

**2017-18  
UNIVERSITY GENERAL FUND OPERATING BUDGET**

	2016-17 ADJUSTED BASE BUDGET (1)	2017-18 BASE BUDGET		MARGINAL ENROLLMENT FUNDING ALLOCATIONS				2017-18 TOTAL AVAILABLE BUDGET
		Amount	Subtotal	PY Baseline Adjustments (2)	New Baseline Adjustments (3)	Excess Enrollment	One-time Initiatives	
<b>Academic Affairs</b>								
<b>Colleges</b>								
Mike Curb College of Arts, Media & Communication	\$ 17,361,416		\$ 17,361,416	\$ 203,020	\$ 99,311			\$ 17,663,746
David Nazarian College of Business and Economics	12,942,093		12,942,093	136,678	\$ 152,990			13,231,760
Michael D. Eisner College of Education	10,656,361		10,656,361	9,742	\$ 4,876			10,670,979
Engineering & Computer Science	9,564,127		9,564,127	191,790	\$ 145,386			9,901,303
Health and Human Development	15,515,135		15,515,135	541,630	\$ 52,069			16,108,833
Humanities	15,951,225		15,951,225	230,291	\$ 1,170			16,182,686
Science and Mathematics	18,051,031		18,051,031	567,296	\$ 32,376			18,650,704
Social and Behavioral Sciences	17,736,660		17,736,660	334,669	\$ 53,435			18,124,764
Developmental Mathematics	1,207,626		1,207,626					1,207,626
Developmental Writing	1,465,604		1,465,604					1,465,604
Academic First Year Experience	489,611		489,611					489,611
<b>Total Instruction</b>	\$ 120,940,889		\$ 120,940,889	\$ 2,215,115	\$ 541,611			\$ 123,697,615
<b>Academic Support Services</b>								
Library	8,185,801		8,185,801	32,825	7,362			8,225,988
Educational Opportunity Program	3,218,328		3,218,328	2,730				3,221,058
Admissions and Records	5,357,421		5,357,421					5,357,421
Learning Resource Center	1,156,932		1,156,932		3,020			1,159,952
Academic Services for Student Athletes	515,682		515,682	150,000	390			666,072
Center for Innovative/Engaged Learning Opp.	194,284		194,284					194,284
<b>Academic Support Services</b>	\$ 18,628,448		\$ 18,628,448	\$ 185,555	\$ 10,772			\$ 18,824,775
Academic Affairs Administration (4)	8,751,158		8,751,158	15,401	10,528			8,777,087
Grad Initiative 2025							5,919,000	5,919,000
<b>Baseline Adjustments Available for Funding Priorities (5)</b>	5,856,783		5,856,783	4,411,236		5,305,678	650,000	16,223,697
<b>Total Academic Affairs</b>	\$ 154,177,278		\$ 154,177,278	\$ 6,827,307	\$ 562,911	\$ 5,305,678	\$ 6,569,000	\$ 173,442,174

- (1) Refer to General Fund Allocation Adjustments to Base spreadsheet
- (2) Includes funding for 544 resident FTES in 2015/16 and 352 resident FTES in 2016/17 and other funded items
- (3) Includes funding for 100 resident FTES
- (4) Includes Central Operations, Office of the Provost, Undergraduate Studies, Research & Graduate Studies, Academic Resources & Planning, Institutional Research, Faculty Affairs, Universal Design Center, Institute for Community Health and Wellbeing, Institute for Sustainability, and Matador Emerging Technology and Arts Lab
- (5) Baseline adjustments available for funding priorities includes central obligations and recurring commitments; Excess enrollment funding is reconciled each term and transferred to units.

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		Amount	Subtotal	PY Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives	
<b>Administration &amp; Finance</b>								
Budget Planning & Management	311,346		311,346	2,844				314,190
Equity and Diversity	354,024		354,024	436,012				790,036
Environmental Health and Safety/Risk Mgt.	537,198		537,198	4,224				541,422
Risk Management	156,476		156,476					156,476
Facilities Planning	1,261,667		1,261,667	1,560	3,900			1,267,127
Financial Services (1)	3,467,689		3,467,689	103,974	1,495			3,573,158
Human Resource Services	2,558,513		2,558,513	48,317	293			2,607,123
Physical Plant Management	13,561,262		13,561,262	81,835				13,643,097
Police Services	2,164,369		2,164,369	251,162				2,415,531
Younes and Soraya Nazarian Center for the Performing Arts	2,235,590		2,235,590	210,641	7,244			2,453,475
Office of the Vice President	598,504		598,504					598,504
Central Operations	332,054		332,054					332,054
Office of the University Auditor	129,621		129,621					129,621
<b>Total Administration &amp; Finance</b>	<b>\$ 27,668,313</b>		<b>\$ 27,668,313</b>	<b>\$ 1,140,569</b>	<b>\$ 12,931</b>			<b>\$ 28,821,813</b>

(1) Includes Accounts Payable/Receivable/Travel; Accounting & Reporting; GAAP & Fund Accounting; Financial Resources & Operations; Financial Systems and Technical Support; Purchasing & Contract Administration; Student Financial & Tax Services; and University Cash Services

	2016-17 ADJUSTED BASE BUDGET	2017-18 BASE BUDGET		MARGINAL ENROLLMENT FUNDING ALLOCATIONS				2017-18 TOTAL AVAILABLE BUDGET
		Amount	Subtotal	PY Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives	
<b>Intercollegiate Athletics</b>								
Operations	\$ 5,218,512		\$ 5,218,512	\$ 51,063	\$ 22,945			\$ 5,292,520
<b>Total Intercollegiate Athletics</b>	<b>\$ 5,218,512</b>		<b>\$ 5,218,512</b>	<b>\$ 51,063</b>	<b>\$ 22,945</b>			<b>\$ 5,292,520</b>

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<b>Information Technology</b>								
Operations	\$ 11,456,866		\$ 11,456,866	\$ 134,099	\$ 17,355			\$ 11,608,320
<b>Total Information Technology</b>	<b>\$ 11,456,866</b>		<b>\$ 11,456,866</b>	<b>\$ 134,099</b>	<b>\$ 17,355</b>			<b>\$ 11,608,320</b>

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<b>President's Administrative Unit</b>								
President's Office	\$ 1,004,584		\$ 1,004,584	\$ 1,755	\$ 975			\$ 1,007,314
<b>Total President's Administrative Unit</b>	<b>\$ 1,004,584</b>		<b>\$ 1,004,584</b>	<b>\$ 1,755</b>	<b>\$ 975</b>			<b>\$ 1,007,314</b>

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		Amount	Subtotal	PY Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives		
<b>Student Affairs</b>									
Student Health Center	\$ 4,665,212		\$ 4,665,212	\$ 47,986					\$ 4,713,198
Financial Aid	1,461,130		1,461,130	15,946					1,477,076
Counseling and Testing	1,184,796		1,184,796	14,652					1,199,448
Disabled Student Services	777,612		777,612	13,377	2,048				793,037
National Center on Deafness	2,802,422		2,802,422	106,035					2,908,457
Career Center	725,813		725,813	15,652					741,465
Student Involvement and Development	611,883		611,883	50,154	4,192				666,229
International Programs	566,618		566,618	42,390	1,170				610,178
Outreach and Recruitment	1,617,335		1,617,335	17,994	8,970				1,644,299
Office of the Vice President	1,019,542		1,019,542	5,160					1,024,702
Student Affairs: Central Operations (1)	1,494,965		1,494,965	2,628					1,497,593
Student Affairs: Technology	179,880		179,880						179,880
<b>Total Student Affairs</b>	<b>\$ 17,107,208</b>		<b>\$ 17,107,208</b>	<b>\$ 331,973</b>	<b>\$ 16,380</b>				<b>\$ 17,455,561</b>

(1) Children's Center, Orientation, Honors Convocation, Graduate Assistant Program, and General Operations & Other Student Support

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		Amount	Subtotal	PY Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives		
<b>University Advancement</b>									
Operations	\$ 5,502,875		\$ 5,502,875	\$ 23,871	\$ 17,940				\$ 5,544,686
<b>Total University Advancement</b>	<b>\$ 5,502,875</b>		<b>\$ 5,502,875</b>	<b>\$ 23,871</b>	<b>\$ 17,940</b>				<b>\$ 5,544,686</b>

	2016-17 ADJUSTED BASE BUDGET	2017-18 BASE BUDGET		MARGINAL ENROLLMENT FUNDING ALLOCATIONS					2017-18 TOTAL AVAILABLE BUDGET
		Amount	Subtotal	PY Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives		
<b>Total Divisions</b>	<b>\$ 222,135,636</b>		<b>\$ 222,135,636</b>	<b>\$ 8,510,637</b>	<b>\$ 651,437</b>	<b>\$ 5,305,678</b>	<b>\$ 6,569,000</b>		<b>\$ 243,172,389</b>

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		Amount		PY Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives	
<b>Other University Expenses</b>								
Augmented Health Services	\$ 1,193,000		\$ 1,193,000					\$ 1,193,000
Staff Benefits Pool	92,683,266	3,079,865 (1)	95,763,131	3,928,348 (2)	388,665 (2)	2,149,180 (3)		102,229,322
State staff benefits administration	120,000		120,000					120,000
Utilities: General	8,202,919	203,262 (4)	8,406,181					8,406,181
State University Grant (SUG)	55,417,800	3,408,000 (5)	58,825,800					58,825,800
Graduate Business SUG	165,000		165,000					165,000
EdD Financial Aid	88,018		88,018					88,018
DPT Financial Aid	698,605		698,605					698,605
EOP Grants	1,706,698		1,706,698					1,706,698
Graduate Equity Fellowships	58,423		58,423					58,423
Campus Quality Fee	9,127,920	(75,000) (6)	9,052,920					9,052,920
Postage	260,000		260,000					260,000
Risk Pool Insurance Costs	5,168,290	947,380 (7)	6,115,670					6,115,670
Space Rental	1,679,491	(76,462) (8)	1,603,029					1,603,029
Revenue Transaction Processing Charges	80,000		80,000					80,000
Campus Commitment for Incubator				500,000				500,000
KCSN Commitment							250,000	250,000
CMS Pool	427,621		427,621					427,621
Deferred Maintenance/Capital Projects	1,331,360	26,000	1,357,360					1,357,360
President's Priorities	2,000,000		2,000,000					2,000,000
University Operational Reserve	2,000,000		2,000,000					2,000,000
<b>Total Other University Expenses</b>	<b>\$ 182,408,411</b>	<b>\$ 7,513,045</b>	<b>\$ 189,921,456</b>	<b>\$ 4,428,348</b>	<b>\$ 388,665</b>	<b>\$ 2,149,180</b>	<b>\$ 250,000</b>	<b>\$ 197,137,649</b>

- (1) Includes Retirement (\$2,689,000) and Health Benefits (\$238,000) adjustments included in Chancellor's Office Coded Budget Memo (B2017-05) & \$152,865
- (2) Central benefits pool adjustment to cover benefits associated with positions for new enrollment (hiring of faculty for additional FTES enrollment for 2015/16, 2016/17, & 2017/18) and benefits associated with recurring positions in various areas
- (3) Associated benefits for lecturers to cover excess enrollment
- (4) Projected increase in utilities costs (refer to Utilities spreadsheet)
- (5) Adjustment for State University Grant (SUG) in Chancellor's Office coded budget memo
- (6) Projected decrease for Campus Quality Fee revenue based on enrollment projection
- (7) Projected increase for risk pool due to increases driven by rise in loss history in Worker's Comp, liability & UI insurance (refer to Risk Pool spreadsheet)
- (8) Decrease in space rental costs due to changes with the Bookstore Annex (refer to Space Rental spreadsheet)

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		Amount	Subtotal	Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives	
<b>Other &amp; Unallocated</b>								
2017/18 Employee Compensation		\$ 10,806,000	\$ 10,806,000			\$ (1,823,576)		\$ 8,982,424
Graduation Initiative 2025		5,919,000	5,919,000				(5,919,000)	0
Unit 3 Exceptional Service Awards	108,000		108,000					108,000
Unit 4 Bonus carry forward	33,145		33,145					33,145
Unit 4 Merit Bonus Pool	58,900		58,900					58,900
Minimum wage increase annualized				244,955				244,955
Unallocated Perm Base	5,681,471	(1,074,180)	4,607,291			(4,607,291)		0
Unallocated Salaries & benefits					174,815 (1)			174,815
Unallocated student success (2015/16)	316,913		316,913					316,913
<b>Total Currently Unallocated</b>	<b>\$ 6,198,429</b>	<b>\$ 15,650,820</b>	<b>\$ 21,849,249</b>	<b>\$ 244,955</b>	<b>\$ 174,815</b>	<b>\$ (6,430,867)</b>	<b>\$ (5,919,000)</b>	<b>\$ 9,919,152</b>

<b>Adjusted Expenditure Budget</b>	<b>\$ 410,742,475</b>	<b>\$ 23,163,865</b>	<b>\$ 433,906,340</b>	<b>\$ 13,183,940</b>	<b>\$ 1,214,917</b>	<b>\$ 1,023,991</b>	<b>\$ 900,000</b>	<b>\$ 450,229,188</b>
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		Amount	Subtotal	Baseline Adjustments	New Baseline Adjustments	Excess Enrollment	One-time Initiatives	
<b>Sources of Funds</b>								
Tuition Fee Revenue	\$ 184,899,395	\$ 10,127,000	\$ 195,026,395	\$ 12,649,306 (2)	\$ 211,437	\$ 3,288,516 (3)	\$ 900,000	\$ 212,075,654
Non-Resident Tuition Fee Revenue	23,400,000	(754,761)	22,645,239			(2,264,524) (4)		20,380,715
Graduate Business Fee Revenue	500,000		500,000					500,000
Ed Doc Fee Revenue	880,164	(217,626)	662,538					662,538
DPT Fee Revenue	2,097,900	160,252	2,258,152					2,258,152
Application Fees	1,600,000	(100,000)	1,500,000					1,500,000
Student Health Fee	4,824,000		4,824,000					4,824,000
Augmented Health Services (5)	1,193,000		1,193,000					1,193,000
Campus Quality Fee	9,127,920	(75,000)	9,052,920					9,052,920
Other Revenues (6)	670,000		670,000					670,000
<b>Subtotal</b>	<b>\$ 229,192,379</b>	<b>\$ 9,139,865</b>	<b>\$ 238,332,244</b>	<b>\$ 12,649,306</b>	<b>\$ 211,437</b>	<b>\$ 1,023,992</b>	<b>\$ 900,000</b>	<b>\$ 253,116,979</b>
State General Fund Appropriation	181,550,096	14,024,000	195,574,096					195,574,096
Campus Reserves				534,634	1,003,480			1,538,114
<b>Total Sources of Funds</b>	<b>\$ 410,742,475</b>	<b>\$ 23,163,865</b>	<b>\$ 433,906,340</b>	<b>\$ 13,183,940</b>	<b>\$ 1,214,917</b>	<b>\$ 1,023,991</b>	<b>\$ 900,000</b>	<b>\$ 450,229,188</b>

- (1) Use of funds still undetermined
- (2) Revenue for recurring commitments
- (3) Excess enrollment funding allocated one-time
- (4) Drop of 200 non-resident FTES (drop from planned FTES of 2,000 to 1,800)
- (5) Augmented Health Services - pay for services at Health Center, e.g., chiropractic, acupuncture, dental
- (6) Other revenues: Transcript fees; Late reg fees; Orientation fee; and Misc revenues

**NOTE: May need \$4M in unallocated permanent base funding for compensation increases**