

# CALIFORNIA STATE UNIVERSITY, NORTHRIDGE EDUCATIONAL RESOURCES COMMITTEE

MINUTES OF MEETING 02-09-2016 APPROVED BY COMMITTEE 03-08-2016  
Sub. To Exec. Comm. \_\_\_\_\_ Approved by Exec. Comm. \_\_\_\_\_  
Sub. To Acad. Senate \_\_\_\_\_ Approved by Acad. Senate \_\_\_\_\_  
POLICY ITEMS \_\_\_\_\_

## Members Present:

Nazaret Dermendjian (Chair), Michael Hoggan, Greg Knotts, Amalie Orme, Jean Porter (recording), Jerald Schutte, Diane Stephens (Executive Secretary), Bruce Zucker

## Members Absent:

Damien Christian, Barbara Gross, Karen Kochis-Jennings, Setareh Torabian-Riasati

## Guests:

Colin Donahue, Eleanor Jones, Edith Winterhalter

### 1. Call to Order

The meeting was called to order at 2:07 p.m.

### 2. Approval of the Agenda

The agenda was approved.

### 3. Approval of the Minutes from December 8, 2015

The minutes of the December 8, 2015 meeting were approved.

### 4. Chair's Report

Dermendjian welcomed Orme and introductions were made.

Dermendjian reported that last week at the joint ERC/ATC meeting Schutte gave a presentation titled Disruptive Innovation. This presentation has been uploaded to myCSUNbox.

Dermendjian stated there is no Senate report as the Faculty Senate meeting will be held on February 18, 2016. He advised that he was asked to be on a Learning Management System committee and will report next month on this committee.

## **5. Executive Secretary's Report**

Stephens reported on the following:

1. All but two colleges exceeded Spring 2016 FTES targets. We are likely to be 11% over the campus target from the Chancellor's office.
2. Chancellor Tim White and Vice Chancellor for Academic and Student Affairs Loren Blanchard visited campus on Friday, January 29, 2016. Among their stops in Academic Affairs were visits to CECS and META+Lab.
3. Facilities:
  - a. Projectors have been ordered for about half of all the open lecture rooms.
  - b. The Tseng College of Extended Learning building construction is on schedule.
  - c. Projects in multiple areas in Academic Affairs are moving forward; Physics Lab, faculty offices in Kinesiology, build out on Reseda Blvd. for CARE, etc.
4. Mid-year budget review meetings with the colleges and major units are ongoing. These meetings familiarize the Provost with the operations and issues of the areas. All colleges are doing well financially.

## **6. Budget Presentation – Colin Donahue and Edith Winterhalter**

Donahue presented a slightly revised 2015/16 campus budget review and 2016/17 CSU support budget update. Stephens noted that the Powerpoint presentation is uploaded in myCSUNbox. Donahue advised the official 2015/16 General Fund base budget is \$390.7M but the actual budget is projected to be \$419.5M due to the excess enrollment fee revenue. He described the sources of revenue and showed the fund distribution by division. He explained that \$56M of the \$391M base budget is allocated to tuition fee discounts known as State University Grant (SUG) and that 30% of our students receive full tuition waivers. Donahue provided the \$12.4M state appropriation breakdown, listed the 2015/16 major budget commitments, and the 2015/16 campus priority allocations.

Donahue discussed resident enrollment targets as they relate to the Chancellor's Office (C.O.) target FTES and actual/projected FTES. The goal is to reduce CSUN's projected FTES while increasing the C.O. target FTES so that by 2019/20 the numbers are within 3% of each other. CSUN's FTES is currently 12% over the C.O. target. Discussion ensued regarding enrollment concerns.

Donahue provided information on funds received from auxiliary and enterprise operations, the CSU 2016/17 preliminary budget request, the Governor's January 2016 budget proposal summary and the \$35M deferred maintenance allocation.

## **7. Academic Affairs Budget – Diane Stephens and Eleanor Jones**

Stephens and Jones presented an Academic Affairs budget overview including General Fund allocation and expenditures, Extended Learning (ExL) revenue by college, faculty attrition and budget, FTES growth funding, and managing part-time lecturer expenditures. Stephens explained that the Academic Affairs budget is about 70% of the University's General Fund base budget allocation and that 75% of the Academic Affairs General Fund allocation goes toward instruction. Salaries and benefits constitute 89% of the total General Fund expenditures of the Division. There are two types of revenue from ExL; MOUs and Cohort Programs. The 2015/16 revenue from Extended Learning was slightly over \$7M.

Stephens explained in detail how faculty attrition affects budget and the model used for the distribution of faculty attrition salary dollars. She emphasized that faculty attrition salary savings are being used for self-funding faculty and staff promotions which reduces the funds available for faculty hiring. Discussion ensued regarding faculty attrition and tenure-track hiring.

Jones described the three parts to FTES growth funding.

1. Approved FTES resident target from CSU.
2. Increase in planned FTES internal target over CSU target.
3. Funding for actual enrolled FTES over internal target.

She noted that funding sources for tenure-track faculty positions is a combination of internal Academic Affairs salary savings from attrition, funded enrollment growth, and University initiatives. She also discussed managing part-time lecturer costs and explained that the colleges that managed faculty released time, section sizes, schedules, and cost of lecturers at time of hire, were more financially sound.

## **8. Technology as Disruptive Innovation in Higher Education – Jerald Schutte**

Schutte provided a short summary of the issue of technology as disruptive innovation in higher education. He advised that there currently are economic constraints occurring in the CSU that are driving an external set of forces that are disproportionately accelerating the pace of technology in higher education. He distributed an outline of the February 5, 2015 ERC/ATC discussion on this issue. He advised that the CSU is experiencing the “perfect storm;” enrollment continues to increase, state funding continues to decrease, tenure density is decreasing and the capitol budget was rolled into the general budget. In looking for ways to do more with less the legislature has focused on technology. Discussion ensued on this topic (Attachment).

## **9. Adjournment**

The meeting was adjourned at 4:02 p.m.

### **Notes:**

The next ERC meeting will be on Tuesday, March 8 from 2:00 – 4:00 p.m. in UN 211.

***THERE WERE NO POLICY RECOMMENDATIONS DISCUSSED AT THIS MEETING.***