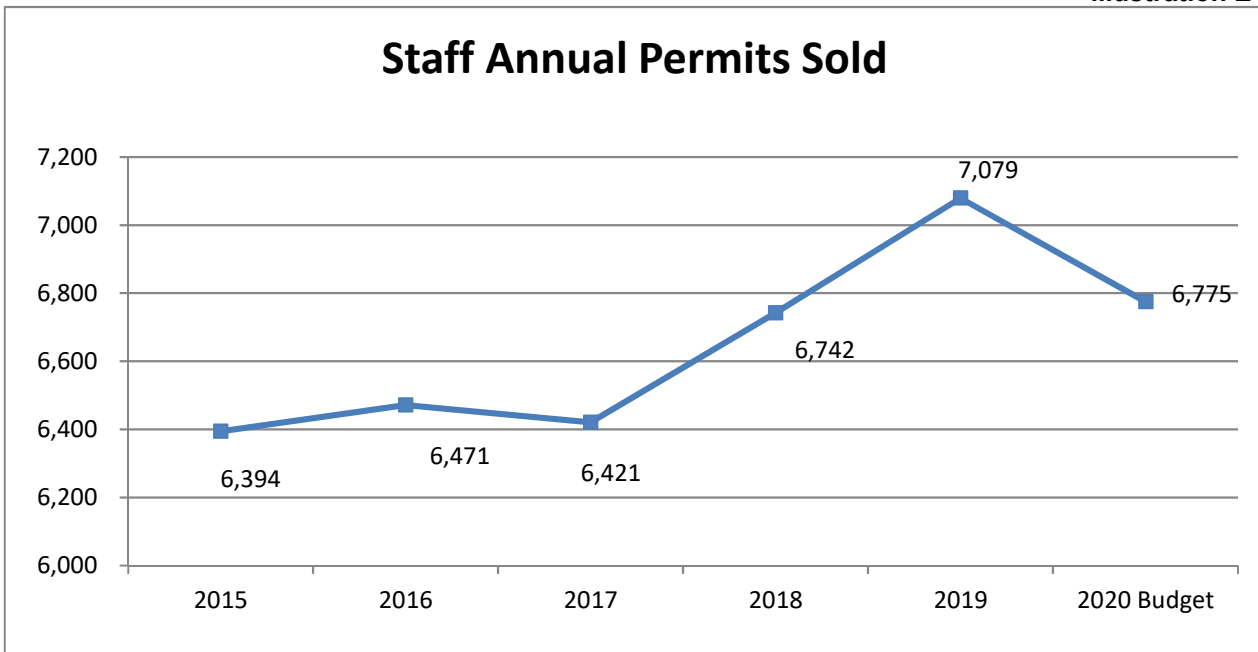
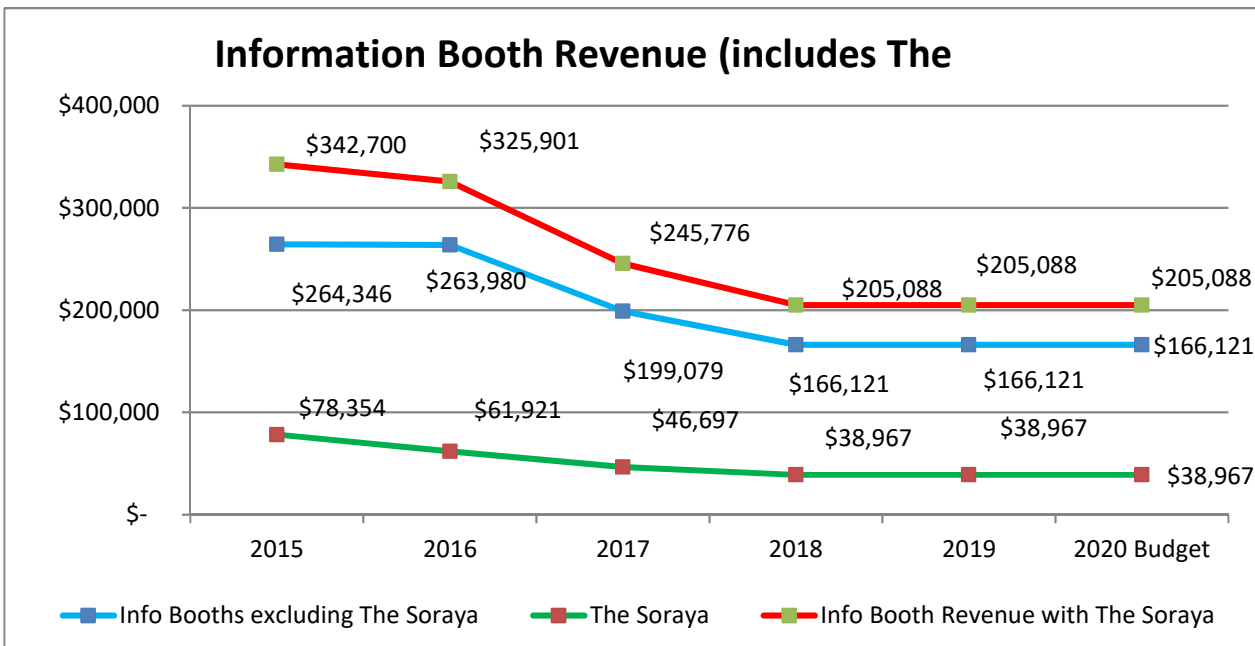
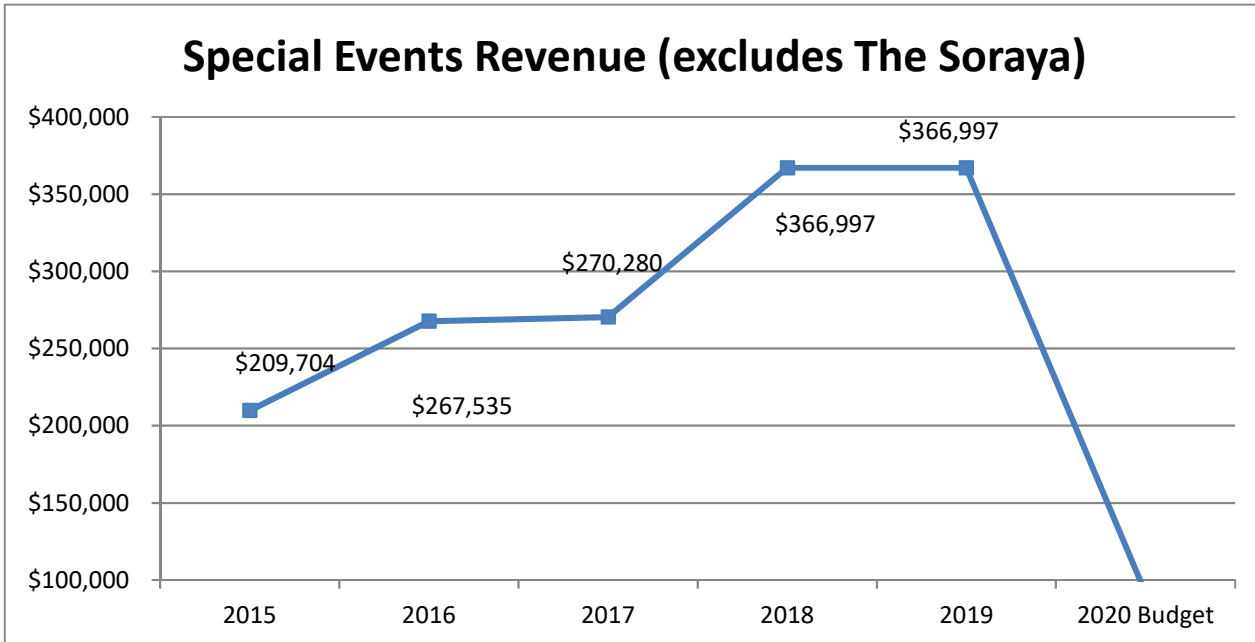


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### Staff Annual Permit Revenue







**California State University, Northridge**

**47101 - Tsf Park Rev Fnd-Fines\_For**

**Budget Variance to Projection - Favorable (Unfavorable)**

**As Of: March 31, 2020**

Report ID: CFSENTBD  
Scope ID: CFS\_ENT\_BD

Run: April 16, 2020 at 15:26

	<b>Full Year Budget 19/20</b>	<b>Full Year Projection 19/20</b>	<b>Var Budg 19/20</b>	<b>Full Year Budget 20/21</b>	<b>Var to FY Proj 19/20</b>	<b>Notes</b>
<i>Parking Fines-Ofc Collections</i>	1,185,590	974,887	<i>(210,703)</i>	592,795	<i>(382,092)</i>	<i>a</i>
<i>Parking Fines-Refunds</i>	<i>(4,744)</i>	<i>(3,871)</i>	873	(2,372)	1,499	<i>b</i>
<i>External Investment Income</i>	2,838	2,837	<i>(1)</i>	3,577	740	<i>c</i>
<i>Escheat Unclaim Cks-Wrmts-etc</i>	0	190	190	-	<i>(190)</i>	
<i>Prior Year Revenue Adjustment</i>	0	<i>(32,348)</i>	<i>(32,348)</i>	-	32,348	
<b>Revenues</b>	<b>1,183,684</b>	<b>941,696</b>	<b><i>(241,988)</i></b>	<b>594,000</b>	<b><i>(347,696)</i></b>	
<i>Support Staff Salaries</i>	405,756	309,589	96,167	292,920	16,669	<i>d</i>
<i>Overtime</i>	50,650	55,823	<i>(5,173)</i>	20,485	35,338	<i>e</i>
<i>Shift Differential</i>	6,273	5,011	1,262	4,194	818	<i>f</i>
<i>P.O.S.T. Cert:Spec Assignment</i>	1,950	1,725	225	1,950	<i>(225)</i>	<i>g</i>
<i>Industrial Disab-Sick Leave</i>	0	139	<i>(139)</i>		139	
<b>Salaries</b>	<b>464,629</b>	<b>372,287</b>	<b>92,342</b>	<b>319,549</b>	<b>52,739</b>	
<b>Benefits</b>	<b>325,418</b>	<b>261,157</b>	<b>64,261</b>	<b>242,756</b>	<b>18,401</b>	<i>h</i>
<i>Operating Expenses</i>						
<i>Supplies and Services</i>	18,584	17,558	1,026	18,584	<i>(1,026)</i>	<i>i</i>
<i>Misc Financials Expense</i>	442	673	<i>(231)</i>	442	231	<i>j</i>
<i>Printing</i>	695	0	695	695	<i>(695)</i>	<i>k</i>
<i>Special Training</i>	0	725	<i>(725)</i>		725	
<i>Contractual Services</i>	84,120	67,834	16,286	44,120	23,713	<i>l</i>
<i>Other Expenses</i>	805	19,405	<i>(18,600)</i>	18,905	500	<i>m</i>
<i>Travel</i>	2,500	562	1,938	2,500	<i>(1,938)</i>	<i>n</i>
<i>Communications</i>	68	28	40	68	<i>(40)</i>	<i>o</i>
<b>Operating Expenses</b>	<b>107,214</b>	<b>106,784</b>	<b>430</b>	<b>85,314</b>	<b>21,470</b>	
<b>Total Expenditures</b>	<b>897,261</b>	<b>740,229</b>	<b>157,032</b>	<b>647,619</b>	<b>92,610</b>	
<b>Net Revenue</b>	<b>286,423</b>	<b>201,467</b>	<b><i>(84,956)</i></b>	<b><i>(53,619)</i></b>	<b><i>(255,085)</i></b>	
<b>Transfers In and Out</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Change in Fund Balance</b>	<b>286,423</b>	<b>201,467</b>	<b><i>(84,956)</i></b>	<b><i>(53,619)</i></b>	<b><i>(255,085)</i></b>	
<b>Beginning Fund Balance</b>	<b>498,419</b>	<b>498,419</b>	<b>0</b>	<b>699,886</b>		
<b>Ending Fund Balance</b>	<b>784,842</b>	<b>699,886</b>	<b><i>(84,956)</i></b>	<b>646,267</b>		
<i>Restricted For Encumbrances</i>	<i>(42,050)</i>	<i>(42,050)</i>	0	<i>(42,050)</i>		
<b>Unrestricted Fund Balance</b>	<b>742,792</b>	<b>657,835</b>	<b><i>(84,956)</i></b>	<b>604,217</b>		

**California State University, Northridge**

**47301 - Tsf Park Rev Fnd-Construction**

**Budget Variance to Projection - Favorable (Unfavorable)**

**As Of: March 31, 2020**

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Run: April 16, 2020 at 15:27

	<b>Full Year Budget 19/20</b>	<b>Full Year Projection 19/20</b>	<b>Var Budg 19/20</b>	<b>Full Year Budget 20/21</b>	<b>Var to FY Proj 19/20</b>	<b>Notes</b>
<i>External Investment Income</i>	13,751	16,516	2,765		(16,516)	
<b>Revenues</b>	<b>13,751</b>	<b>16,516</b>	<b>2,765</b>	<b>0</b>	<b>(16,516)</b>	
<b>Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Benefits</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<i>Operating Expenses</i>						
<i>Serv Firm Other Funds Agencies</i>	0	8,285	(8,285)		8,285	
<i>Other Expenses</i>	0	0	0		-	
<i>Travel</i>	0	0	0		-	
<i>Communications</i>	0	0	0		-	
<i>Technology</i>	0	0	0		-	
<i>Equipment</i>	0	0	0		-	
<i>Capital Outlay</i>	2,037,208	210,822	1,826,386	459,647	(248,825)	a
<b>Operating Expenses</b>	<b>2,037,208</b>	<b>219,107</b>	<b>1,818,101</b>	<b>459,647</b>	<b>(240,539)</b>	
<b>Total Expenditures</b>	<b>2,037,208</b>	<b>219,107</b>	<b>1,818,101</b>	<b>459,647</b>	<b>(240,539)</b>	
<b>Net Revenue</b>	<b>(2,023,457)</b>	<b>(202,591)</b>	<b>1,820,866</b>	<b>(459,647)</b>	<b>(257,055)</b>	
<i>Transfers In and Out</i>						
<i>Transfers In</i>	(1,983,763)	(8,439,797)	6,456,034		(8,439,797)	
<i>Debt Service</i>	0	0	0		-	
<i>Transfers Out</i>	0	7,672,308	(7,672,308)		7,672,308	
<i>Transfers In and Out</i>	<b>(1,983,763)</b>	<b>(767,489)</b>	<b>(1,216,274)</b>	<b>0</b>	<b>(767,489)</b>	
<b>Change in Fund Balance</b>	<b>(39,694)</b>	<b>564,898</b>	<b>604,592</b>	<b>(459,647)</b>	<b>510,434</b>	
<b>Beginning Fund Balance</b>	<b>212,279</b>	<b>212,279</b>	<b>0</b>	<b>777,177</b>		
<b>Ending Fund Balance</b>	<b>172,585</b>	<b>777,177</b>	<b>604,592</b>	<b>317,530</b>		
<i>Restricted For Encumbrances</i>			0			
<b>Unrestricted Fund Balance</b>	<b>172,585</b>	<b>777,177</b>	<b>604,592</b>	<b>317,530</b>		



**California State University, Northridge**

**47302 - Parking Structure G6**

**Budget Variance to Projection - Favorable (Unfavorable)**

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Run: April 16, 2020 at 15:28

	<b>Full Year Budget 19/20</b>	<b>Full Year Projection 19/20</b>	<b>Var Budg 19/20</b>	<b>Full Year Budget 20/21</b>	<b>Var to FY Proj 19/20</b>	<b>Notes</b>
<b>Revenues</b>	0	0	0	0	0	
<b>Salaries</b>	0	0	0	0	0	
<b>Benefits</b>	0	0	0	0	0	
<b>Operating Expenses</b>						
Supplies and Services	0	375	(375)		375	
Serv Frm Other Funds Agencies	0	200	(200)		200	
Capital Outlay	2,600,000	193,000	2,407,000	1,208,895	(1,015,895)	a
<b>Operating Expenses</b>	<b>2,600,000</b>	<b>193,575</b>	<b>2,406,425</b>	<b>1,208,895</b>	<b>(1,015,320)</b>	
<b>Total Expenditures</b>	<b>2,600,000</b>	<b>193,575</b>	<b>2,406,425</b>	<b>1,208,895</b>	<b>(1,015,320)</b>	
<b>Net Revenue</b>	<b>(2,600,000)</b>	<b>(193,575)</b>	<b>2,406,425</b>	<b>(1,208,895)</b>	<b>(1,015,320)</b>	
<b>Transfers In and Out</b>						
Transfers In	(2,600,000)	(4,624,982)	2,024,982		(4,624,982)	
Debt Service	0	0	0		-	
Transfers Out	0	3,628,759	(3,628,759)		3,628,759	
<b>Transfers In and Out</b>	<b>(2,600,000)</b>	<b>(996,223)</b>	<b>(1,603,777)</b>	<b>0</b>	<b>(996,223)</b>	
<b>Change in Fund Balance</b>	<b>0</b>	<b>802,648</b>	<b>802,648</b>	<b>(1,208,895)</b>	<b>(19,097)</b>	
<b>Beginning Fund Balance</b>	<b>406,247</b>	<b>406,247</b>	<b>0</b>	<b>1,208,895</b>		
<b>Ending Fund Balance</b>	<b>406,247</b>	<b>1,208,895</b>	<b>802,648</b>	<b>(0)</b>		
Restricted For Encumbrances	0	0	0	0		
<b>Unrestricted Fund Balance</b>	<b>406,247</b>	<b>1,208,895</b>	<b>802,648</b>	<b>(0)</b>		

**California State University, Northridge**

**47401 - Tsf Park Rev Fnd-Maint\_Equip**

**Budget Variance to Projection - Favorable (Unfavorable)**

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	<b>Full Year Budget 19/20</b>	<b>Full Year Projection 19/20</b>	<b>Var Budg 19/20</b>	<b>Full Year Budget 20/21</b>	<b>Var to FY Proj 19/20</b>	<b>Notes</b>
<i>External Investment Income</i>	381	2,791	2,410	0	(2,791)	
<b>Revenues</b>	<b>381</b>	<b>2,791</b>	<b>2,410</b>		<b>(2,791)</b>	
<b>Salaries</b>	0	0	0		0	
<b>Benefits</b>	0	0	0		0	
<i>Operating Expenses</i>						
<i>Repairs and Maintenance</i>	499,250	95,200	404,050	10,860	84,340	a
<b>Operating Expenses</b>	<b>499,250</b>	<b>95,200</b>	<b>404,050</b>	<b>10,860</b>	<b>84,340</b>	
<b>Total Expenditures</b>	<b>499,250</b>	<b>95,200</b>	<b>404,050</b>	<b>10,860</b>	<b>84,340</b>	
<b>Net Revenue</b>	<b>(498,869)</b>	<b>(92,409)</b>	<b>406,460</b>	<b>(10,860)</b>	<b>81,549</b>	
<b>Transfers In and Out</b>						
<i>Transfers In</i>	(499,250)	(86,850)	(412,400)	-	(86,850)	
<i>Debt Service</i>	0	0	0		-	
<i>Transfers Out</i>	0	0	0		-	
<b>Transfers In and Out</b>	<b>(499,250)</b>	<b>(86,850)</b>	<b>(412,400)</b>	<b>0</b>	<b>(86,850)</b>	
<b>Change in Fund Balance</b>	<b>381</b>	<b>(5,559)</b>	<b>(5,940)</b>	<b>(10,860)</b>	<b>168,399</b>	
<b>Beginning Fund Balance</b>	<b>25,124</b>	<b>25,124</b>	<b>0</b>	<b>19,565</b>		
<b>Ending Fund Balance</b>	<b>25,505</b>	<b>19,565</b>	<b>(5,940)</b>	<b>8,705</b>		
<i>Restricted For Encumbrances</i>	0	0	0	0		
<b>Unrestricted Fund Balance</b>	<b>25,505</b>	<b>19,565</b>	<b>(5,940)</b>	<b>8,705</b>		

**California State University, Northridge**  
**Department of Police Services - Parking Services**  
**Fiscal Year 2020/21 Financial Model**

Assumptions: No fee increase in 2020/21 and 3% annual increase thereafter.

Students Participation Rate: 20% for 2020/21, expected to remain around 85% to 90% of Pre-COVID 19 level in future years.

Fiscal Year	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Actual	Actual /Budget	Budgeted	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
<b>Student Headcount (fall/spring)</b>	36,845	36,600	33,790	36,600	36,600	36,600	36,600	36,600	36,600	36,600	36,600	36,600
<b>% of fall/spring students permits</b>	43.4%	41.9%	20.0%	35.2%	36.8%	38.4%	39.9%	39.4%	38.9%	38.4%	37.9%	37.4%
<b>Parking permit cost/month</b>	\$ 46.00	\$ 47.38	\$ 47.38	\$ 48.80	\$ 50.27	\$ 51.77	\$ 53.33	\$ 54.93	\$ 56.58	\$ 58.27	\$ 60.02	\$ 61.82
<b>OPERATIONS FUND</b>												
<b>Fee Revenues</b>												
Student permit sales	\$ 6,708,191	\$ 5,429,085	\$ 2,881,746	\$ 5,657,023	\$ 6,094,973	\$ 6,545,580	\$ 7,008,955	\$ 7,128,757	\$ 7,249,440	\$ 7,370,947	\$ 7,493,220	\$ 7,616,196
Faculty/staff permit sales	946,269	855,566	622,778	845,424	853,304	861,419	869,778	878,388	887,256	896,390	905,798	915,488
Estimated summer permit sales	270,025	254,052	-	250,000	257,500	265,225	273,182	281,377	289,818	298,513	307,468	316,692
Permit dispensers	2,646,858	2,045,068	2,495,261	2,702,769	2,702,769	2,702,769	3,042,276	3,042,276	3,042,276	3,042,276	3,423,876	3,423,876
Information booth permits	184,542	119,090	184,579	199,929	199,929	199,929	225,043	225,043	225,043	225,043	253,270	253,270
Other permits and revenues	765,788	453,478	269,870	652,611	652,611	652,611	652,611	652,611	652,611	652,611	652,611	652,611
<b>Total Fee Revenues</b>	<b>\$11,521,674</b>	<b>\$9,156,339</b>	<b>\$6,454,234</b>	<b>\$10,307,756</b>	<b>\$10,761,084</b>	<b>\$11,227,532</b>	<b>\$12,071,845</b>	<b>\$12,208,452</b>	<b>\$12,346,443</b>	<b>\$12,485,779</b>	<b>\$13,036,243</b>	<b>\$13,178,133</b>
<b>Other Revenues</b>												
Interest & Earnings on Invest. CARES Act Funding	\$ 181,495	\$ 256,978	\$ 146,652	\$ 127,471	\$ 112,088	\$ 101,414	\$ 93,982	\$ 90,920	\$ 92,788	\$ 95,140	\$ 97,039	\$ 99,941
			2,182,000									
<b>Total Other Revenues</b>	<b>\$181,495</b>	<b>\$256,978</b>	<b>\$2,328,652</b>	<b>\$127,471</b>	<b>\$112,088</b>	<b>\$101,414</b>	<b>\$93,982</b>	<b>\$90,920</b>	<b>\$92,788</b>	<b>\$95,140</b>	<b>\$97,039</b>	<b>\$99,941</b>
<b>Total Revenues</b>	<b>\$11,703,170</b>	<b>\$9,413,317</b>	<b>\$8,782,886</b>	<b>\$10,435,227</b>	<b>\$10,873,172</b>	<b>\$11,328,946</b>	<b>\$12,165,827</b>	<b>\$12,299,372</b>	<b>\$12,439,231</b>	<b>\$12,580,919</b>	<b>\$13,133,282</b>	<b>\$13,278,074</b>
<b>Operations Expenses</b>												
Management	\$ 151,118	\$ 238,780	\$ 129,108	\$ 231,086	\$ 235,708	\$ 240,422	\$ 245,230	\$ 250,135	\$ 255,138	\$ 260,241	\$ 265,445	\$ 270,754
Support Staff	1,015,146	1,224,608	1,262,796	1,300,680	1,339,700	1,379,891	1,421,288	1,463,927	1,507,844	1,553,080	1,599,672	1,647,662
Overtime	226,102	198,423	74,262	216,077	216,077	216,077	216,077	216,077	216,077	216,077	216,077	216,077
Other Payroll	16,013	17,920	13,649	21,472	21,901	22,339	22,786	23,242	23,707	24,181	24,665	25,158
Benefits	986,201	1,104,916	1,135,976	1,158,696	1,181,869	1,205,507	1,229,617	1,254,209	1,279,293	1,304,879	1,330,977	1,357,596
<b>Total Salaries/Benefits</b>	<b>\$ 2,394,579</b>	<b>\$ 2,784,647</b>	<b>\$ 2,615,791</b>	<b>\$ 2,928,011</b>	<b>\$ 2,995,256</b>	<b>\$ 3,064,237</b>	<b>\$ 3,134,999</b>	<b>\$ 3,207,590</b>	<b>\$ 3,282,060</b>	<b>\$ 3,358,458</b>	<b>\$ 3,436,836</b>	<b>\$ 3,517,248</b>
Supplies & Services	\$ 554,285	\$ 833,888	\$ 367,493	\$ 579,319	\$ 592,064	\$ 605,089	\$ 618,401	\$ 632,006	\$ 645,910	\$ 660,120	\$ 674,643	\$ 689,485
Misc. Financials Expense	83,888	82,212	47,410	85,189	87,063	88,978	90,936	92,937	94,982	97,072	99,208	101,391
Repairs & Maint	67,444	66,422	66,885	75,880	77,549	79,255	80,999	82,781	84,602	86,463	88,365	90,309
Ins. & Litigation	149,067	197,848	183,388	206,770	211,319	215,968	220,719	225,575	230,538	235,610	240,793	246,090
Contractual Services	681,826	560,208	153,879	450,459	460,369	470,497	480,848	491,427	502,238	513,287	524,579	536,120
Transportation Programs Cost	374,782	374,782	247,244	394,782	394,782	394,782	394,782	394,782	394,782	394,782	394,782	394,782
State Pro Rata	14,958	15,206	15,600	15,882	16,231	16,588	16,953	17,326	17,707	18,097	18,495	18,902
Services from Other Agencies	1,762,948	1,884,733	1,880,098	1,635,124	1,707,135	1,745,037	1,783,781	1,823,386	1,863,872	1,905,257	1,947,563	1,990,809
Technology	42,053	35,461	41,784	42,703	43,642	44,602	45,583	46,586	47,611	48,658	49,728	50,822
Equipment	26,417	139,266	162,500	168,826	172,203	175,647	279,511	285,660	191,945	196,168	200,484	204,895
<b>Total Other Operating Expenses</b>	<b>3,757,668</b>	<b>4,190,026</b>	<b>3,166,281</b>	<b>3,654,934</b>	<b>3,762,357</b>	<b>3,836,443</b>	<b>4,012,512</b>	<b>4,092,466</b>	<b>4,074,187</b>	<b>4,155,514</b>	<b>4,238,640</b>	<b>4,323,605</b>
<b>Total Operations Expense</b>	<b>\$6,152,247</b>	<b>\$6,974,673</b>	<b>\$5,782,072</b>	<b>\$6,582,945</b>	<b>\$6,757,613</b>	<b>\$6,900,679</b>	<b>\$7,147,511</b>	<b>\$7,300,056</b>	<b>\$7,356,246</b>	<b>\$7,513,972</b>	<b>\$7,675,476</b>	<b>\$7,840,853</b>
<b>Net Parking Fee Revenues</b>	<b>\$5,550,922</b>	<b>\$2,438,644</b>	<b>\$3,000,814</b>	<b>\$3,852,282</b>	<b>\$4,115,559</b>	<b>\$4,428,267</b>	<b>\$5,018,316</b>	<b>\$4,999,316</b>	<b>\$5,082,985</b>	<b>\$5,066,947</b>	<b>\$5,457,806</b>	<b>\$5,437,221</b>

**California State University, Northridge**  
**Department of Police Services - Parking Services**  
**Fiscal Year 2020/21 Financial Model**

Assumptions: No fee increase in 2020/21 and 3% annual increase thereafter.

Students Participation Rate: 20% for 2020/21, expected to remain around 85% to 90% of Pre-COVID 19 level in future years.

Fiscal Year	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	Actual	Actual /Budget	Budgeted	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Bond Debt on Parking Structure G6	\$ -	\$ -	\$ 1,757,125	\$ 1,760,625	\$ 1,757,750	\$ 1,758,500	\$ 1,757,750	\$ 1,760,375	\$ 1,761,250	\$ 1,760,375	\$ 1,757,750	\$ 1,758,250
Bond Debt on Parking Structure B5	625,900	615,281	624,713	627,588	624,338	624,963	624,338	627,338	628,106	568,875		
Bond Debt on Parking Structure B3	842,250	842,650	847,150	845,750	845,600	846,350	845,600	843,350	844,475	843,850	845,300	844,100
Bond Debt on Parking Structure G3	1,308,250	1,311,400	1,310,150	1,312,275	1,312,650	1,311,275	1,313,025	1,312,775	1,315,400	1,315,775	1,309,025	1,310,025
<b>Total Bond Debt Service</b>	<b>2,776,400</b>	<b>2,769,331</b>	<b>4,539,138</b>	<b>4,546,238</b>	<b>4,540,338</b>	<b>4,541,088</b>	<b>4,540,713</b>	<b>4,543,838</b>	<b>4,549,231</b>	<b>4,488,875</b>	<b>3,912,075</b>	<b>3,912,375</b>
<b>Surplus (deficit)</b>	<b>\$ 2,774,522</b>	<b>\$ (330,687)</b>	<b>\$ (1,538,323)</b>	<b>\$ (693,956)</b>	<b>\$ (424,779)</b>	<b>\$ (112,821)</b>	<b>\$ 477,603</b>	<b>\$ 455,478</b>	<b>\$ 533,753</b>	<b>\$ 578,072</b>	<b>\$ 1,545,731</b>	<b>\$ 1,524,846</b>
Other Debt Expense/Reserve	-	20,000										
Transfers from Oper to DBMR	2,500	-	-	373,368	318,421	193,453	290,762	220,285	343,836	287,931	257,602	187,478
Transfers from Oper to Construction	215,142	1,567,410	-	-	-	-	-	-	-	-	-	-
<b>Total Transfers</b>	<b>\$217,642</b>	<b>\$1,587,410</b>	<b>\$0</b>	<b>\$373,368</b>	<b>\$318,421</b>	<b>\$193,453</b>	<b>\$290,762</b>	<b>\$220,285</b>	<b>\$343,836</b>	<b>\$287,931</b>	<b>\$257,602</b>	<b>\$187,478</b>
<b>Change In Fund Balance</b>	<b>\$ 2,556,881</b>	<b>\$ (1,918,097)</b>	<b>\$ (1,538,323)</b>	<b>\$ (1,067,324)</b>	<b>\$ (743,199)</b>	<b>(306,274)</b>	<b>186,841</b>	<b>\$ 235,194</b>	<b>\$ 189,917</b>	<b>\$ 290,141</b>	<b>\$ 1,288,129</b>	<b>\$ 1,337,368</b>
<b>Beginning Net Assets</b>	<b>\$12,108,309</b>	<b>\$14,665,189</b>	<b>\$12,747,092</b>	<b>\$11,208,769</b>	<b>\$10,141,445</b>	<b>\$9,398,246</b>	<b>\$9,091,972</b>	<b>\$9,278,813</b>	<b>\$9,514,006</b>	<b>\$9,703,924</b>	<b>\$9,994,065</b>	<b>\$11,282,194</b>
<b>Ending Net Assets</b>	<b>\$14,665,189</b>	<b>\$12,747,092</b>	<b>\$11,208,769</b>	<b>\$10,141,445</b>	<b>\$9,398,246</b>	<b>\$9,091,972</b>	<b>\$9,278,813</b>	<b>\$9,514,006</b>	<b>\$9,703,924</b>	<b>\$9,994,065</b>	<b>\$11,282,194</b>	<b>\$12,619,562</b>
<b>Parking Fee DSCR</b>	<b>1.93</b>	<b>0.79</b>	<b>0.63</b>	<b>0.82</b>	<b>0.88</b>	<b>0.95</b>	<b>1.08</b>	<b>1.08</b>	<b>1.10</b>	<b>1.11</b>	<b>1.37</b>	<b>1.36</b>