

CALIFORNIA STATE UNIVERSITY, NORTHRIDGE

EDUCATIONAL RESOURCES COMMITTEE

MINUTES OF MEETING 02-13-2018 APPROVED BY COMMITTEE 03-13-2018
Sub. To Exec. Comm. _____ Approved by Exec. Comm. _____
Sub. To Acad. Senate _____ Approved by Acad. Senate _____
POLICY ITEMS _____

Members Present:

Lindsay Brown, Nazaret Dermendjian, Michael Hoggan, Greg Knotts, Linda Noblejas (recording), Amalie Orme, Jerald Schutte, Sally Spencer, Diane Stephens, Setareh Torabian-Riasati, Yarma Velazquez-Vargas

Member Excused:

Dianne Bartlow

1. Call to Order

The meeting was called to order at 2:05 p.m.

2. Approval of the Agenda

The agenda was approved with the addition of the CSU Academic Senate Report from January 25-26, 2018.

3. Approval of the Minutes from November 14, 2017

The minutes of the November 14, 2017 meeting were approved.

4. Chair's Report

Dermendjian reported that he attended the UPBG meeting last Friday. The CSU has requested \$263M additional funding but the Governor's budget only showed \$93M proposal for additional funding. There is a \$171M shortfall. However, if you take the \$171M and deduct the \$75M for GI2025, the \$20M for student enrollment growth funds, the \$15M infrastructure needs, it will bring to the fixed cost of \$61M deficit. The money needed to pay for the faculty and staff salary increases and benefits are not covered.

On the campus level, there is an increase in average unit load (AUL) due to the efforts of having our students graduate sooner within either four years or six years. When our students have higher AUL, the student fees for resident students stay the same since the campus has only two kinds of pay structure, less than six units or six units and more. The student fee portion stays the same while the average unit load increases. Colleges are

funded on FTES and we are getting less or similar headcounts and higher FTES. The colleges and departments have to provide more courses without the additional budget from the university. He showed a picture of the slide that he took at the UPBG that shows how the AUL increase versus Headcount works. Stephens added that the chart shown is linear and that the campus is already exceeding the AUL in the slide.

Dermendjian continued that with increasing AUL, projection-wise, for this academic year, the expenditures were \$450M and the revenues for everything were \$449M. For the next year, the expenditures are projected at \$466M and the revenues at \$455M and so on and so forth. There will be a tipping point, a point of no return where there is no way to recuperate. He asked that question at UPBG. He also mentioned the issue coming up to increase the Student Faculty Ratio (SFR) so that the same class can be covered and AUL can be increased. There is also a reduction in non-resident and international students, a national trend, and that will affect the university.

5. Executive Secretary's Report

Stephens added that the \$61M system-wide shortfall that Dermendjian mentioned will happen if there is no fee increase. The fee increase will be on the agenda for discussion at the Board of Trustees meeting. She stated that there are options for breathing room for planning depending on what happens with the budget. Academic Affairs is in the middle of mid-year budget reviews with each college as we contemplate budget issues. It is not the time to panic but a time to recognize that there are difficulties ahead. We need to be careful in our messaging because we want to make sure that we are conservative and to be thoughtful and strategic in our planning.

Stephens reported that Lilac Hall (Research Building I) is open for business but it is a locked space. There were some delays due to the weather last year and the long lead-time items. There will be more construction for the research lab for an experimental chemist as well as the hiring of the Health Disparities Cluster faculty who will have offices and labs there.

Stephens also talked about schedule effectiveness related to student success. There are some new dashboard tools available for department chairs and others to use. They are also slowly working on schedule software integration with our student system. She added that there will be a workshop session for deans, associate deans, MARs, etc. in March on data tools for student-centered course scheduling. She also mentioned about the room reservation software that is still not fully integrated with PeopleSoft that will allow for room and building optimization. IT is working with the vendor on this but it has been a slow process.

She mentioned that her department, Academic Resources and Planning is going through some changes with retirements, etc. They are planning a reorganization to ensure that they continue to meet the needs of the colleges and departments as the university moves forward with the Matador Rising efforts. They are hoping to build capacity to support

schedule effectiveness. Discussion followed on room optimization, financial aid for the summer, summer classes able to help with the deficit, etc.

6. CSU Academic Senate Report – Jerald Schutte

Schutte reported that the Tenure Density Report has been finished and has been handed to the Chancellor. It will be released next week. There was some controversy on the faculty side because the CFA wanted to include goals set but it was not part of the Chancellor's charge. The CFA did not sign it so they are issuing a parallel report that discusses goals and how they can be achieved. The other issue is on the faculty governance related to the Executive Orders 1100 and 1110. All 23 campuses passed resolutions, with variation of themes. Our campus voted not to be on it at all. Fourteen campuses have been given extensions on implementation of EO 1100 and 1110. Our campus has a committee on General Education that has broadly based representatives on all disciplines to write the GE curriculum and make recommendations to both the President and the Faculty Senate.

7. Facilities Projects Update – Catherine Kniazewycz, Director of Design & Construction

Kniazewycz gave an update on where the campus is on capital projects.

- a. The G6 parking lot is in design and will be submitted to the Chancellor's Office for approval. There are new rules on parking garages and this project may no longer go to the Board of Trustees but we still need to submit to the Chancellor.
- b. Hotel Project – the developer is finalizing the financing aspects of this public-private partnership (P3) project. They are projecting that once design is completed, the hotel will be finished in about two years. The developer, Wynn, will design, build, and operate the hotel, but will not operate the restaurant.
- c. Plummer/Darby Traffic Light – A major capital project will install a light at the intersection of Plummer Street and Darby Avenue. As soon as approval from the LA Department of Transportation is received, the lanes will be striped. It will have a dedicated left turn only lane at that corner.
- d. Matador Bookstore is in design stage. It will be a nice working space and will bring daylight in the hallways.
- e. Hot Water Issue – Phase 1 is getting close to completion. Phases Two and Three are funded and they will be having a bid walk soon.
- f. Green House in Botanical Gardens – It is in the design stage.
- g. Jacaranda Second Floor Renovation is also in the design stage.
- h. Women's and Men's Soccer Room – they are renovating those rooms for visiting teams to have better lockers to use.
- i. Housing – they have a list of projects for the summer that includes painting, fire alarm update, carpet replacement, etc.
- j. Lilac Hall – The chemistry lab is in plan check. It is going in the southwest corner of the building. There will also be a wet lab and a laser table in that area.
- k. Live Oak Chemistry Lab is in early design for the water cluster facility.

- l. Central Plant Piping is in Phase One and Two.
- m. Baseball Field – it will be completed in six months.
- n. B5 Surface Lot – It is almost done. They did the work during summer break and did some striping on the east side of the lot.

Discussion followed with questions on funding for the Green House, Matador Event Center, etc.

Adjournment

The meeting was adjourned at 3:45 p.m.

Notes:

The next ERC meeting will be on Tuesday, March 13, 2018 from 2:00 – 4:00 p.m. in UN 211

THERE WERE NO POLICY RECOMMENDATIONS FOR SENATE CONSIDERATION PUT FORTH AT THIS MEETING.