

## STATISTICAL PROCESS CONTROL

# *Control Charts*

*Yield information leading to decisions, such as*

- **Make-or-buy**
- **Plant improvements**
- **Process improvements**
- **Contractual agreements with suppliers**

***Quality-related methods and philosophies include:***

**Reliability analysis**

**Maintainability analysis**

**Design of Experiments**

**Acceptance sampling models**

**Total Quality Management**

**Pareto diagrams**

**Fishbone (cause/effect) diagrams**

**Taguchi methods**

**Deming's 14 Points**

**Control charting**

**General statistical methods**

**Process centering**

## *Control Charts*

- *Chance* causes
  - = **inherent variability**
  - ⇒ **stable system**
  
- *Assignable* causes
  - = **process problems**
  - ⇒ **out-of-control system**

### ***OBJECTIVE:***

**reduction of process variability  
resulting from assignable causes**

## *Control Charts*

*Essence* of control charting is:

- **Establishing Confidence Intervals**
- **Selecting samples and determining their positions within those intervals**
- **Identifying patterns that suggest the process may be out of control**
- **Using the patterns to assist in determining assignable causes**

## ***Many Types of Control Charts***

**(e.g., Variables, Fraction Defective, Defects per Unit)**

### **~ Variables Control Charts ~**

- rational (measurement) data
- means, ranges, variances
- Gaussian (i.e., Normal) distribution assumptions
- parameters (e.g.,  $\mu$ ,  $\sigma$ ) can be estimated
- $3\sigma$  control limits (i.e., 99% confidence interval)

***We consider only the variables control charts  
for means and ranges***

# Variable Control Charts

## Tabled Values for 3 $\sigma$ Control Limits

Factor for Control Limits							
n*	$\bar{X}$ Chart			R Chart		S Chart	
	A <sub>1</sub>	A <sub>2</sub>	d <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	c <sub>4</sub>	n
2	3.760	1.880	1.128	0	3.267	0.7979	2
3	2.394	1.023	1.693	0	2.575	0.8862	3
4	1.880	.729	2.059	0	2.282	0.9213	4
5	1.596	.577	2.326	0	2.115	0.9400	5
6	1.410	.483	2.534	0	2.004	0.9515	6
7	1.277	.419	2.704	.076	1.924	0.9594	7
8	1.175	.373	2.847	.136	1.864	0.9650	8
9	1.094	.337	2.970	.184	1.816	0.9693	9
10	1.028	.308	3.078	.223	1.777	0.9727	10
11	.973	.285	3.173	.256	1.744	0.9754	11
12	.925	.266	3.258	.284	1.716	0.9776	12
13	.884	.249	3.336	.308	1.692	0.9794	13
14	.848	.235	3.407	.329	1.671	0.9810	14
15	.816	.223	3.472	.348	1.652	0.9823	15
16	.788	.212	3.532	.364	1.636	0.9835	16
17	.762	.203	3.588	.379	1.621	0.9845	17
18	.738	.194	3.640	.392	1.608	0.9854	18
19	.717	.187	3.689	.404	1.596	0.9862	19
20	.697	.180	3.735	.414	1.586	0.9869	20
21	.679	.173	3.778	.425	1.575	0.9876	21
22	.662	.167	3.819	.434	1.566	0.9882	22
23	.647	.162	3.858	.443	1.557	0.9887	23
24	.632	.157	3.895	.452	1.548	0.9892	24
25	.619	.153	3.931	.459	1.541	0.9896	25

\*n > 25: A<sub>1</sub> = 3/√n where n = number of observations in sample.

# Control Chart for Ranges

## $\bar{R}$ Chart

### for process variability control

1. Select  $m$  samples, each of size  $n$
2. Determine the range,  $R_i$ , of each of  $m$  samples

3. Determine average range,

$$\bar{R} = \frac{1}{m} \sum_{i=1}^m R_i$$

4. Determine  $D_3$  and  $D_4$  from tabled values

$$5. \text{ Now } UCL = D_4 \bar{R} \quad \text{upper control limit}$$

$$CL = \bar{R} \quad \text{center line}$$

$$LCL = D_3 \bar{R} \quad \text{lower control limit}$$

6. Delete assignable outliers and recompute limits

# $\bar{R}$ Chart - Example

Subgroup Number	Date	Time	Measurements				Average $\bar{X}$	Range $\bar{R}$	Comments
			$X_1$	$X_2$	$X_3$	$X_4$			
1	12/23	8:50	35	40	32	33	6.35	0.08	
2		11:30	46	37	36	41	6.40	0.10	
3		1:45	34	40	34	36	6.36	0.06	
4		3:45	69	64	68	59	6.65	0.10	New, temporary operator
5		4:20	38	34	44	40	6.39	0.10	
6	12/27	8:35	42	41	43	34	6.40	0.09	
7		9:00	44	41	41	46	6.43	0.05	
8		9:40	33	41	38	36	6.37	0.08	
9		1:30	48	52	49	51	6.50	0.04	
10		2:50	47	43	36	42	6.42	0.11	
11	12/28	8:30	38	41	39	38	6.39	0.03	
12		1:35	37	37	41	37	6.38	0.04	
13		2:25	40	38	47	35	6.40	0.12	
14		2:35	38	39	45	42	6.41	0.07	
15		3:55	50	42	43	45	6.45	0.08	
16	12/29	8:25	33	35	29	39	6.34	0.10	
17		9:25	41	40	29	34	6.36	0.12	
18		11:00	38	44	28	58	6.42	0.30	Damaged oil line
19		2:35	33	32	37	38	6.35	0.06	
20		3:15	56	55	45	48	6.51	0.11	Bad material
21	12/30	9:35	38	40	45	37	6.40	0.08	
22		10:20	39	42	35	40	6.39	0.07	
23		11:35	42	39	39	36	6.39	0.06	
24		2:00	43	36	35	38	6.38	0.08	
25		4:25	39	38	43	44	6.41	0.06	
Sum						160.25	2.19		

Data Set -

$$m = \# \text{ samples (subgroups)} = 25$$

$$n = \# \text{ items / subgroup} = 4$$

$$\Sigma R_i = 2.19$$

Note assignable cause comments for subgroups 4, 18 and 20

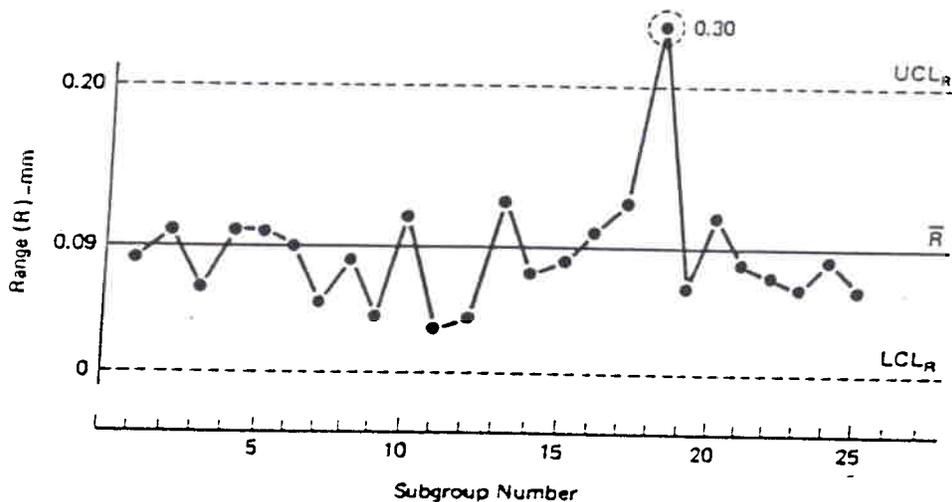
# $\bar{R}$ Chart - Example

362SPC-9 ✓

$$n=4 \quad m=25 \quad \sum R_i = 2.19$$

average range,  $\bar{R} = 2.19/25 = 0.09$   
from tabled values for  $n=4$ ,  
 $D_3 = 0 \quad D_4 = 2.282$

$$\begin{aligned} UCL &= D_4 \bar{R} = (2.282)(0.09) = 0.20 \\ CL &= \bar{R} = 0.09 \\ LCL &= D_3 \bar{R} = (0)(0.09) = 0 \end{aligned}$$



Note outlier:  $R_{18} = 0.30$ , damaged oil line

Delete assignable outlier  $R_{18}$ , so  $\bar{R} = 0.079$

$$\begin{aligned} UCL &= D_4 \bar{R} = (2.282)(0.079) = 0.18 \\ CL &= \bar{R} = 0.079 \\ LCL &= D_3 \bar{R} = (0)(0.079) = 0 \end{aligned}$$

# Control Chart for Means

362SPC-10 ✓

## $\bar{X}$ Chart

### for average quality control

1. Select  $m$  samples, each of size  $n$ .
2. Determine the mean,  $\bar{x}_i = \frac{1}{n} \sum_{i=1}^n x_i$ , of each sample
3. Determine the grand mean,  $\bar{\bar{x}} = \frac{1}{m} \sum_{i=1}^m \bar{x}_i$ , to estimate  $\mu$
4. Determine range,  $R_i$ , of each of  $m$  samples
5. Determine average range,  $\bar{R} = \frac{1}{m} \sum_{i=1}^m R_i$
6. Determine  $A_2 (= 3/d_2\sqrt{n})$ ;  $A_2$  and  $d_2$  in Table(5)
7. Now:  
$$UCL = \bar{\bar{x}} + A_2 \bar{R}$$
$$CL = \bar{\bar{x}}$$
$$LCL = \bar{\bar{x}} - A_2 \bar{R}$$
8. If outliers are assignable, delete values and recompute limits

# $\bar{X}$ Chart - Example

362SPC-11 ✓

Subgroup Number	Date	Time	Measurements				Average $\bar{X}$	Range $R$	Comments
			$X_1$	$X_2$	$X_3$	$X_4$			
1	12/23	8:50	35	40	32	33	6.35	0.08	
2		11:30	46	37	36	41	6.40	0.10	
3		1:45	34	40	34	36	6.36	0.06	
4		3:45	69	64	68	59	6.65	0.10	New, temporary operator
5		4:20	38	34	44	40	6.39	0.10	
6	12/27	8:35	42	41	43	34	6.40	0.09	
7		9:00	44	41	41	46	6.43	0.05	
8		9:40	33	41	38	36	6.37	0.08	
9		1:30	48	52	49	51	6.50	0.04	
10		2:50	47	43	36	42	6.42	0.11	
11	12/28	8:30	38	41	39	38	6.39	0.03	
12		1:35	37	37	41	37	6.38	0.04	
13		2:25	40	38	47	35	6.40	0.12	
14		2:35	38	39	45	42	6.41	0.07	
15		3:55	50	42	43	45	6.45	0.08	
16	12/29	8:25	33	35	29	39	6.34	0.10	
17		9:25	41	40	29	34	6.36	0.12	
18		11:00	38	44	28	58	6.42	0.30	Damaged oil line
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20		3:15	56	55	45	48	6.51	0.11	Bad material
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23		11:35	42	39	39	36	6.39	0.06	
24		2:00	43	36	35	38	6.38	0.08	
25		4:25	39	38	43	44	6.41	0.06	
Sum						160.25	2.19		

$$n = 25 \quad \Sigma \bar{x}_i = 160.25 \quad \Sigma R_i = 2.19$$

$$\text{grand mean, } \bar{\bar{x}} = 160.25/25 = 6.41$$

$$\text{average range, } \bar{R} = 2.19/25 = 0.09$$

$$\text{subgroup size} = n = 4 \Rightarrow A_2 = 0.729 \text{ from table}$$

$$UCL = \bar{\bar{x}} + A_2 \bar{R} = 6.41 + (0.729)(0.09) = 6.48$$

$$CL = \bar{\bar{x}} = 6.41$$

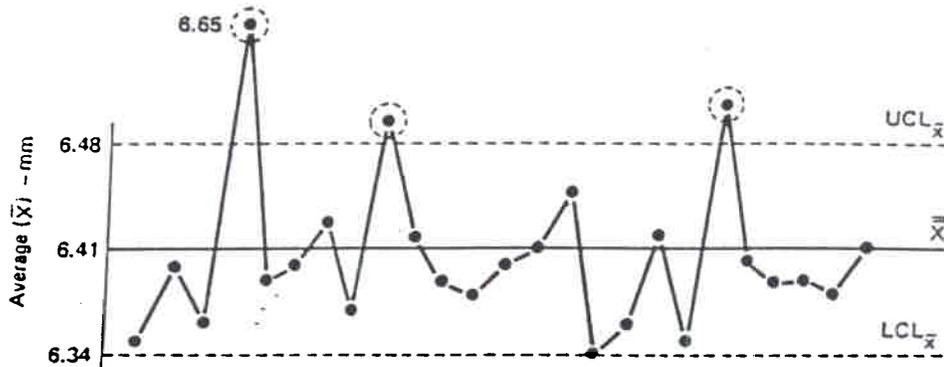
$$LCL = \bar{\bar{x}} - A_2 \bar{R} = 6.41 - (0.729)(0.09) = 6.34$$

(CONTINUED)

# $\bar{X}$ Chart - Example

(CONTINUED)

362SPC-12



Note outliers:  $\bar{x}_4 = 6.65$ , new temp operator  
 $\bar{x}_9 = 6.50$ , unassignable  
 $\bar{x}_{20} = 6.51$ , bad material

Delete assignable outliers  $\bar{x}_4$  and  $\bar{x}_{20}$ , and  
recompute  $\bar{\bar{x}} = 6.40$

Using revised  $\bar{R} = 0.079$  and revised  $\bar{\bar{x}} = 6.40$ :

$$UCL = \bar{\bar{x}} + A_2 \bar{R} = 6.40 + (0.729)(0.079) = 6.46$$

$$CL = \bar{\bar{x}} = 6.40$$

$$LCL = \bar{\bar{x}} - A_2 \bar{R} = 6.40 - (0.729)(0.079) = 6.34$$

**Note:** *There are two approaches used in establishing revised limits for Mean and Range Control Charts*

*The approaches differ in the manner in which assignable cause data are addressed*

### **Approach One:**

Subgroups with assignable out-of-limit mean *and/or* range values are completely eliminated before determining revised grand mean *and* average range values.

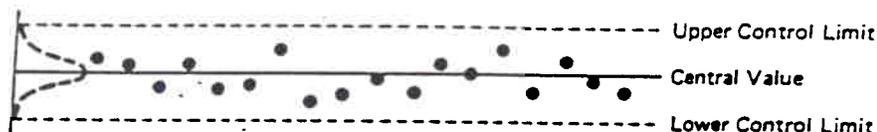
### **Approach Two:**

Using the original set of subgroups, assignable out-of-limit subgroup range values are eliminated and then the revised average range value is determined.

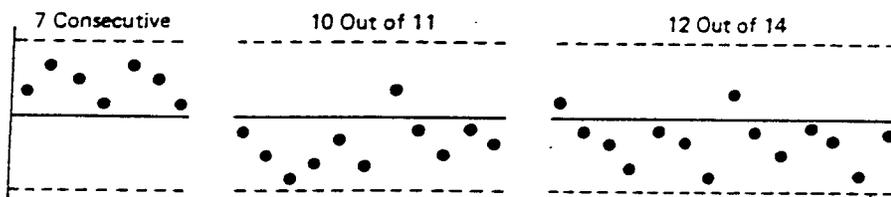
Again using the original set of subgroups, assignable out-of-limit subgroup mean values are eliminated and then the revised grand mean value is determined.

# *Control Charts*

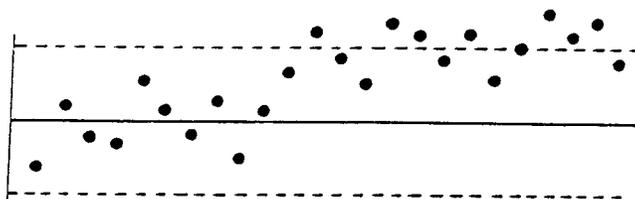
## PATTERN VARIATIONS



### Normal Pattern Variation



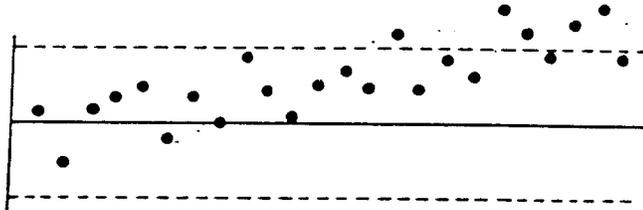
### Out-of-Control: Runs Above or Below Mean



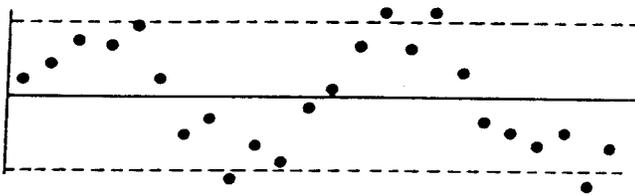
### Out-of-Control: Change or Jump in Level

# *Control Charts*

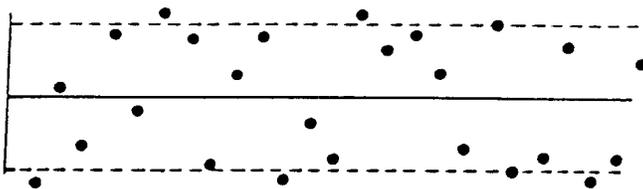
## **PATTERN VARIATIONS**



**Out-of-Control: Trend or Steady State Change**



**Out-of-Control: Recurring Cycles**



**Out-of-Control: Two Universes**