



2019-20  
UNIVERSITY GENERAL FUND OPERATING BUDGET

	2018/19 ADJUSTED BASE BUDGET	New General Fund Allocations from CSU	Campus Base Adjustments	Additional Prior Year	Allocations Current Year	Total Budget	One-time	2019/20 TOTAL AVAILABLE BUDGET	Notes
<b>SOURCES OF FUNDS</b>									
<b>Student Fees</b>									
Tuition Fee Revenue	190,466,517				8,736,433	199,202,950		199,202,950	Revenue above CO target (projected at 6.1%)
Non-Resident Tuition Fee Revenue	18,758,078		(3,585,268)			15,172,810		15,172,810	Drop in non-resident enrollment
Graduate Business Fee Revenue	729,486					729,486		729,486	
Ed Doc Fee Revenue	688,925					688,925		688,925	
DPT Fee Revenue	2,424,630		115,800			2,540,430		2,540,430	
Audiology Doctorate			119,410			119,410		119,410	New doctoral program implemented in 2019/20
Application Fees	1,750,000		(175,000)			1,575,000		1,575,000	
Student Health Fee	4,824,000		772,560			5,596,560		5,596,560	Increase in revenue due to fee increase from student referendum
Augmented Health Services	1,193,000					1,193,000		1,193,000	
Campus Quality Fee	9,094,080		(77,396)			9,016,684		9,016,684	
Other Revenues	587,344		(49,988)			537,356		537,356	Transcript Fees; Late Registration Fees, Orientation Fee, and Miscellaneous Revenues
<b>Subtotal</b>	<b>230,516,060</b>		<b>(2,879,882)</b>		<b>8,736,433</b>	<b>236,372,611</b>		<b>236,372,611</b>	
<b>Allocations from State to CSU</b>									
State General Fund Appropriation	217,327,496	28,843,600				246,171,096		246,171,096	See Glossary for breakdown of allocations from State
Year 2 Enrollment Funding							2,628,000	2,628,000	One-time funding provided from the State
Grad Initiative 2025							2,209,000	2,209,000	One-time funding provided from the State
<b>Subtotal</b>	<b>217,327,496</b>	<b>28,843,600</b>				<b>246,171,096</b>	<b>4,837,000</b>	<b>251,008,096</b>	
<b>University Reserves</b>									
Contribution from University Reserve							1,295,200	1,295,200	Use of one-time reserves to cover repayment of SB 84 loan for 2018/19
Contribution from University Reserve							924,218	924,218	Use of one-time reserves to cover Uses
<b>Subtotal</b>							<b>2,219,418</b>	<b>2,219,418</b>	
<b>Total Sources of Funds</b>	<b>447,843,556</b>	<b>28,843,600</b>	<b>(2,879,882)</b>		<b>8,736,433</b>	<b>482,543,707</b>	<b>7,056,418</b>	<b>489,600,125</b>	
<b>Summary of Uses</b>									
Division Totals	237,104,862		2,366,132	9,320,702	250,000	249,041,696	650,000	249,691,696	
Central University Expenses	202,075,136	5,332,600	1,987,667	4,532,553	0	213,927,956	7,724,851	221,652,807	One-time includes \$1.4M in benefits for Excess Enrollment
Excess Enrollment							3,182,008	3,182,008	Excess Enrollment costs for faculty salaries and O&E only
Other & Unallocated	10,697,299	18,477,750	(2,406,157)			26,768,892	(11,695,279)	15,073,613	
<b>Total Uses of Funds</b>	<b>449,877,298</b>	<b>23,810,350</b>	<b>1,947,642</b>	<b>13,853,255</b>	<b>250,000</b>	<b>489,738,544</b>	<b>(138,420)</b>	<b>489,600,125</b>	
<b>Net Balance</b>	<b>(2,033,742)</b>	<b>5,033,250</b>	<b>(4,827,524)</b>	<b>(13,853,255)</b>	<b>8,486,433</b>	<b>(7,194,837)</b>	<b>7,194,837</b>	<b>0</b>	<b>Using \$5M from New GF allocations from CSU to cover Uses</b>



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<b>USES OF FUNDS</b>									
<b>Academic Affairs</b>									
<b>Colleges</b>									
Mike Curb College of Arts, Media & Communication	19,627,380					19,627,380		19,627,380	
David Nazarian College of Business and Economics	14,628,748					14,628,748		14,628,748	
Michael D. Eisner College of Education	11,662,464					11,662,464		11,662,464	
Engineering & Computer Science	10,554,982					10,554,982		10,554,982	
Health and Human Development	18,318,619					18,318,619		18,318,619	
Humanities	18,392,392					18,392,392		18,392,392	
Science and Mathematics	20,790,840					20,790,840		20,790,840	
Social and Behavioral Sciences	19,437,715					19,437,715		19,437,715	
Academic First Year Experience	537,789					537,789		537,789	
<b>Total Instruction</b>	<b>133,950,929</b>		<b>0</b>		<b>0</b>	<b>133,950,929</b>		<b>133,950,929</b>	
<b>Academic Support Services</b>									
Library	8,905,331					8,905,331		8,905,331	
Educational Opportunity Program	3,456,183					3,456,183		3,456,183	
Admissions and Records	5,646,981					5,646,981		5,646,981	
Learning Resource Center	1,371,586					1,371,586		1,371,586	
Matador Achievement Center	568,117					568,117		568,117	
Community Engagement	170,202					170,202		170,202	
<b>Academic Support Services</b>	<b>20,118,400</b>		<b>0</b>		<b>0</b>	<b>20,118,400</b>		<b>20,118,400</b>	
Academic Affairs Administration	11,723,088					11,723,088		11,723,088	
Transfer from Other Division			185,412			185,412		185,412	Faculty Tech positions (3.0 FTES) moved from IT to AA
Transfer to Other Division			(407,967)					(407,967)	Universal Design Center moved to Information Technology
Incubator - Campus Contribution					250,000	250,000		250,000	Moved from Other University Expenses to Academic Affairs
Recurring Program Allocations				7,469,661		7,469,661		7,469,661	Funds sabbaticals, faculty start-up research equipment, faculty recruitment, new faculty reassigned time, and faculty sick leave
<b>Academic Affairs Central</b>	<b>11,723,088</b>		<b>(222,555)</b>	<b>7,469,661</b>	<b>250,000</b>	<b>19,220,194</b>		<b>19,220,194</b>	
<b>Subtotal</b>	<b>165,792,417</b>		<b>(222,555)</b>	<b>7,469,661</b>	<b>250,000</b>	<b>173,289,523</b>		<b>173,289,523</b>	
Grad Initiative 2025			1,306,760			1,306,760		1,306,760	12 new TTF hires from GI 2025 \$5.919M received in 2017/18
Grad Initiative 2025			375,690			375,690		375,690	4 new TTF hires from GI 2025 \$4.662M received in 2018/19
Audiology Program			119,410			119,410		119,410	Projected tuition fee revenue less financial aid @ 10%
Excess Enrollment							3,182,008	3,182,008	Projected amount based on annualized headcount after fall census
One-time transfers							650,000	650,000	
<b>Total Academic Affairs</b>	<b>165,792,417</b>		<b>1,579,305</b>	<b>7,469,661</b>	<b>250,000</b>	<b>175,091,383</b>	<b>3,832,008</b>	<b>178,923,391</b>	



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<b>Administration &amp; Finance</b>									
Budget Planning & Management	325,946		15,000	2,844		343,790		343,790	
Environmental Health and Safety	550,914			4,224		555,138		555,138	
Risk Management	175,199					175,199		175,199	
Facilities Planning	1,442,783			5,460		1,448,243		1,448,243	
Financial Services	3,690,283			105,957		3,796,240		3,796,240	
Human Resource Services	2,698,974			49,195		2,748,169		2,748,169	
Physical Plant Management	14,164,526			84,807		14,249,333		14,249,333	
Police Services	1,979,448			4,672		1,984,120		1,984,120	
Younes and Soraya Nazarian Center for the Performing Arts	2,360,258			224,140		2,584,398		2,584,398	
Office of the Vice President	619,864					619,864		619,864	
Division Contingency	246,154			250,000		496,154		496,154	
Office of the University Auditor	132,380					132,380		132,380	
<b>Total Administration &amp; Finance</b>	<b>28,386,729</b>		<b>15,000</b>	<b>731,299</b>	<b>0</b>	<b>29,133,028</b>	<b>0</b>	<b>29,133,028</b>	
<b>Equity &amp; Diversity</b>									
Operations	368,037			436,012		804,049		804,049	
<b>Total Equity &amp; Diversity</b>	<b>368,037</b>		<b>0</b>	<b>436,012</b>		<b>804,049</b>	<b>0</b>	<b>804,049</b>	
<b>Intercollegiate Athletics</b>									
Operations	5,373,931			97,262		5,471,193		5,471,193	
<b>Total Intercollegiate Athletics</b>	<b>5,373,931</b>		<b>0</b>	<b>97,262</b>		<b>5,471,193</b>	<b>0</b>	<b>5,471,193</b>	
<b>Information Technology</b>									
Operations	11,904,717			167,834		12,072,551	0	12,072,551	
Transfer from Other Division			407,967			407,967		407,967	Universal Design Center moved to Information Technology
Transfer to Other Division			(185,412)			(185,412)		(185,412)	Faculty Tech positions (3.0 FTES) transferred to Academic Affairs
<b>Total Information Technology</b>	<b>11,904,717</b>		<b>222,555</b>	<b>167,834</b>		<b>12,295,106</b>	<b>0</b>	<b>12,295,106</b>	
<b>President's Administrative Unit</b>									
President's Office	1,065,559			3,120		1,068,679		1,068,679	
<b>Total President's Administrative Unit</b>	<b>1,065,559</b>		<b>0</b>	<b>3,120</b>		<b>1,068,679</b>	<b>0</b>	<b>1,068,679</b>	



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<b>Student Affairs</b>									
Student Health Center	5,042,966		549,272	47,986		5,640,224		5,640,224	Campus base adjustment due to Health Services fee increase
Financial Aid	1,626,290			16,141		1,642,431		1,642,431	
Counseling Services	1,417,688			14,651		1,432,339		1,432,339	
Disability Resources & Educational Services	871,283			17,765		889,048		889,048	
National Center on Deafness	3,026,809			106,815		3,133,624		3,133,624	
The Career Center	834,633			15,652		850,285		850,285	
Office Student Involvement and Development	661,576			54,346		715,922		715,922	
International Exchange Student Center	555,023			45,510		600,533		600,533	
Student Outreach & Recruitment / Testing	1,799,237			31,450		1,830,687		1,830,687	
Office of the Vice President	1,104,894			5,159		1,110,053		1,110,053	
Student Affairs: Central Operations	969,085			2,628		971,713		971,713	
Student Affairs: Technology	191,112					191,112		191,112	
<b>Total Student Affairs</b>	<b>18,100,596</b>		<b>549,272</b>	<b>358,103</b>		<b>19,007,971</b>	<b>0</b>	<b>19,007,971</b>	
<b>University Advancement</b>									
Operations	6,112,877			57,411		6,170,288		6,170,288	
<b>Total University Advancement</b>	<b>6,112,877</b>		<b>0</b>	<b>57,411</b>		<b>6,170,288</b>	<b>0</b>	<b>6,170,288</b>	



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<b>Central University Expenses</b>									
Augmented Health Services	1,193,000					1,193,000		1,193,000	
Staff Benefits Pool	105,094,569	2,162,000	(15,000)	4,357,738		111,599,307		111,599,307	
Staff Benefits Pool - GI2025			550,926			550,926		550,926	12 new TTF hires from GI 2025 \$5.919M received in 2017/18
Staff Benefits Pool - GI2025			172,781			172,781		172,781	4 new TTF hires from GI 2025 \$4.662M received in 2018/19
Staff Benefits Pool - for Excess Enrollment							1,417,440	1,417,440	
State Staff Benefits Administration	120,000					120,000		120,000	
Utilities	8,535,048		682,970			9,218,018		9,218,018	
State University Grant (SUG)	61,056,200	3,170,600				64,226,800		64,226,800	
Graduate Business SUG	240,730					240,730		240,730	
EdDoc Financial Aid	68,890					68,890		68,890	
DPT Financial Aid	800,130					800,130		800,130	
EOP Grants	1,706,698					1,706,698		1,706,698	
Graduate Equity Fellowships	58,423					58,423		58,423	
Campus Quality Fee	9,094,080		(77,396)			9,016,684		9,016,684	
Postage	260,000					260,000		260,000	
Risk Pool Insurance Costs	6,335,796		616,786			6,952,582		6,952,582	
Space Rental	1,671,591		56,600			1,728,191		1,728,191	
Revenue Transaction Processing Charges	55,000					55,000		55,000	
KCSN Campus Contribution							250,000	250,000	One-time commitment from 2017/18 through 2020/21 (to UA)
CMS Pool	427,621					427,621		427,621	
Deferred Maintenance/Capital Projects	1,357,360					1,357,360		1,357,360	
Non-Designated Growth Funding				174,815		174,815		174,815	
Repayment for SB 84 Loan (2018/19 & 2019/20)							2,551,500	2,551,500	
Designated for University Priorities							3,505,911	3,505,911	Reduced to reflect the 2019/20 SB 84 loan payback
University Priorities	2,000,000					2,000,000		2,000,000	
Annual Operating Expense Reserves	2,000,000					2,000,000		2,000,000	
<b>Total Other University Expenses</b>	<b>202,075,136</b>	<b>5,332,600</b>	<b>1,987,667</b>	<b>4,532,553</b>	<b>0</b>	<b>213,927,956</b>	<b>7,724,851</b>	<b>221,652,807</b>	



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				Prior Year	Current Year				
<b>Other &amp; Unallocated</b>									
2019/20 Employee Compensation		10,896,000				10,896,000		10,896,000	Hold for distribution -- need data from HR
Unit 3 Exceptional Service Awards	108,000					108,000		108,000	Hold for distribution -- need data from Faculty Affairs
Unit 4 Bonus carry forward	33,145					33,145		33,145	Hold for distribution - need data from HR
Unit 4 Merit Bonus Pool	58,900					58,900		58,900	Hold for distribution - need data from HR
New Space	210,000					210,000		210,000	
Enrollment Growth (543 FTES from 2018/19)		3,857,750				3,857,750	(3,857,750)	0	
Average Unit Load Increase (\$2,931,000)									Using as a one-time source to achieve balanced budget
Retirement Above State Funding (\$1,444,000)									Using as a one-time source to achieve balanced budget
Graduation Initiative 2025 (2017/18) - To Division	1,306,760		(1,306,760)						
Graduation Initiative 2025 (2017/18) - To Benefit Pool	550,926		(550,926)						
Graduation Initiative 2025 (2018/19)	4,662,000		(548,471)			4,113,529	(4,113,529)	0	Use for one-time costs
Graduation Initiative 2025 (2019/20)		3,724,000				3,724,000	(3,724,000)	0	Use this one-time to cover one-time initiatives
Unallocated Perm Base	3,767,568					3,767,568		3,767,568	Distribute pro rata share to Divisions & Benefits Pool in 2019/20
Total Other & Unallocated	10,697,299	18,477,750	(2,406,157)		0	26,768,892	(11,695,279)	15,073,613	
<b>Total Uses of Funds</b>	<b>449,877,298</b>	<b>23,810,350</b>	<b>1,947,642</b>	<b>13,853,255</b>	<b>250,000</b>	<b>489,738,544</b>	<b>(138,420)</b>	<b>489,600,125</b>	

Approvals:

Chief Financial Officer \_\_\_\_\_  
Colin Donahue

University President \_\_\_\_\_  
Dianne F. Harrison, Ph.D.